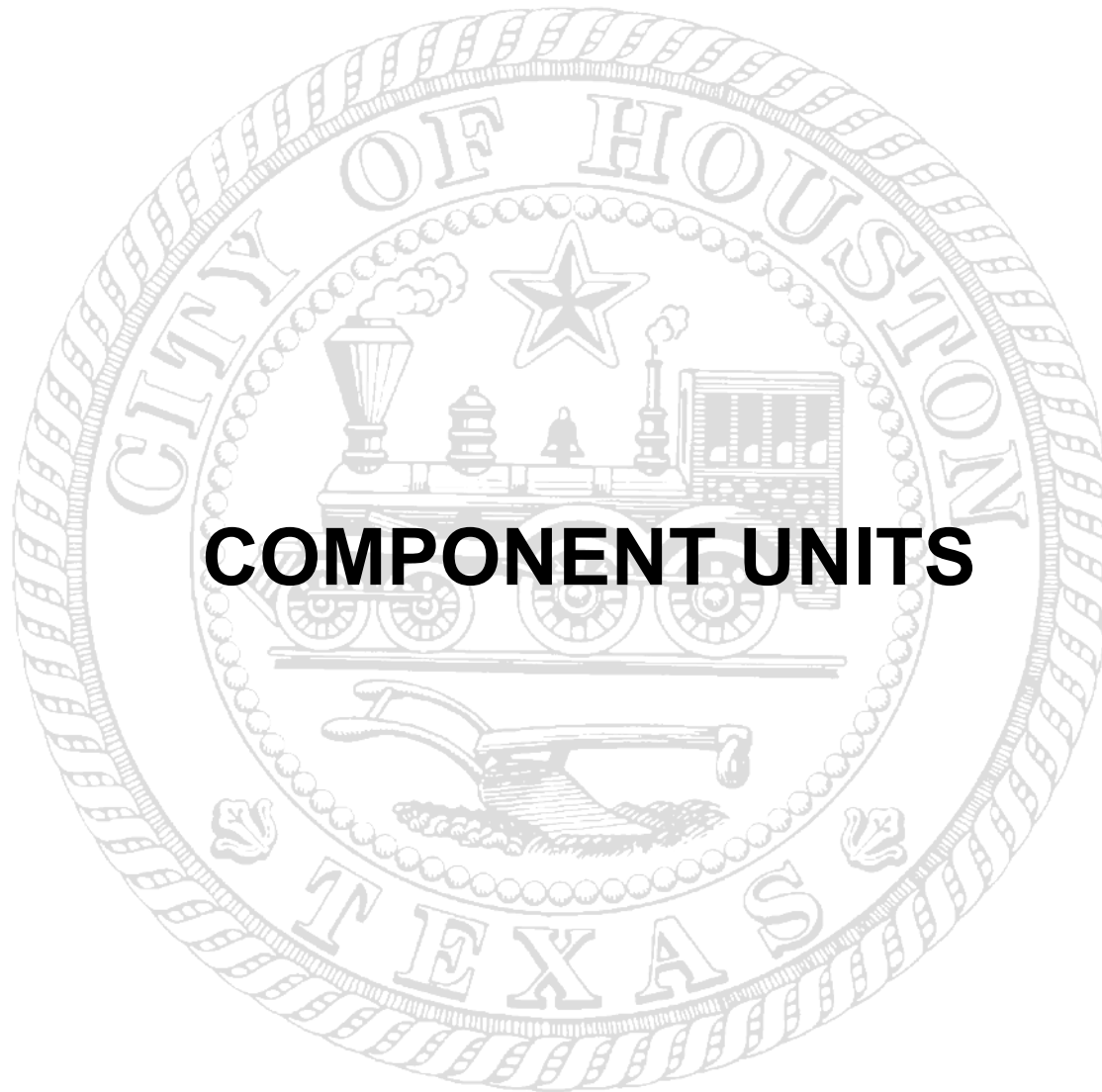




COMPONENT UNITS

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority (TIRZ 12)	Y	FY26-30
East Downtown Redevelopment Authority (TIRZ 15)	Y	FY26-30
Eastside Reinvestment Zone (TIRZ 6)	N	
Fifth Ward Redevelopment Authority (TIRZ 18)	Y	FY26-30
Fourth Ward Redevelopment Authority (TIRZ 14)	Y	FY26-30
Greater Greenspoint Redevelopment Authority (TIRZ 11)	Y	FY26-30
Greater Houston (TIRZ 24)	N	
Greater Houston Convention and Visitors Bureau	N	
Gulfgate Redevelopment Authority (TIRZ 8)	Y	FY26-30
HALAN – Houston Area Library Automated Network Board	N	
Hardy Near Northside Redevelopment Authority (TIRZ 21)	Y	FY26-30
Harrisburg Redevelopment Authority (TIRZ 23)	Y	FY26-30
Hiram Clarke Redevelopment Authority (TIRZ 25)	Y	FY26-30
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Land Bank (formally Land Assemblage Redevelopment Authority)	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	FY26-36
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority (TIRZ 10)	Y	FY26-30

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Lamar Terrace Public Improvement District	N	
Leland Woods Redevelopment Authority I (TIRZ 22)	Y	FY26-30
Main Street Market Square Redevelopment Authority (TIRZ 3)	Y	FY26-30
Medical Center Area (TIRZ 28)	N	
Memorial City Redevelopment Authority (TIRZ 17)	Y	FY26-30
Memorial-Heights Redevelopment Authority (TIRZ 5)	Y	FY26-30
Midtown Redevelopment Authority (TIRZ 2)	Y	FY25-29
Miller Theatre Advisory Board, Inc.	N	
Montrose Redevelopment Authority (TIRZ 27)	Y	FY25-29
Old Sixth Ward Redevelopment Authority (TIRZ 13)	Y	FY26-30
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	Y	FY26-30
Saint George Place Redevelopment Authority (TIRZ 1)	Y	FY26-30
South Post Oak Redevelopment Authority (TIRZ 9)	Y	FY26-30
Southwest Houston Redevelopment Authority (TIRZ 20)	Y	FY26-30
Stadium Park Redevelopment Authority	N	
Sunnyside Redevelopment Authority (TIRZ 26)	Y	FY26-30
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority (TIRZ 19)	Y	FY26-30
Uptown Development Authority (TIRZ 16)	Y	FY26-30
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY27-31
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY27-29

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2027	2028	2029	2030	2031	2027-2031
TIRZ Total	416,127	452,333	294,745	138,931		1,302,137
Houston Parks Board, Inc.	7,316	3,924	1,890	2,059	3,631	18,820
Total	423,443	456,257	296,635	140,990	3,631	1,320,957

Summary Table of Business Type Component Units

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2027	2028	2029	2030	2031	2027-2031
Houston Zoo, Inc.	53,555	177,705	730,595			961,855
Houston First Corporation	442,106	153,473	41,718	10,644	8,270	656,211
Total	495,661	331,178	772,313	10,644	8,270	1,618,066

Summary Table of Combined Component Units

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2027	2028	2029	2030	2031	2027-2031
Governmental Units	423,443	456,257	296,635	140,990	3,631	1,320,957
Business Type Units	495,661	331,178	772,313	10,644	8,270	1,618,066
Total	919,104	787,435	1,068,948	151,634	11,901	2,939,023

Summary Table of Governmental Component Units						
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2027	2028	2029	2030	2031	2027-2031
St. George Place Redevelopment Authority (TIRZ 1)	6,879	3,605	3,065	3,665		17,214
Midtown Redevelopment Authority (TIRZ 2)	46,827	56,976	31,999			135,802
Main Street Market Square Redevelopment Authority (TIRZ 3)	15,316	12,573	15,301	15,332		58,523
Memorial Heights Redevelopment Authority (TIRZ 5)	34,059	28,383	24,500	12,500		99,442
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	41,047	27,472	20,642	4,435		93,596
Gulfgate Redevelopment Authority (TIRZ 8)	12,685	9,910	5,810	9,710		38,115
South Post Oak Redevelopment Authority (TIRZ 9)	4,392	2,929	2,000	2,000		11,321
Lake Houston Redevelopment Authority (TIRZ 10)	7,701	70,033	90	90		77,913
Greater Greenspoint Redevelopment Authority (TIRZ 11)	12,335	4,520	9,820	4,600		31,275
City Park Redevelopment Authority (TIRZ 12)	1,970	3,600	1,950	2,500		10,020
Old Sixth Ward Redevelopment Authority (TIRZ 13)	4,575	1,675	7,550			13,800
Fourth Ward Redevelopment Authority (TIRZ 14)	21,325	10,175	12,511	1,675		45,686
East Downtown Redevelopment Authority (TIRZ 15)	12,673	12,013	3,025	3,025		30,735
Uptown Redevelopment Authority (TIRZ 16)	9,671	8,351	2,382	2,337		22,741
Memorial City Redevelopment Authority (TIRZ 17)	19,676	89,786	75,926	40,263		225,652
Fifth Ward Redevelopment Authority (TIRZ 18)	1,674	1,299	1,299	624		4,896
Upper Kirby Redevelopment Authority (TIRZ 19)	32,525	34,235	24,910	20,875		112,545
Southwest Houston Redevelopment Authority (TIRZ 20)	56,910	8,658	10,750	6,500		82,818
Hardy Yards Redevelopment Authority (TIRZ 21)	2,090	2,031	1,700	1,700		7,521
Leland Woods Redevelopment Authority (TIRZ 22)	1,560	875	875	775		4,085
Harrisburg Redevelopment Authority (TIRZ 23)	16,320	10,470	550	240		27,580
Hiram Clarke Redevelopment Authority (TIRZ 25)	12,982	3,825	4,685	5,685		27,177
Sunnyside Redevelopment Authority (TIRZ 26)	3,000	21,000	11,000	400		35,400
Montrose Redevelopment Authority (TIRZ 27)	37,936	27,939	22,405	-		88,280
Houston Parks Board, Inc.	7,316	3,924	1,890	2,059	3,631	18,820
Total	423,443	456,257	296,635	140,990	3,631	1,320,957

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number indicate the TIRZ number. For Example:*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning	3,020	1,005	1,070	475		5,570
Acquisition-Land	15,284	8,251	6,640	10,390		40,566
Design	29,254	25,843	13,815	13,115		82,026
Construction	331,956	391,549	257,397	108,244		1,089,146
Equipment Acquisition	10,680	8,045	1,195	155		20,075
Salary Recovery	350	200	100			650
Other	25,583	17,440	14,528	6,553		64,104
Total Allocation	416,127	452,333	294,745	138,931		1,302,137
Source of Funds						
TIRZ01	6,079	605	3,065	3,665		13,414
TIRZ01 Grants	800	3,000				3,800
TIRZ02	41,648	52,236	31,999			125,883
TIRZ02 COH	179					179
TIRZ02 Grants	5,000	4,740				9,740
TIRZ03	15,316	12,573	15,301	15,332		58,523
TIRZ05	24,709	28,383	24,500	12,500		90,092
TIRZ05 COH	500					500
TIRZ05 Grants	8,850					8,850
TIRZ07	8,177	27,472	20,642	4,435		60,726
TIRZ07 Bonds	31,191					31,191
TIRZ07 Grants	1,679					1,679
TIRZ08	12,685	8,910	5,810	9,710		37,115
TIRZ08 COH		1,000				1,000
TIRZ09	4,392	2,929	2,000	2,000		11,321
TIRZ10	7,701	32,350	90	90		40,231
TIRZ10 Grants		37,683				37,683
TIRZ11	11,835	4,520	9,820	4,600		30,775

Project Allocation						2027-2031
	2027	2028	2029	2030	2031	
Planning	3,020	1,005	1,070	475		5,570
Acquisition-Land	15,284	8,251	6,640	10,390		40,566
Design	29,254	25,843	13,815	13,115		82,026
Construction	331,956	391,549	257,397	108,244		1,089,146
Equipment Acquisition	10,680	8,045	1,195	155		20,075
Salary Recovery	350	200	100			650
Other	25,583	17,440	14,528	6,553		64,104
Total Allocation	416,127	452,333	294,745	138,931		1,302,137
Source of Funds						
TIRZ11 Bonds	500					500
TIRZ12	1,970	3,600	1,950	2,500		10,020
TIRZ13	4,575	1,675	7,550			13,800
TIRZ14	13,325	2,175	2,011	1,675		19,186
TIRZ14 Bonds	8,000	8,000	10,500			26,500
TIRZ15	12,423	11,813	3,025	3,025		30,285
TIRZ15 Other	250	200				450
TIRZ16	2,671	2,351	2,382	2,337		9,741
TIRZ16 Grants	5,600	4,800				10,400
TIRZ16 Other	1,400	1,200				2,600
TIRZ17	14,396	58,369	44,509	40,263		157,538
TIRZ17 Grants	5,280	21,417	21,417			48,114
TIRZ17 Other		10,000	10,000			20,000
TIRZ18	1,674	1,299	1,299	624		4,896
TIRZ19	32,275	31,735	21,410	20,875		106,295
TIRZ19 Grants	250	2,500	3,500			6,250
TIRZ20	42,027	5,658	1,500	1,250		50,436
TIRZ20 COH	5,500	1,000	3,500			10,000

Project Allocation						2027-2031
	2027	2028	2029	2030	2031	
Planning	3,020	1,005	1,070	475		5,570
Acquisition-Land	15,284	8,251	6,640	10,390		40,566
Design	29,254	25,843	13,815	13,115		82,026
Construction	331,956	391,549	257,397	108,244		1,089,146
Equipment Acquisition	10,680	8,045	1,195	155		20,075
Salary Recovery	350	200	100			650
Other	25,583	17,440	14,528	6,553		64,104
Total Allocation	416,127	452,333	294,745	138,931		1,302,137
Source of Funds						
TIRZ20 Grants	6,283	2,000	3,000	3,000		14,283
TIRZ20 Other	3,100		2,750	2,250		8,100
TIRZ21	2,090	2,031	1,700	1,700		7,521
TIRZ22	1,560	875	875	775		4,085
TIRZ23	13,820	10,470	550	240		25,080
TIRZ23 COH	2,500					2,500
TIRZ25	12,982	3,825	4,685	5,685		27,177
TIRZ26	3,000	21,000	11,000	400		35,400
TIRZ27	22,490	26,548	22,405			71,443
TIRZ27 COH	1,000	1,000				2,000
TIRZ27 Grants	14,447	391				14,838
Total Funds	416,127	452,333	294,745	138,931		1,302,137

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project		Fiscal Year Planned Appropriations					2027-2031	
			2027	2028	2029	2030	2031		
T-010800	Anderson Park Improvements								
	TIRZ01		4,200					4,200	
	Project Total		4,200					4,200	
T-011500	Richmond Avenue Medians Beautification								
	TIRZ01		175	175	175	175		700	
	Project Total		175	175	175	175		700	
T-011600	Sidewalk Replacement and Improvements								
	TIRZ01		300					300	
	TIRZ01 Grants		800					800	
	Project Total		1,100					1,100	
T-0116A0	Pedestrian Safety Improvements								
	TIRZ01		30	30	30	30		120	
	Project Total		30	30	30	30		120	
T-012100	Fountain View & Richmond Enhancement								
	TIRZ01		584					584	
	Project Total		584					584	
T-012800	Greenridge Drive (Westheimer to BH)								
	TIRZ01		440	300	2,200			2,940	
	TIRZ01 Grants			3,000				3,000	
	Project Total		440	3,300	2,200			5,940	
T-012900	W-142 Trail North to Westheimer								
	TIRZ01		250		560	3,360		4,170	
	Project Total		250		560	3,360		4,170	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-013000	Civic Art								
	TIRZ01		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-020300	Entry Portals								
	TIRZ02		255	305				560	
	Project Total		255	305				560	
T-020400	Enhanced Street Lights								
	TIRZ02		355	355				711	
	Project Total		355	355				711	
T-020600	Southeast Neighborhood Street Reconst.								
	TIRZ02		3,825	7,025				10,851	
	Project Total		3,825	7,025				10,851	
T-020700	Operating of Zone & Project Facilities								
	TIRZ02		2,000	1,750	1,500			5,250	
	Project Total		2,000	1,750	1,500			5,250	
T-021000	Main Street Enhancements								
	TIRZ02		3,531	2,025				5,556	
	Project Total		3,531	2,025				5,556	
T-021300	Alabama Street Reconstruction								
	TIRZ02		1,440	8,020	7,020			16,480	
	Project Total		1,440	8,020	7,020			16,480	
T-021400	Caroline Street Reconstruction								
	TIRZ02		660	2,327				2,987	
	TIRZ02 Grants		2,000	2,063				4,063	
	Project Total		2,660	4,390				7,050	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-022000	Affordable Housing Program								
	TIRZ02		7,451	4,171	4,171			15,793	
	Project Total		7,451	4,171	4,171			15,793	
T-022100	Midtown Park (Superblock)								
	TIRZ02		510	510	510			1,531	
	Project Total		510	510	510			1,531	
T-022200	Street Overlay Prog.(Partnership w COH)								
	TIRZ02		550					550	
	Project Total		550					550	
T-022300	Safe Sidewalk Prog. (Partnership w COH)								
	TIRZ02		260	260				520	
	Project Total		260	260				520	
T-022400	HX Building Maintenance								
	TIRZ02		50	50	50			150	
	Project Total		50	50	50			150	
T-022500	Mobility & Pedestrian Improvements								
	TIRZ02		305	305	305			916	
	Project Total		305	305	305			916	
T-023000	Wheeler St. Pedestrian Enhancements								
	TIRZ02		2,592	2,159				4,750	
	TIRZ02 COH		179					179	
	TIRZ02 Grants		1,000	562				1,562	
	Project Total		3,771	2,721				6,491	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-023200	Public and Cultural Facilities								
	TIRZ02		600	600	600			1,800	
	Project Total		600	600	600			1,800	
T-023300	Parking Garage-Midtown Park(Super Block)								
	TIRZ02		1,021	521	521			2,062	
	Project Total		1,021	521	521			2,062	
T-023400	Parks & Open Spaces								
	TIRZ02		305	305	305			916	
	Project Total		305	305	305			916	
T-023500	Public Art								
	TIRZ02		255	255	255			766	
	Project Total		255	255	255			766	
T-023600	Bagby Park								
	TIRZ02		426	356	356			1,137	
	Project Total		426	356	356			1,137	
T-023700	Baldwin Park Upgrade								
	TIRZ02		350	250	250			850	
	Project Total		350	250	250			850	
T-023900	Brazos Street Reconstruction								
	TIRZ02		7,020	5,900				12,920	
	TIRZ02 Grants		2,000	2,115				4,115	
	Project Total		9,020	8,015				17,035	
T-024100	Alameda/Crawford								
	TIRZ02		890	4,040	2,040			6,970	
	Project Total		890	4,040	2,040			6,970	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-024200	Webster Street								
	TIRZ02		671	1,021	7,040			8,731	
	Project Total		671	1,021	7,040			8,731	
T-024400	Museum District - Main St. Enhancements								
	TIRZ02		1,400	1,500				2,900	
	Project Total		1,400	1,500				2,900	
T-024500	Museum District - Pedestrian Enhancement								
	TIRZ02		3,400	3,000	3,000			9,400	
	Project Total		3,400	3,000	3,000			9,400	
T-024600	Museum District - Mobility Improvements								
	TIRZ02		500	4,300	4,000			8,800	
	Project Total		500	4,300	4,000			8,800	
T-024700	I59/69 CAP Park								
	TIRZ02		891	791	41			1,722	
	Project Total		891	791	41			1,722	
T-025100	Pierce Elevated								
	TIRZ02		100	100				200	
	Project Total		100	100				200	
T-029900	Concrete Panel Replacement Program								
	TIRZ02		35	35	35			105	
	Project Total		35	35	35			105	
T-030200	Market Square Park								
	TIRZ03		508					508	
	Project Total		508					508	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-030700	Trebley Park Southern Downtown Pocket Prk								
	TIRZ03		895	899	903	924		3,621	
	Project Total		895	899	903	924		3,621	
T-031900	Allen Parkway Improvements								
	TIRZ03		150	150	150	150		600	
	Project Total		150	150	150	150		600	
T-032600	NHHIP Planning								
	TIRZ03		479	482	484	487		1,933	
	Project Total		479	482	484	487		1,933	
T-032800	Warehouse District Infrastructure Improv								
	TIRZ03				4,000	4,000		8,000	
	Project Total				4,000	4,000		8,000	
T-033600	EADO Cap Park Sequestered								
	TIRZ03		6,606	5,109	5,113	5,116		21,944	
	Project Total		6,606	5,109	5,113	5,116		21,944	
T-033900	Pedestrian Lighting Improvements								
	TIRZ03		1,564	1,566	1,568	1,570		6,268	
	Project Total		1,564	1,566	1,568	1,570		6,268	
T-034000	Office Conversion Incentive Program								
	TIRZ03		2,036	1,287				3,322	
	Project Total		2,036	1,287				3,322	
T-034100	Downtown Living Initiative 2.0								
	TIRZ03		3,078	3,081	3,083	3,085		12,327	
	Project Total		3,078	3,081	3,083	3,085		12,327	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-0512A0	18th Street and surrounding area Pedes.								
	TIRZ05		100					100	
	TIRZ05 Grants		3,000					3,000	
	Project Total		3,100					3,100	
T-0522B0	19th Street Reconstruction								
	TIRZ05		600	2,200	12,500	12,500		27,800	
	Project Total		600	2,200	12,500	12,500		27,800	
T-0523A0	Shepherd Durham & Select Cross St Recons								
	TIRZ05		300	300				600	
	Project Total		300	300				600	
T-0523B0	Durham Reconstruction Project								
	TIRZ05		4,483	3,883				8,366	
	Project Total		4,483	3,883				8,366	
T-052500	North Canal Project								
	TIRZ05		6,005	12,000	6,000			24,005	
	Project Total		6,005	12,000	6,000			24,005	
T-052600	Stude Park Improvement								
	TIRZ05		500					500	
	TIRZ05 COH		500					500	
	Project Total		1,000					1,000	
T-053900	Full Recon-Cross Streets Durham/Shepherd								
	TIRZ05		10,000	10,000	6,000			26,000	
	Project Total		10,000	10,000	6,000			26,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-054000	Loraine Cherry White Oak Bayou Connect								
	TIRZ05		528					528	
	TIRZ05 Grants		1,200					1,200	
	Project Total		1,728					1,728	
T-054200	Nicholson and MKT Crossing Improvements								
	TIRZ05		800					800	
	TIRZ05 Grants		2,800					2,800	
	Project Total		3,600					3,600	
T-054300	Congressional District 7 Sidewalk Improv								
	TIRZ05		993					993	
	TIRZ05 Grants		850					850	
	Project Total		1,843					1,843	
T-054500	Sidewalk Improv Project 5310 Grant								
	TIRZ05		400					400	
	TIRZ05 Grants		1,000					1,000	
	Project Total		1,400					1,400	
T-071000	Real Property Land Assembly & Site Prep.								
	TIRZ07		577	577	577	577		2,307	
	Project Total		577	577	577	577		2,307	
T-071200	Emancipation Park and Community Center								
	TIRZ07		574					574	
	Project Total		574					574	
T-071800	Alameda Corridor Improvements - Phase V								
	TIRZ07		50	50	50	50		200	
	Project Total		50	50	50	50		200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-072200	Greater Third Ward Neighborhood Project								
	TIRZ07			4,400	4,400	3,758		12,558	
	TIRZ07 Bonds		4,964					4,964	
	TIRZ07 Grants		1,679					1,679	
	Project Total		6,642	4,400	4,400	3,758		19,201	
T-072300	MacGregor Park and Tennis Center								
	TIRZ07		1,500	1,000				2,500	
	Project Total		1,500	1,000				2,500	
T-072400	Live Oak St. Improvement Project								
	TIRZ07		59					59	
	TIRZ07 Bonds		26,228					26,228	
	Project Total		26,287					26,287	
T-073000	Garden Bridges & Cleburne/Almeda Cap								
	TIRZ07		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-073100	Upper Third Ward North - South Mobility								
	TIRZ07		1,030	8,800	6,765			16,595	
	Project Total		1,030	8,800	6,765			16,595	
T-073200	Upper Third Ward East - West Mobility								
	TIRZ07		1,500	9,845	8,800			20,145	
	Project Total		1,500	9,845	8,800			20,145	
T-073300	Palm Center Area Infrastructure Develop								
	TIRZ07		1,045	1,485				2,530	
	Project Total		1,045	1,485				2,530	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-073400	Griggs Road Asphalt Overlay								
	TIRZ07		1,265	1,265				2,530	
	Project Total		1,265	1,265				2,530	
T-079900	HPW Sidewalks Program								
	TIRZ07		528					528	
	Project Total		528					528	
T-0802A0	Multi-Street Mobility Improvements								
	TIRZ08		3,000					3,000	
	Project Total		3,000					3,000	
T-081100	Parks and Greenspace Improvements								
	TIRZ08		1,500	100				1,600	
	TIRZ08 COH			1,000				1,000	
	Project Total		1,500	1,100				2,600	
T-081300	Telephone Road Mobility								
	TIRZ08		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-081400	Woodridge Drive Mobility								
	TIRZ08			200	200			400	
	Project Total			200	200			400	
T-081500	Belfort Ave Mobility (MLK to Broadway)								
	TIRZ08		500	1,000				1,500	
	Project Total		500	1,000				1,500	
T-081600	Dixie Road Mobility Mykawa to Chaffin St								
	TIRZ08		500	1,000	2,000	4,000		7,500	
	Project Total		500	1,000	2,000	4,000		7,500	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-081900	Safe School Sidewalks & Pedestrian								
	TIRZ08		600					600	
	Project Total		600					600	
T-082000	MLK Blvd Pedestrian Improvements								
	TIRZ08		75	100	400			575	
	Project Total		75	100	400			575	
T-082100	Long Drive Mobility and Safety Improve								
	TIRZ08		500	1,000	1,000	4,000		6,500	
	Project Total		500	1,000	1,000	4,000		6,500	
T-082200	Civic Art								
	TIRZ08		110	110	110	110		440	
	Project Total		110	110	110	110		440	
T-082300	Martindale Road Reconstruction								
	TIRZ08		4,350	3,850				8,200	
	Project Total		4,350	3,850				8,200	
T-082700	Houston Botanic Garden Public Infra. Imp								
	TIRZ08		500	500	500			1,500	
	Project Total		500	500	500			1,500	
T-082800	Targeted Blight Removal								
	TIRZ08		550	550	1,100	1,100		3,300	
	Project Total		550	550	1,100	1,100		3,300	
T-090100	South Post Oak Intersection Improvements								
	TIRZ09		1,980	803				2,782	
	Project Total		1,980	803				2,782	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
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CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-0901B0	West Orem and Hiram Clarke Intersection								
	TIRZ09		125	1,926				2,051	
	Project Total		125	1,926				2,051	
T-090200	Detention Basin Imp at Corinthian Pointe								
	TIRZ09		275					275	
	Project Total		275					275	
T-090300	West Orem Corridor Beautification								
	TIRZ09		50	100				150	
	Project Total		50	100				150	
T-090400	Affordable Housing Infrastructure								
	TIRZ09				2,000	2,000		4,000	
	Project Total				2,000	2,000		4,000	
T-090500	Thoroughfare and Roadway Improvements								
	TIRZ09		50					50	
	Project Total		50					50	
T-090600	Greenspace and Landscape Improvements								
	TIRZ09		200					200	
	Project Total		200					200	
T-090700	Street Signage and Wayfinding Graphics								
	TIRZ09		263					263	
	Project Total		263					263	
T-090900	Civic Art								
	TIRZ09		100	100				200	
	Project Total		100	100				200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-091100	Madison Mile Streetscape Improvements								
	TIRZ09		550					550	
	Project Total		550					550	
T-091200	Signature Bus Shelter Improvements								
	TIRZ09		300					300	
	Project Total		300					300	
T-099900	Concrete Panel Replacement Program								
	TIRZ09		500					500	
	Project Total		500					500	
T-1014A0	Northpark Drive Recon-Montgomery County								
	TIRZ10		2,525	27,555				30,079	
	TIRZ10 Grants			18,841				18,841	
	Project Total		2,525	46,396				48,921	
T-1014B0	Northpark Drive Recon - Harris County								
	TIRZ10		2,049	4,705				6,754	
	TIRZ10 Grants			18,841				18,841	
	Project Total		2,049	23,547				25,595	
T-101500	Northpark Regional Detention Basin								
	TIRZ10		3,038					3,038	
	Project Total		3,038					3,038	
T-109900	Concrete Panel and Sidewalk Rplcmnt Pgrm								
	TIRZ10		90	90	90	90		360	
	Project Total		90	90	90	90		360	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-110300	Greenspoint Area Streetscape Improvement								
	TIRZ11		300	200	200			700	
	Project Total		300	200	200			700	
T-111900	N. Houston Skate Park; Rockstar Energy								
	TIRZ11		4,450					4,450	
	Project Total		4,450					4,450	
T-112300	Greens Road St. & Drainage Improvements								
	TIRZ11		1,865					1,865	
	TIRZ11 Bonds		500					500	
	Project Total		2,365					2,365	
T-112600	Undercrossing at Aldine Bender & I-45								
	TIRZ11			400	2,600			3,000	
	Project Total			400	2,600			3,000	
T-112700	Gears, Greens Crossing & Ella Improvemnt								
	TIRZ11		500	1,375	3,120			4,995	
	Project Total		500	1,375	3,120			4,995	
T-112800	Northborough Street Drainage & Sidewalks								
	TIRZ11			1,000	2,400	4,600		8,000	
	Project Total			1,000	2,400	4,600		8,000	
T-113000	N. Houston Skate and Bike Park Maint.								
	TIRZ11		1,500	1,500	1,500			4,500	
	Project Total		1,500	1,500	1,500			4,500	
T-113500	Rankin Road Drainage & Panel Replacement								
	TIRZ11		3,175					3,175	
	Project Total		3,175					3,175	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-119900	Concrete Panel Replacement & Sidewalk								
	TIRZ11		45	45				90	
	Project Total		45	45				90	
T-120100	Public Utility and Drainage Improvements								
	TIRZ12					1,500		1,500	
	Project Total					1,500		1,500	
T-120200	Roadway and Mobility Improvements								
	TIRZ12		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-120300	Safe Sidewalks and Pedestrian Safety								
	TIRZ12		400					400	
	Project Total		400					400	
T-120500	12th Street Drainage and Mobility Impro.								
	TIRZ12			500	1,450	500		2,450	
	Project Total			500	1,450	500		2,450	
T-120700	Multimodal Connectivity to Jaycee Park								
	TIRZ12		300	1,500				1,800	
	Project Total		300	1,500				1,800	
T-120800	East TC Jester and Bevis St Intersection								
	TIRZ12		550					550	
	Project Total		550					550	
T-120900	11th St and Ella Blvd Intersection Impro								
	TIRZ12		220	1,100				1,320	
	Project Total		220	1,100				1,320	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-131000	Hemphill Road								
	TIRZ13		500					500	
	Project Total		500					500	
T-131900	Sawyer Street Re-Construction								
	TIRZ13			150	4,550			4,700	
	Project Total			150	4,550			4,700	
T-132400	Silver Street Improvements								
	TIRZ13			600	3,000			3,600	
	Project Total			600	3,000			3,600	
T-132900	Oliver Street Reconstruction								
	TIRZ13		4,000					4,000	
	Project Total		4,000					4,000	
T-139900	Safe Intrsrction Crossing and Sidewlk Prg								
	TIRZ13		75	925				1,000	
	Project Total		75	925				1,000	
T-140300	Gillette - Genesse Street Amenities								
	TIRZ14		500	500	336			1,336	
	Project Total		500	500	336			1,336	
T-141200	Historical Monuments								
	TIRZ14		175	175	175	175		700	
	Project Total		175	175	175	175		700	
T-1414A0	Decorative Street Lights								
	TIRZ14		150					150	
	Project Total		150					150	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-141600	Affordable Housing - Acq and Development								
	TIRZ14		1,500	1,500	1,500	1,500		6,000	
	Project Total		1,500	1,500	1,500	1,500		6,000	
T-142100	Historical Preservation Property Acquis.								
	TIRZ14		10,000					10,000	
	Project Total		10,000					10,000	
T-142200	Traffic Arresting Improvements								
	TIRZ14		1,000					1,000	
	Project Total		1,000					1,000	
T-142300	Street Reconstruction - South of Gray								
	TIRZ14 Bonds		6,500	6,500				13,000	
	Project Total		6,500	6,500				13,000	
T-142400	West Dallas Street Improvements								
	TIRZ14 Bonds		500	1,500	10,500			12,500	
	Project Total		500	1,500	10,500			12,500	
T-142600	Street Lighting								
	TIRZ14 Bonds		1,000					1,000	
	Project Total		1,000					1,000	
T-150400	Phase 2 Roadway & Utility Reconstruction								
	TIRZ15		2,550					2,550	
	Project Total		2,550					2,550	
T-152100	Public Parking Opportunities								
	TIRZ15		50					50	
	Project Total		50					50	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
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CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-152300	NHHIP Planning and Implementation								
	TIRZ15		15	15	15	15		60	
	Project Total		15	15	15	15		60	
T-152400	McKinney Street Reconstruction								
	TIRZ15		3,438	3,288				6,725	
	Project Total		3,438	3,288				6,725	
T-152500	Phase 3-Roadway & Utility Reconstruction								
	TIRZ15		2,910	5,700				8,610	
	Project Total		2,910	5,700				8,610	
T-152800	Zone Wide Safety and Mobility Projects								
	TIRZ15		400	400	400	400		1,600	
	Project Total		400	400	400	400		1,600	
T-153100	Zone-wide Wayfinding								
	TIRZ15		700					700	
	Project Total		700					700	
T-153200	Zonewide water and sanitary sewer repair								
	TIRZ15		2,300	2,300	2,300	2,300		9,200	
	Project Total		2,300	2,300	2,300	2,300		9,200	
T-153400	Zone-wide Public Art Initiative								
	TIRZ15			50	250	250		550	
	TIRZ15 Other		250	200				450	
	Project Total		250	250	250	250		1,000	
T-159900	Safe Sidewalk Program								
	TIRZ15		60	60	60	60		240	
	Project Total		60	60	60	60		240	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
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CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-160800	Traffic / Safety Information System								
	TIRZ16		166	166	166	166		664	
	Project Total		166	166	166	166		664	
T-161100	Right-of-Way Acquisition								
	TIRZ16		40	40	40	40		160	
	Project Total		40	40	40	40		160	
T-162200	Water Wall Parks								
	TIRZ16		310	310	310	310		1,240	
	Project Total		310	310	310	310		1,240	
T-163500	Memorial Park Ecological Restoration								
	TIRZ16		100	100	100			300	
	Project Total		100	100	100			300	
T-1635A0	Memorial Park Connectivity Projects								
	TIRZ16		200	200	200	200		800	
	Project Total		200	200	200	200		800	
T-1635A4	Memorial Park Greenspace Maintenance								
	TIRZ16		1,855	1,535	1,566	1,621		6,577	
	Project Total		1,855	1,535	1,566	1,621		6,577	
T-1635B3	Memorial Park Uptown Mem. Trail & Bridge								
	TIRZ16 Grants		5,600	4,800				10,400	
	TIRZ16 Other		1,400	1,200				2,600	
	Project Total		7,000	6,000				13,000	
T-172500	Park and Green Space Improvements								
	TIRZ17		125	100	40			265	
	Project Total		125	100	40			265	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
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CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-173500	Detention Basin A								
	TIRZ17		9,720	18,002	3,002			30,724	
	TIRZ17 Grants		5,280	9,498	9,498			24,276	
	TIRZ17 Other			10,000	10,000			20,000	
	Project Total		15,000	37,500	22,500			75,000	
T-1735A0	Detention Basin B								
	TIRZ17				1,200	3,500		4,700	
	Project Total				1,200	3,500		4,700	
T-1738B0	Memorial Dr. Drainage and Mobility Impr.								
	TIRZ17			3,505	3,505			7,009	
	TIRZ17 Grants			11,919	11,919			23,838	
	Project Total			15,424	15,424			30,847	
T-174200	Detention Basin C wth Public Safety Fac.								
	TIRZ17		4,491	36,703	36,703	36,703		114,600	
	Project Total		4,491	36,703	36,703	36,703		114,600	
T-179900	Sidewalk Improvement Program								
	TIRZ17		60	60	60	60		240	
	Project Total		60	60	60	60		240	
T-180100	Land Acquisition								
	TIRZ18		524	524	524	524		2,096	
	Project Total		524	524	524	524		2,096	
T-180300	Area Parks								
	TIRZ18		50	200	200			450	
	Project Total		50	200	200			450	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
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CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-180400	Lyons Avenue Streetscape								
	TIRZ18		500					500	
	Project Total		500					500	
T-180500	Environmental Remediation								
	TIRZ18		125	125	275	100		625	
	Project Total		125	125	275	100		625	
T-180600	Historic Preservation								
	TIRZ18		175	150				325	
	Project Total		175	150				325	
T-180700	Transit & Mobility								
	TIRZ18		150	200	200			550	
	Project Total		150	200	200			550	
T-180800	Arts and Culture								
	TIRZ18		150	100	100			350	
	Project Total		150	100	100			350	
T-190700	Pedestrian Accessibility								
	TIRZ19		10	10	10	10		40	
	Project Total		10	10	10	10		40	
T-191300	Greenbriar Drainage System Improvements								
	TIRZ19				150	2,050		2,200	
	Project Total				150	2,050		2,200	
T-191800	Buffalo Speedway Improvements US 59								
	TIRZ19		9,515	3,115	600	6,715		19,945	
	Project Total		9,515	3,115	600	6,715		19,945	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
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CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-191900	Westpark Improvements - Kirby to Edloe								
	TIRZ19					100		100	
	Project Total					100		100	
T-192000	West Alabama Reconst. Buffalo Spdwy								
	TIRZ19		12,600	8,650	13,650			34,900	
	TIRZ19 Grants		250	2,500	1,500			4,250	
	Project Total		12,850	11,150	15,150			39,150	
T-192200	Bissonnet Reconstruction								
	TIRZ19		1,800	11,750	7,000	12,000		32,550	
	TIRZ19 Grants				2,000			2,000	
	Project Total		1,800	11,750	9,000	12,000		34,550	
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet								
	TIRZ19		8,350	8,210				16,560	
	Project Total		8,350	8,210				16,560	
T-200400	Club Creek Detention Basin and Park								
	TIRZ20		300	200	100			600	
	Project Total		300	200	100			600	
T-200800	Regional Hike and Bike Trails								
	TIRZ20		4,010	1,500				5,510	
	TIRZ20 Grants		500					500	
	Project Total		4,510	1,500				6,010	
T-200900	Mall Redevelopment Project								
	TIRZ20		3,050					3,050	
	Project Total		3,050					3,050	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
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CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-201000	Harwin Dr Mobility and Drainage Impr.								
	TIRZ20		3,300					3,300	
	Project Total		3,300					3,300	
T-202400	Sidewalk Replacement & Improvements								
	TIRZ20		1,000	700				1,700	
	Project Total		1,000	700				1,700	
T-202800	Southwest Civic Core Campus								
	TIRZ20		617	1,858				2,476	
	TIRZ20 COH		5,000					5,000	
	TIRZ20 Grants		5,783	2,000				7,783	
	TIRZ20 Other		3,100					3,100	
	Project Total		14,500	3,858				18,358	
T-202900	District Gateways								
	TIRZ20		2,000					2,000	
	Project Total		2,000					2,000	
T-203000	Gasmer Site Redevelopment								
	TIRZ20		5,400	100	100	100		5,700	
	Project Total		5,400	100	100	100		5,700	
T-203200	Regency Square Imp. to Public Right Way								
	TIRZ20		400					400	
	Project Total		400					400	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-203500	Sharpstown Community Center								
	TIRZ20 COH		500	1,000	3,500			5,000	
	TIRZ20 Grants				3,000	3,000		6,000	
	TIRZ20 Other				2,750	2,250		5,000	
	Project Total		500	1,000	9,250	5,250		16,000	
T-203600	Burnett Bayland Park Improvements								
	TIRZ20		5,000					5,000	
	Project Total		5,000					5,000	
T-203700	Bayland Park Improvements								
	TIRZ20		14,000					14,000	
	Project Total		14,000					14,000	
T-203800	Safe School Sidewalk & Pedestrian Safety								
	TIRZ20		1,650					1,650	
	Project Total		1,650					1,650	
T-209900	Concrete Panel Replacement Program								
	TIRZ20		1,300	1,300	1,300	1,150		5,050	
	Project Total		1,300	1,300	1,300	1,150		5,050	
T-210600	Sidewalk Replacement & Improvements								
	TIRZ21		440	331				771	
	Project Total		440	331				771	
T-210700	Hogan/Lorraine Corridor Improvements								
	TIRZ21		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-210900	Parks and Greenspace Improvements								
	TIRZ21		500	100	100	100		800	
	Project Total		500	100	100	100		800	
T-211100	Multi-Street Mobility Improvements								
	TIRZ21		550	1,000	1,000	1,000		3,550	
	Project Total		550	1,000	1,000	1,000		3,550	
T-211200	Area Wide Community Improvements								
	TIRZ21		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-220100	Multi-Street Mobility Improvements								
	TIRZ22		1,200	650	650	550		3,050	
	Project Total		1,200	650	650	550		3,050	
T-220200	Civic Art								
	TIRZ22		50					50	
	Project Total		50					50	
T-220300	Street Signage Improvements								
	TIRZ22		85					85	
	Project Total		85					85	
T-220400	Blight Removal and Beautification								
	TIRZ22		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-229900	Concrete Panel Replacement Program								
	TIRZ22		125	125	125	125		500	
	Project Total		125	125	125	125		500	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-230700	Eastwood Park Improvements								
	TIRZ23		3,000	1,000				4,000	
	Project Total		3,000	1,000				4,000	
T-230800	Harrisburg Trail Improvements								
	TIRZ23		600	600				1,200	
	Project Total		600	600				1,200	
T-231200	Mason Park Improvements								
	TIRZ23		3,500	2,000				5,500	
	Project Total		3,500	2,000				5,500	
T-231300	Telephone Road (Lawndale to Lockwood)								
	TIRZ23		4,750	5,000				9,750	
	TIRZ23 COH		2,500					2,500	
	Project Total		7,250	5,000				12,250	
T-231700	Sidewalk Improvement Program								
	TIRZ23		1,460	1,460	310			3,230	
	Project Total		1,460	1,460	310			3,230	
T-231800	Community Development Program								
	TIRZ23		150	150	100	100		500	
	Project Total		150	150	100	100		500	
T-239900	Concrete Panel Replacement & Roadway Imp								
	TIRZ23		360	260	140	140		900	
	Project Total		360	260	140	140		900	
T-250300	Thoroughfare & Roadway Imp.								
	TIRZ25		50	500	500	500		1,550	
	Project Total		50	500	500	500		1,550	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-250500	Civic Art								
	TIRZ25		135	135	135	135		540	
	Project Total		135	135	135	135		540	
T-250600	Curb/Sidewalk Repair and Improvement								
	TIRZ25		500					500	
	Project Total		500					500	
T-250700	Blight Removal and Beautification								
	TIRZ25		2,015					2,015	
	Project Total		2,015					2,015	
T-251000	Signature Bus Shelters and Improvements								
	TIRZ25		535					535	
	Project Total		535					535	
T-251100	Parks and Greenspace Improvements								
	TIRZ25		107					107	
	Project Total		107					107	
T-251200	Kirby Drive Extension (Alameda to BTW 8)								
	TIRZ25		2,000	1,000	4,000	5,000		12,000	
	Project Total		2,000	1,000	4,000	5,000		12,000	
T-251300	90A Corridor Improvements								
	TIRZ25		1,070					1,070	
	Project Total		1,070					1,070	
T-251600	Pedestrian Bridge Over 90-A								
	TIRZ25		3,310	2,140				5,450	
	Project Total		3,310	2,140				5,450	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-251700	Carved Rock Rdwy. Extension Improvements								
	TIRZ25		2,140					2,140	
	Project Total		2,140					2,140	
T-251800	Hike & Bike Trail Network Extension								
	TIRZ25		1,070					1,070	
	Project Total		1,070					1,070	
T-259900	Concrete Panel and Sidewalk Replacement								
	TIRZ25		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-260500	Sunnyside Park								
	TIRZ26		3,000	21,000	11,000	400		35,400	
	Project Total		3,000	21,000	11,000	400		35,400	
T-2706A0	Montrose Blvd - Phase 2								
	TIRZ27		11,720	11,720	13,780			37,220	
	TIRZ27 COH		1,000	1,000				2,000	
	Project Total		12,720	12,720	13,780			39,220	
T-271000	Welch Neighborhood Safe Street								
	TIRZ27		2,575					2,575	
	TIRZ27 Grants		125	216				341	
	Project Total		2,700	216				2,916	
T-271100	Stanford Neighborhood Safe Street								
	TIRZ27		1,160	203				1,363	
	TIRZ27 Grants		1,000	175				1,175	
	Project Total		2,160	378				2,538	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2027-2031	
			2027	2028	2029	2030	2031		
T-271500	Affordable Housing Projects								
	TIRZ27		1,000					1,000	
	Project Total		1,000					1,000	
T-271600	Safe Route to School Sidewalk Program								
	TIRZ27		310					310	
	TIRZ27 Grants		4,422					4,422	
	Project Total		4,731					4,731	
T-271700	W Alabama Street								
	TIRZ27		3,100	12,000	6,000			21,100	
	TIRZ27 Grants		8,900					8,900	
	Project Total		12,000	12,000	6,000			30,000	
T-272100	West Gray Multi-Service Center								
	TIRZ27		2,625	2,625	2,625			7,875	
	Project Total		2,625	2,625	2,625			7,875	
Total Appropriations:			416,127	452,333	294,745	138,931		1,302,137	

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

HOUSTON PARKS BOARD LGC, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
	Site Amenities						
	Other Funds	1,175	1,200	500	300	100	3,275
	Project Total	1,175	1,200	500	300	100	3,275
	Bridges						
	Other Funds	475	1,025				1,500
	Project Total	475	1,025				1,500
	Retaining Walls/Drainage/Structures						
	Other Funds	210	221	232	243	255	1,161
	Project Total	210	221	232	243	255	1,161
	Trails						
	Other Funds	4,406	375		300	2,000	7,081
	Project Total	4,406	375		300	2,000	7,081
	Future Projects						
	Other Funds	1,050	1,103	1,158	1,216	1,276	5,803
	Project Total	1,050	1,103	1,158	1,216	1,276	5,803
	Total	7,316	3,924	1,890	2,059	3,631	18,820

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
	Biotopia						
	Zoo Capital Funds	12,500	100,000	97,000			209,500
	Project Total	12,500	100,000	97,000			209,500
	African Savanna						
	Zoo Capital Funds	600	26,000	177,000			203,600
	Project Total	600	26,000	177,000			203,600
	Asian Tropics						
	Zoo Capital Funds	550	550	180,000			181,100
	Project Total	550	550	180,000			181,100
	New Education Center						
	Zoo Capital Funds	550	550	108,000			109,100
	Project Total	550	550	108,000			109,100
	West Plaza						
	Zoo Capital Funds	6,500	1,000	55,500			63,000
	Project Total	6,500	1,000	55,500			63,000
	Madagascar						
	Zoo Capital Funds	550	5,500	56,000			62,050
	Project Total	550	5,500	56,000			62,050
	Savanna Events Center						
	Zoo Capital Funds	2,500	15,500				18,000
	Project Total	2,500	15,500				18,000
	New Commissary and Concessionaire Warehouse						
	Zoo Capital Funds	550	2,500	20,100			23,150
	Project Total	550	2,500	20,100			23,150

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
	New Facilities Maintenance Shops						
	Zoo Capital Funds	1,500	6,000	10,100			17,600
	Project Total	1,500	6,000	10,100			17,600
	Elephant Habitat Improvements						
	Zoo Capital Funds	650		12,000			12,650
	Project Total	650		12,000			12,650
	Administrative Building Renovations						
	Zoo Capital Funds	4,900	3,700				8,600
	Project Total	4,900	3,700				8,600
	Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	2,000	2,500	2,500			7,000
	Project Total	2,000	2,500	2,500			7,000
	Rhino Habitat Improvements						
	Zoo Capital Funds	5,500	500				6,000
	Project Total	5,500	500				6,000
	Electrical Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	1,700	1,200	1,200			4,100
	Project Total	1,700	1,200	1,200			4,100
	Vet Clinic Improvements						
	Zoo Capital Funds	3,000					3,000
	Project Total	3,000					3,000
	Event Tents						
	Zoo Capital Funds	150	2,300				2,450
	Project Total	150	2,300				2,450

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)
HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
	Perimeter Security Improvements						
	Zoo Capital Funds	750	750	750			2,250
	Project Total	750	750	750			2,250
	Brown Education Center Renovation						
	Zoo Capital Funds			2,200			2,200
	Project Total			2,200			2,200
	Business Operations and Telecommunications Improvements						
	Zoo Capital Funds	575	825	575			1,975
	Project Total	575	825	575			1,975
	Landscape Improvements						
	Zoo Capital Funds	550	800	550			1,900
	Project Total	550	800	550			1,900
	Wortham World of Primates Boardwalk						
	Zoo Capital Funds	550	1,100	220			1,870
	Project Total	550	1,100	220			1,870
	Accessibility Improvements						
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
	Building Automation Systems						
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
	New Aviaries						
	Zoo Capital Funds			1,700			1,700
	Project Total			1,700			1,700

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
	Site Furniture and Lighting Replacements						
	Zoo Capital Funds	580	550	550			1,680
	Project Total	580	550	550			1,680
	Children's Zoo Improvements						
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
	Wayfinding Improvements						
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
	Water Treatment System Improvements						
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
	Food Kiosks Reconstructions						
	Zoo Capital Funds	1,500	70				1,570
	Project Total	1,500	70				1,570
	Roof Replacements						
	Zoo Capital Funds	520	520	520			1,560
	Project Total	520	520	520			1,560
	Waste and Recycling Improvements						
	Zoo Capital Funds	520	520	520			1,560
	Project Total	520	520	520			1,560
	Electronics Recycling Installation (ZEEBRA)						
	Zoo Capital Funds	1,100	400				1,500
	Project Total	1,100	400				1,500

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Carnivore Area Improvements							
	Zoo Capital Funds	60	600	60			720
	Project Total	60	600	60			720
HVAC Improvements							
	Zoo Capital Funds	250	350	100			700
	Project Total	250	350	100			700
Great Ape Exhibit Improvements							
	Zoo Capital Funds	50	520	100			670
	Project Total	50	520	100			670
Bug House Improvements							
	Zoo Capital Funds		50	500			550
	Project Total		50	500			550
Total		53,555	177,705	730,595			961,855

Houston First Corporation

(formerly Houston Convention Center Hotel Corporation)

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

HOUSTON FIRST CORPORATION - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Leased Facilities Projects							
	Houston First Funds	427,129	137,453	8,273	5,262	5,260	583,377
	Project Total	427,129	137,453	8,273	5,262	5,260	583,377
Hilton Americas Houston Projects							
	Houston First Funds	13,657	14,700	33,445	5,382	3,010	70,194
	Project Total	13,657	14,700	33,445	5,382	3,010	70,194
Harvey Flood and Mitigation Projects							
	Houston First Funds	1,320	1,320				2,640
	Project Total	1,320	1,320				2,640
	Total	442,106	153,473	41,718	10,644	8,270	656,211

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.