



# HAS Presentation to Economic Development Committee

Jim Szczesniak, Director of Aviation

*January 22, 2026*



# Agenda

- Review of 2025
- Infrastructure Project Updates: Terminal, Airfield, Restrooms,
- Parking and Ground Transportation Improvements



# A Look at 2025

Strong International Growth. Record Cargo Performance.



## 2025 Passenger Totals

- 62 million passengers served
  - Down 1.6% from 2024
    - Domestic travel challenges
    - International travel continued to grow
  - IAH served 48 million, including 12.4 million international passengers
    - International growth up 2.5%
    - Overall passenger total down .7%
  - HOU served 14 million passengers
    - Down 4.6%







## International Growth in 2025

1. Tokyo – ZIPAIR at IAH
2. Monterrey, Mexico – Volaris at IAH
3. Puerto Escondido, Mexico – United Airlines at IAH
4. Monterrey, Mexico (additional flights) – VivaAerobus at IAH
5. Seattle (reinstated) – Southwest Airlines at HOU
6. Salina, Kansas – United Airlines at IAH
7. **Edmonton, Canada (reinstated) – United Airlines at IAH**
8. Gulf Shores, Alabama – Allegiant Air at HOU
9. Wilmington, North Carolina – Avelo Airlines at HOU
10. Portland, Maine – United Airlines at IAH
11. **San Luis Potosí, Mexico – Volaris at IAH**
12. **Morelia, Mexico – Volaris at IAH**
13. New York–JFK – Delta Air Lines at IAH
14. **Tepic, Mexico – United Airlines at IAH**
15. **Guatemala City – Frontier Airlines at IAH**
16. **San Salvador – Frontier Airlines at IAH**
17. **San Pedro Sula – Frontier Airlines at IAH**

\* International destination





## 2025 Cargo Totals



- 562,809 metric tons of cargo handled
  - Domestic and International cargo at IAH and HOU
  - New HAS Record, an increase of 1.9% from 2024
  - Increases in tonnage to/from the United Kingdom, Germany, Taiwan, Chile, Indonesia, Thailand, Turkey and Malaysia
  - Increased distribution point for cellphones, computers, computer chips, electronic components and semiconductors
- 51,416 metric tons handled at IAH and HOU in December
  - Second-best month ever for air cargo in Houston



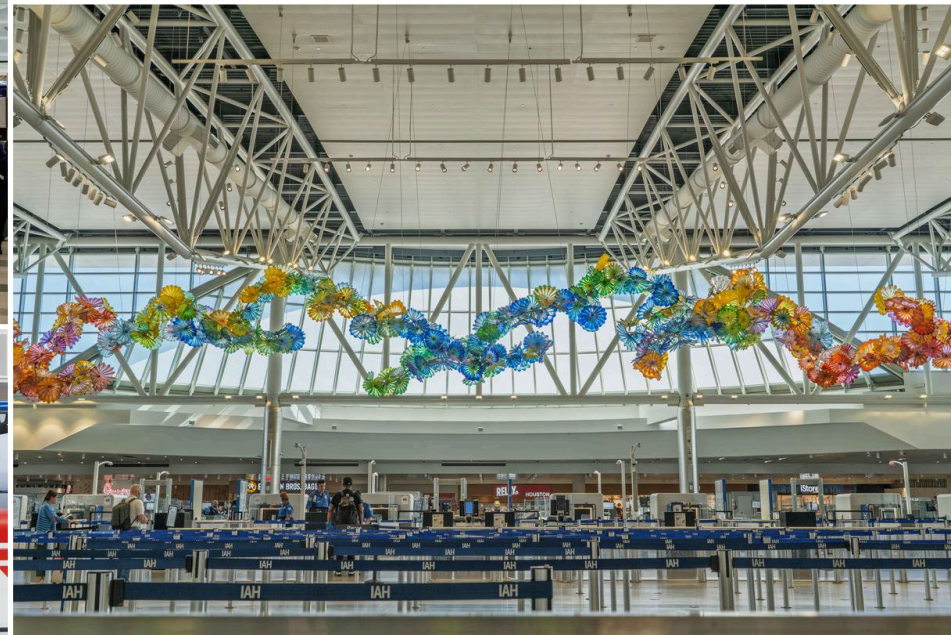
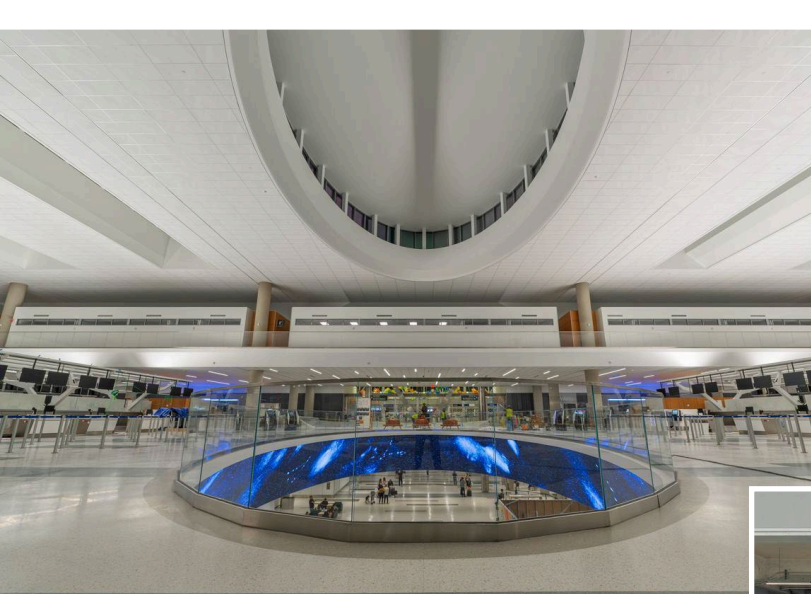
# Terminal Improvements





# IAH – International Terminal Redevelopment (ITRP)

New International Ticketing Lobby (Terminal E)

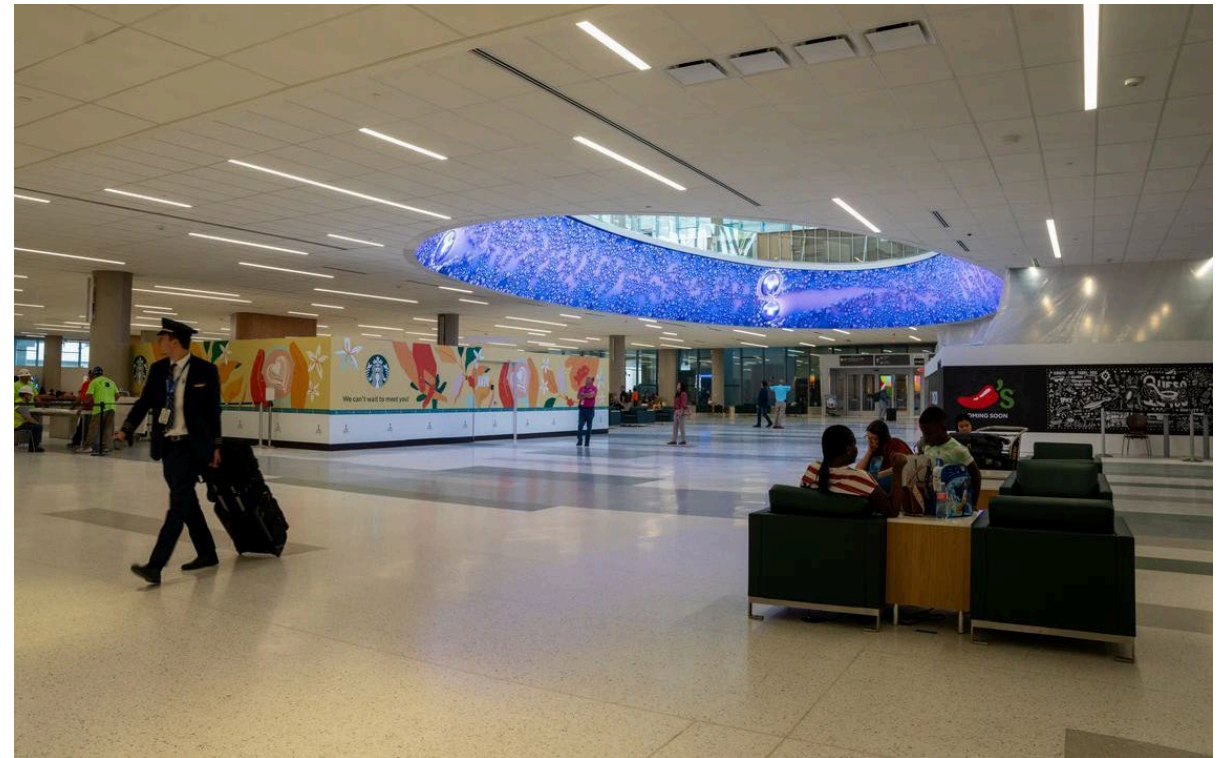
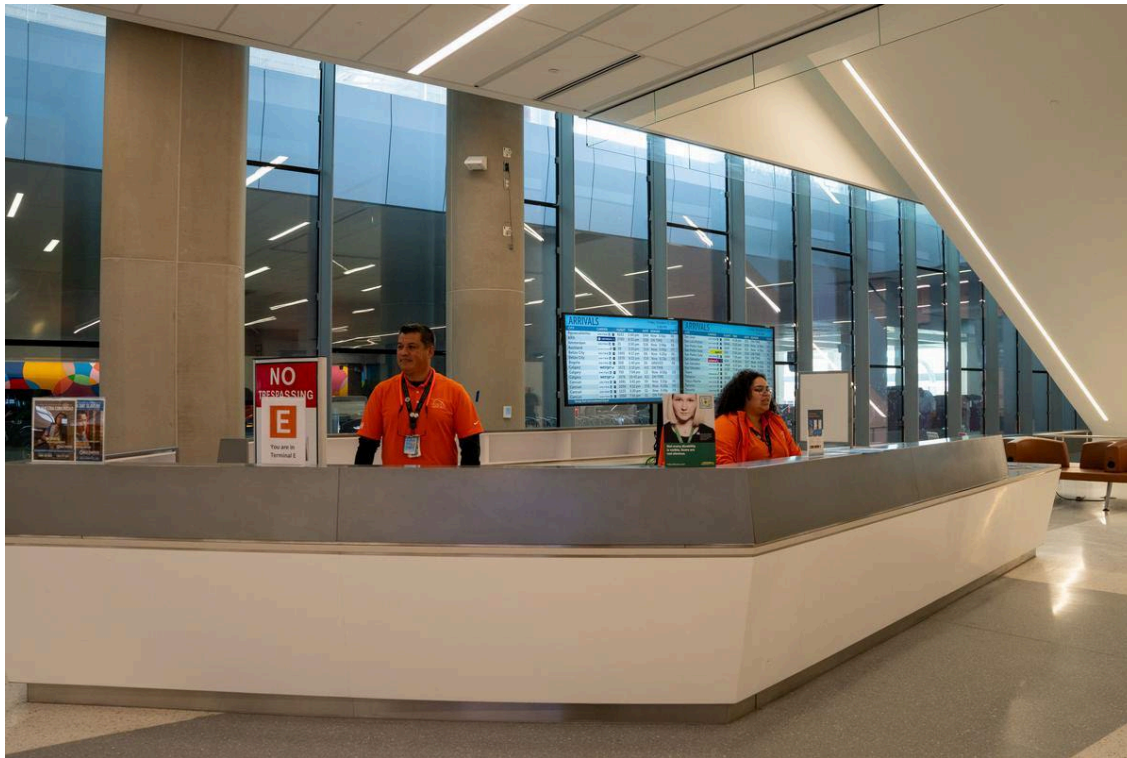






# IAH – International Terminal Redevelopment (ITRP)

New International Arrivals Hall (Terminal E)

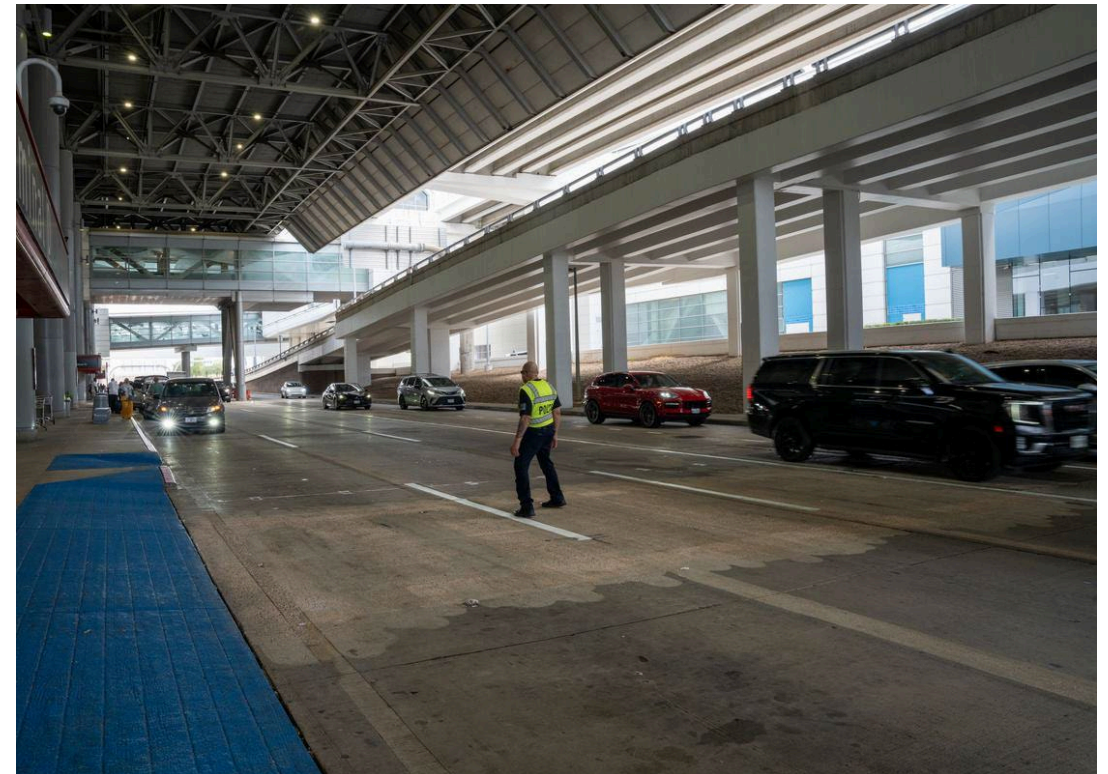
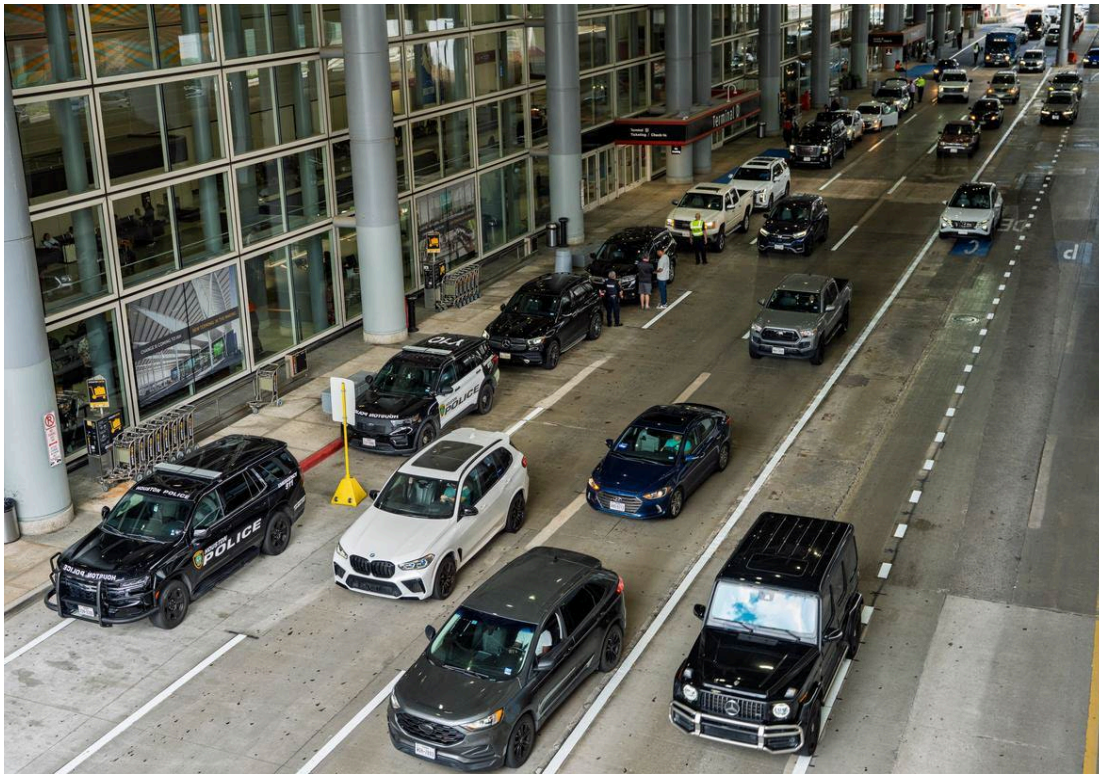






# IAH – International Terminal Redevelopment (ITRP)

## Removal of Construction Barriers at Terminal D







# International Airlines to Move to ICP

- Foreign flag carriers need to transition operations from Terminal D to ICP
  - Move to happen Late February into March



Draft, deliberative material.





# New Baggage Handling System

- Vendor installation and testing complete
- Third-party testing underway
- TSA testing in early February







# IAH – Terminal B

Significant Construction Progress on the Terminal Piers







# IAH – Terminal B

Processor Building Progress as of December 2025

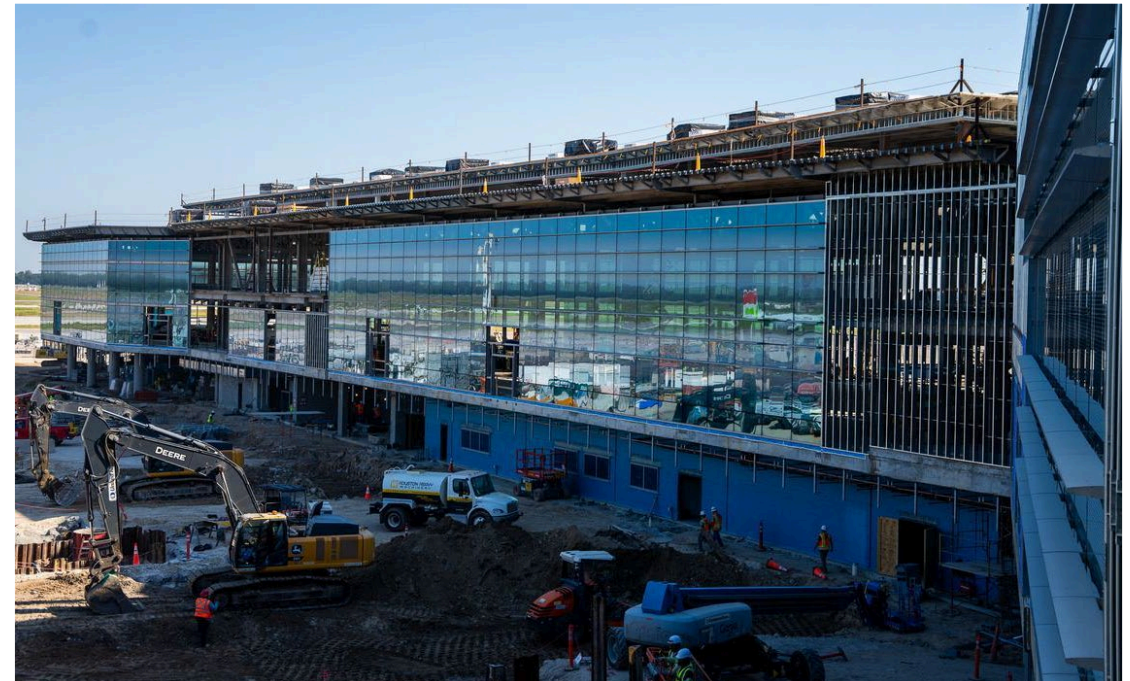






# IAH – Terminal B

Concourse Progress as of November 2025







# HOU – West Concourse Expansion

## Canopy Installation



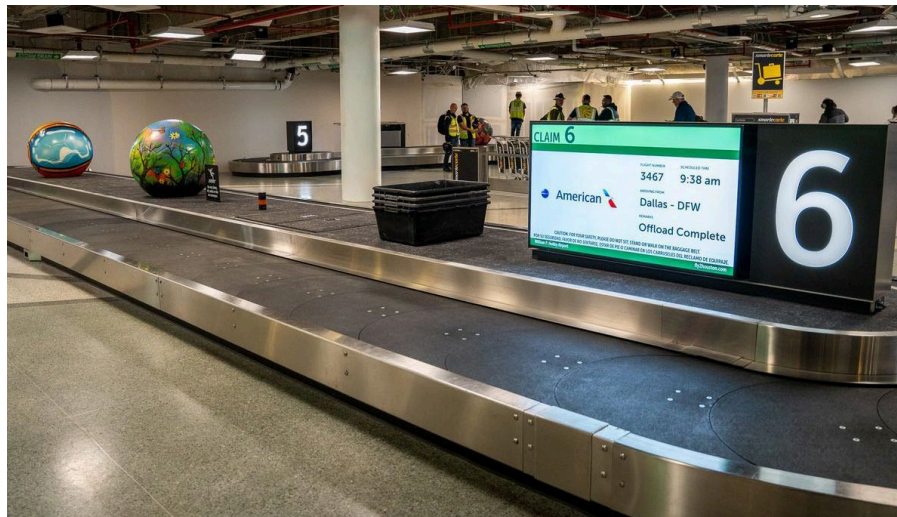




# HOU – West Concourse Expansion

## Arrivals Level Updates

- New Baggage Carousels (3, 5 & 6)
  - Service Level Commitment: Throughout construction, a minimum of 4 carousels will always be in operation.
- New Inbound Baggage System
- New Restrooms



New Women's Restroom



New Men's Restroom





# HOU – West Concourse Expansion

## Gate Construction





# Airfield Improvements





# IAH – Runway Renovated







# IAH – Taxiway Renovations

Taxiway SB: Under Construction



Taxiway SA: Asphalt Resurfacing Complete







## HOU – Runway Reopens



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# Restroom Renovation Updates IAH & HOU



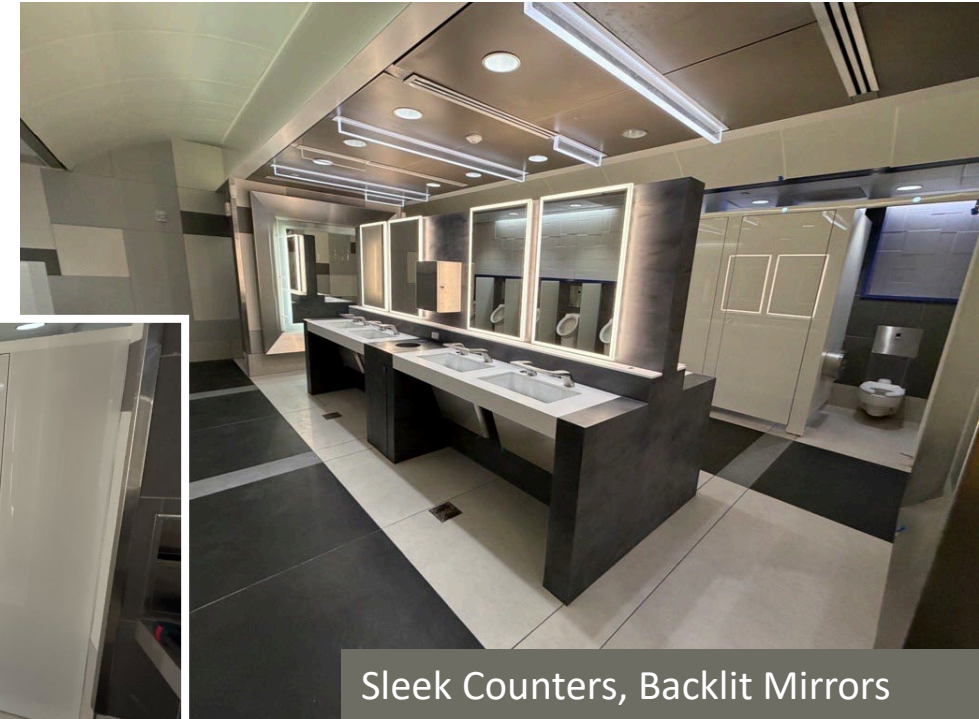
# IAH/HOU – Restroom Renovations

\$30 Million Invested in Restroom Renovations at HOU and IAH Terminals A & D

- IAH Terminal A
- IAH Terminal D
  - 5 Restroom Sets
  - Mother's Room
- IAH Sterile Corridor (D)
  - 2 Restroom Sets
  - Family Restroom
- HOU
  - 2 Restroom Sets (1Q2026)



Full-Length Doors & Occupancy Sensors



Sleek Counters, Backlit Mirrors





# IAH– Restroom Renovations

United Airlines Restroom Renovations in IAH Terminals C & E

Existing Condition



Preliminary Design

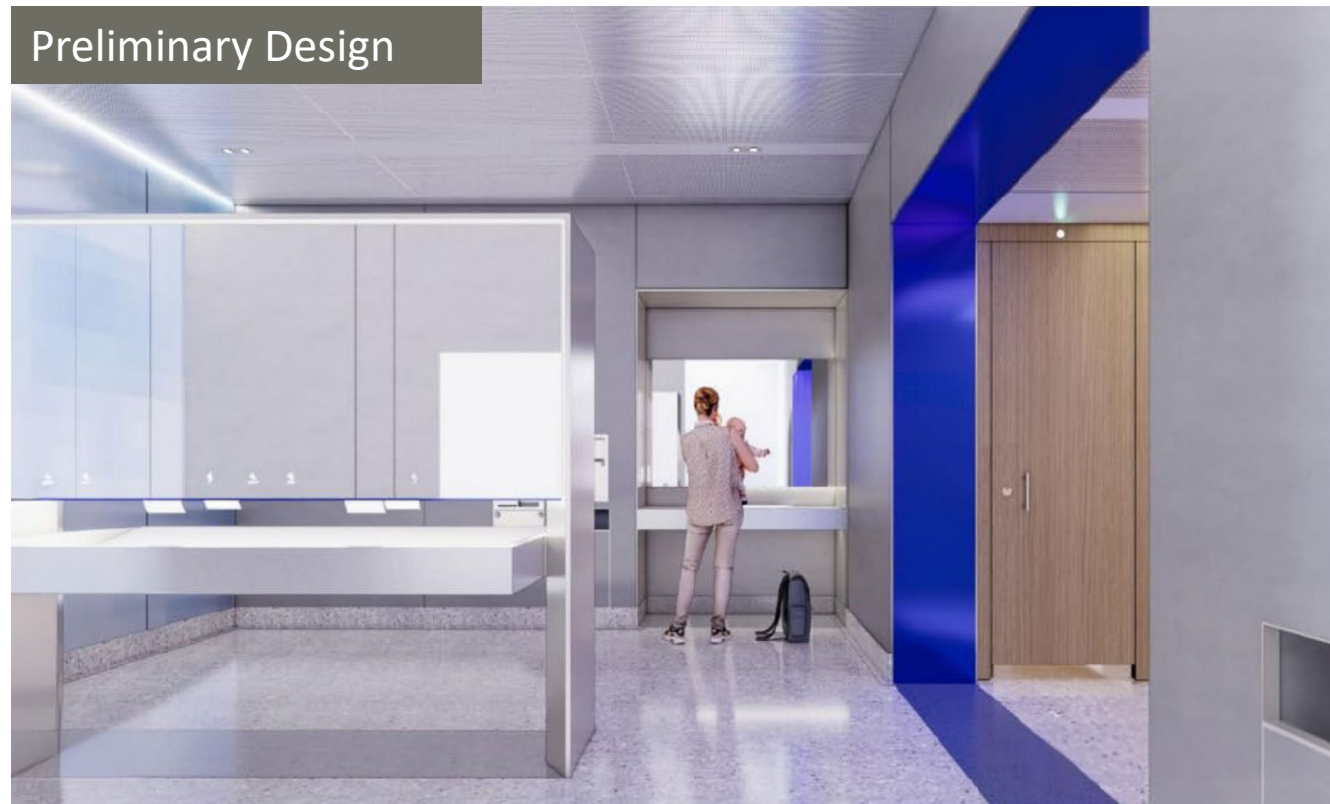
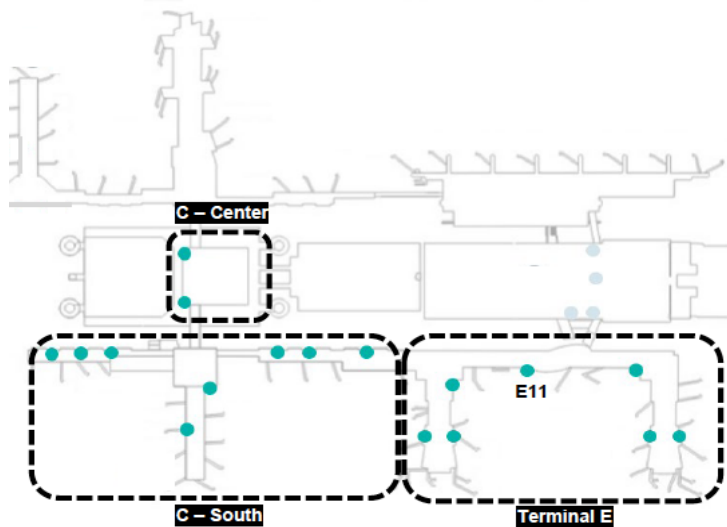




# IAH/HOU – Restroom Renovations

United Airlines Restroom Renovations in IAH Terminals C & E

- 17 Restroom Sets – Renovated by 2028
- Gate E11 Construction **Started Q4**
- Aligned with HAS Restroom Standard



Draft, deliberative material.





# Roadway Improvements IAH



# IAH – Will Clayton Parkway / Kenswick Drive

New Intersection Under Construction







# IAH Central Utilities Plant | Renovation & Upgrade

- **Current Condition**
  - Built in 1969, with last partial renovation in 2012
  - Provides chilled water and hot water to IAH Core Terminal Area for cooling and heating
  - Approximately 18,000 tons of chilled water
  - Primary Components
    - 7 Chillers
    - 2 Steam Boilers
    - 5 Hot Water Boilers
    - 4 Cooling Towers
    - Associated Mechanical and Electrical Equipment





# IAH Central Utilities Plant | Renovation & Upgrade

- **Scope of Work (Summary)**
  - Replace 4 end of service life chillers
    - Replace with all electric chillers
  - Demolish 2 steam boilers
  - Renovate end of service life cooling towers
  - Upgrade mechanical electrical equipment
    - Switchgear
    - Transformers
    - Pumps
    - Building Automation System
  - Remove need for temporary support equipment by installing 2 new permanent chillers and cooling tower
  - Renovations to roof and utility tunnel
- **The project is a Design Build**
- **Estimated Overall Cost: \$152M - \$155M**
- **Initial Appropriation (June 2024): \$34.5M**
  - Design and early equipment purchase
  - Boiler room demo and cooling tower work
  - Mobilization
- **2<sup>nd</sup> Appropriation (Planned Feb 2026): \$46M**
  - Advanced procurement of mechanical and electrical equipment
  - Additional demo work on electrical equipment
- **3<sup>rd</sup> Appropriation (Planned July 2026): \$75M\***
  - \*Estimated pending final GMP





# Parking and Ground Transportation Investments and Improvements IAH/HOU



## IAH – Roadway & Rideshare Improvements

- DEC-2024 –International Arrivals Curb Opens
- JAN-2025 –International Departures Curb Opens
- July 2025 – Terminal C Rideshare Pickup Expanded





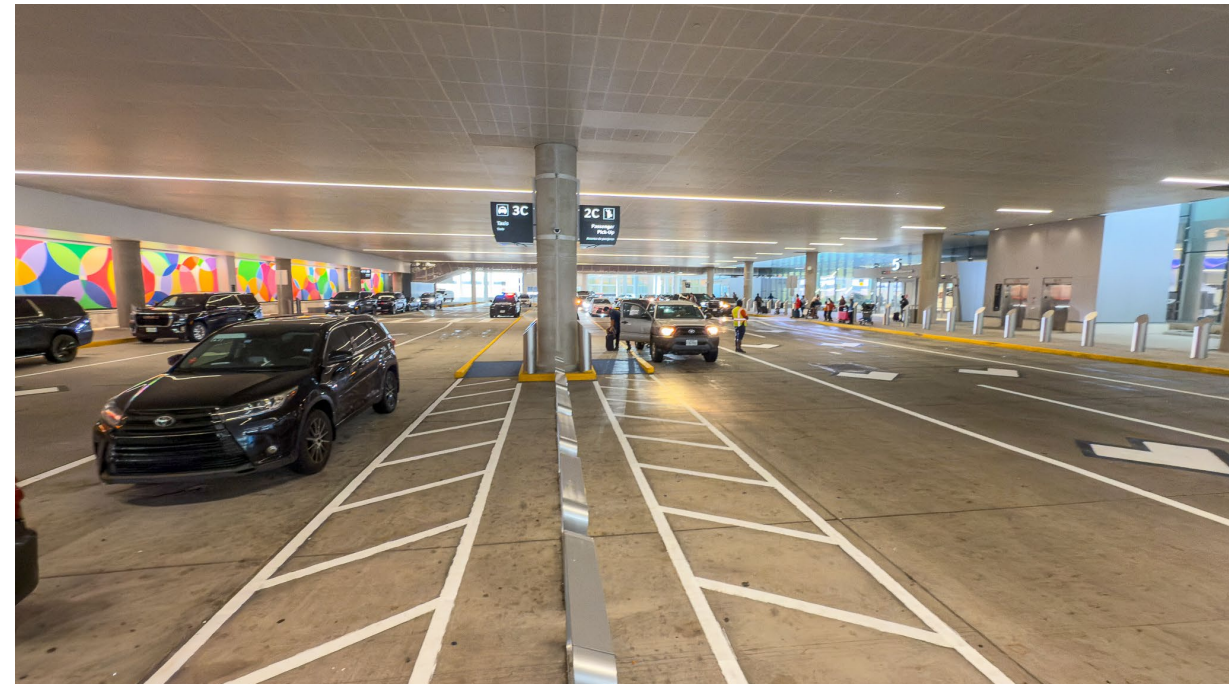


# IAH – Expanded Arrivals Curb Improves Traffic

Temporary Terminal E Arrivals Curb



Terminal E Arrivals Opened December 2024

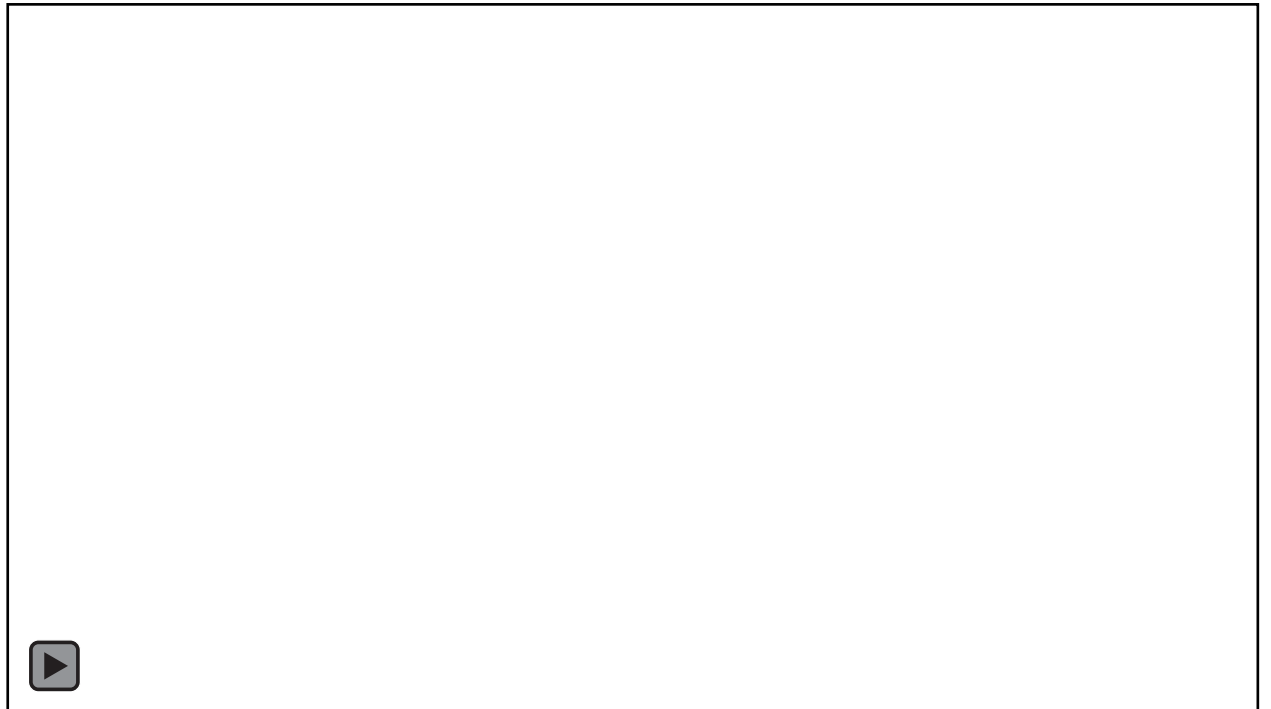




# IAH – Roadway & Rideshare Improvements

New Parking Access Control with Cashless Parking and License Plate Recognition

- OCT-2025 – Rollout complete at IAH and HOU
- Improves & Simplifies Parking Customer Experience







# IAH/HOU – Parking & Ground Transport Improvements

- ecoPark Bus Fleet Fully Replaced
- GPS Wait Time Displays at Terminal Curbs
- New Shelter for Rental Car Customers
  - IAH Terminal A





# IAH - Skyway Modernization

## Existing system

- Controls system is old technology
  - First installed in 1999
  - 117 second headways
  - 5 train-sets maximum on current system
- Vehicles are nearing end of life
- Moves 10.8M passengers per year

## Upgrades

- ~\$260+M in capital upgrades
  - FAA grant eligible
- New control system that will **increase system capacity 18%** by decreasing headways
- Full vehicle replacement and an increase in fleet size
  - Increase to 8 operating train-sets will **raise capacity 30%** with 90 second headways
- New platform doors
- Phased to allow for minimal disruptions to passengers
  - Full closure during winter and fall shoulder seasons
    - January-February and September-October
- New O&M contract







# Questions / Discussion

Jim Szczesniak

Director of Aviation

[Jim.Szczesniak@HoustonTx.gov](mailto:Jim.Szczesniak@HoustonTx.gov)