



SALLIE ALCORN
Houston City Council Member
At-Large, Position 5

March 14, 2023

Chairwoman Kay Granger House
Committee on Appropriations
H-307 The Capital
Washington, DC 20515

The Honorable Sylvia Garcia
United States Congress
2419 Rayburn HOB
Washington, DC 20515

Re: Urban Partnership Community Development Corporation – East End BioHub

Dear Members:

Thank you for the opportunity to offer my support for UPCDC's East End BioHub project.

The Urban Partnership Community Development Corporation (UPCDC) is a non-profit community development corporation dedicated to advancing economic opportunity and access to good paying jobs throughout the Houston community. Their project to construct and operate a Biomedical Manufacturing Incubator and Accelerator in Houston's East End is consistent with President Biden's September 2022 Executive Order on Advancing the American Bioeconomy. The project is also consistent with local and regional economic development goals related to job attraction, creation, and retention – especially in locations which are historically underserved.

This project will be a valuable addition to the East End Maker Hub and UPCDC's associated economic development efforts in the area.

Thank you for your consideration of their request.

Sincerely,

A handwritten signature in blue ink that reads "Sallie Alcorn". The signature is fluid and cursive, with the first name being the most prominent.

Sallie Alcorn