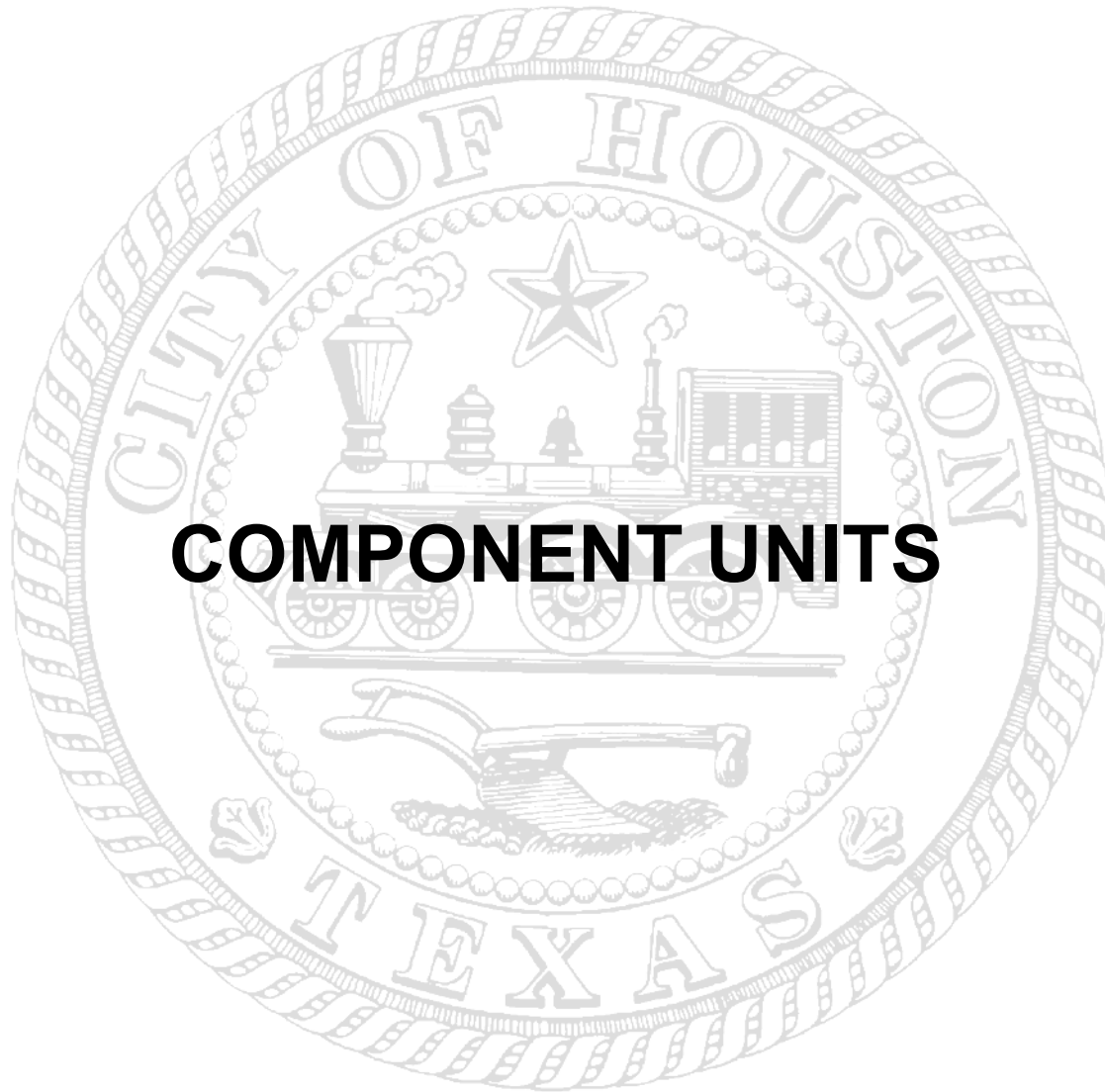




COMPONENT UNITS

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority (TIRZ 12)	Y	FY25-29
East Downtown Redevelopment Authority (TIRZ 15)	Y	FY25-29
Eastside Reinvestment Zone (TIRZ 6)	N	
Fifth Ward Redevelopment Authority (TIRZ 18)	Y	FY25-29
Fourth Ward Redevelopment Authority (TIRZ 14)	Y	FY25-29
Greater Greenspoint Redevelopment Authority (TIRZ 11)	Y	FY25-29
Greater Houston Convention and Visitors Bureau	N	
Greater Houston (TIRZ 24)	N	
Gulfgate Redevelopment Authority (TIRZ 8)	Y	FY25-29
Hardy Near Northside Redevelopment Authority (TIRZ 21)	Y	FY25-29
Harrisburg Redevelopment Authority (TIRZ 23)	Y	FY25-29
HALAN – Houston Area Library Automated Network Board	N	
Hiram Clarke Redevelopment Authority (TIRZ 25)	Y	FY25-29
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	FY25-36
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority (TIRZ 10)	Y	FY25-29
Lamar Terrace Public Improvement District	N	

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Land Assemblage Redevelopment Authority	N	
Leland Woods Redevelopment Authority I (TIRZ 22)	Y	FY25-29
Leland Woods Redevelopment Authority II (TIRZ 22)	Y	FY25-29
Main Street Market Square Redevelopment Authority (TIRZ 3)	Y	FY25-29
Medical Center Area (TIRZ 28)	N	
Memorial City Redevelopment Authority (TIRZ 17)	Y	FY25-29
Memorial-Heights Redevelopment Authority (TIRZ 5)	Y	FY25-29
Midtown Redevelopment Authority (TIRZ 2)	Y	FY23-27
Miller Theatre Advisory Board, Inc.	N	
Montrose Redevelopment Authority (TIRZ 27)	Y	FY25-29
Old Sixth Ward Redevelopment Authority (TIRZ 13)	Y	FY25-29
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	Y	FY25-29
Saint George Place Redevelopment Authority (TIRZ 1)	Y	FY25-29
South Post Oak Redevelopment Authority (TIRZ 9)	Y	FY25-29
Southwest Houston Redevelopment Authority (TIRZ 20)	Y	FY25-29
Stadium Park Redevelopment Authority	N	
Sunnyside Redevelopment Authority (TIRZ 26)	Y	FY25-29
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority (TIRZ 19)	Y	FY25-29
Uptown Development Authority (TIRZ 16)	Y	FY25-29
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY26-30
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY26-28

FISCAL YEAR 2026-2030 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units**2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts**

Unit	2026	2027	2028	2029	2030	2026-2030
TIRZ Total	366,276	355,513	267,874	191,786		1,181,448
Houston Parks Board, Inc.	7,174	12,816	3,871	15,182	3,743	42,785
Total	373,450	368,328	271,744	206,967	3,743	1,224,232

Summary Table of Business Type Component Units**2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts**

Unit	2026	2027	2028	2029	2030	2026-2030
Houston Zoo, Inc.	40,115	29,075	42,365			111,555
Houston First Corporation	270,277	521,901	265,267	38,216	9,185	1,104,846
Total	310,392	550,976	307,632	38,216	9,185	1,216,401

Summary Table of Combined Component Units**2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts**

Unit	2026	2027	2028	2029	2030	2026-2030
Governmental Units	373,450	368,328	271,744	206,967	3,743	1,224,232
Business Type Units	310,392	550,976	307,632	38,216	9,185	1,216,401
Total	683,842	919,304	579,376	245,183	12,928	2,440,633

FISCAL YEAR 2026-2030 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units 2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2026	2027	2028	2029	2030	2026-2030
St. George Place Redevelopment Authority (TIRZ 1)	6,607	6,020	4,040	2,083		18,749
Midtown Redevelopment Authority (TIRZ 2)	27,426	22,490				49,915
Main Street Market Square Redevelopment Authority (TIRZ 3)	25,225	13,140	16,393	15,147		69,905
Memorial Heights Redevelopment Authority (TIRZ 5)	28,333	25,730	12,500	9,000		75,563
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	32,789	17,898	6,077	3,545		60,309
Gulfgate Redevelopment Authority (TIRZ 8)	8,370	6,835	9,835	16,135		41,175
South Post Oak Redevelopment Authority (TIRZ 9)	3,592	1,705	1,000	1,000		7,297
Lake Houston Redevelopment Authority (TIRZ 10)	20,115	19,325	32,236	32,236		103,913
Greater Greenspoint Redevelopment Authority (TIRZ 11)	16,910	9,775	9,820	4,600		41,105
City Park Redevelopment Authority (TIRZ 12)	3,375	4,075	2,525	4,025		14,000
Old Sixth Ward Redevelopment Authority (TIRZ 13)	2,760	5,900	3,675	4,900		17,235
Fourth Ward Redevelopment Authority (TIRZ 14)	16,100	10,175	14,011	1,675		41,961
East Downtown Redevelopment Authority (TIRZ 15)	10,498	5,593	8,668	830		25,588
Uptown Redevelopment Authority (TIRZ 16)	10,695	17,740	6,065	9,769		44,268
Memorial City Redevelopment Authority (TIRZ 17)	27,096	89,786	75,926	40,763		233,572
Fifth Ward Redevelopment Authority (TIRZ 18)	1,674	1,299	1,299	624		4,896
Upper Kirby Redevelopment Authority (TIRZ 19)	21,875	23,225	22,325	13,610		81,035
Southwest Houston Redevelopment Authority (TIRZ 20)	33,100	18,150	6,550	1,150		58,950
Hardy Yards Redevelopment Authority (TIRZ 21)	1,125	25	25	25		1,200
Leland Woods Redevelopment Authority (TIRZ 22)	1,435	675	125	125		2,360
Harrisburg Redevelopment Authority (TIRZ 23)	13,780	11,430	1,190	1,190		27,590
Hiram Clarke Redevelopment Authority (TIRZ 25)	15,777	3,690	4,550	5,550		29,567
Sunnyside Redevelopment Authority (TIRZ 26)	5,084	2,895	1,100	1,400		10,479
Montrose Redevelopment Authority (TIRZ 27)	32,536	37,936	27,939	22,405		120,816
Houston Parks Board, Inc.	7,174	12,816	3,871	15,182	3,743	42,785
Total	373,450	368,328	271,744	206,967	3,743	1,224,232

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number indicate the TIRZ number. For Example:*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2026-2030
	2026	2027	2028	2029	2030	
Planning	3,375	2,355	730	485		6,945
Acquisition-Land	14,690	9,040	5,890	8,440		38,060
Design	31,718	21,090	16,905	14,743		84,456
Construction	286,974	297,977	234,938	160,223		980,113
Equipment Acquisition	7,330	10,695	195	1,155		19,375
Salary Recovery				400		400
Other	22,189	14,356	9,216	6,340		52,100
Total Allocation	366,276	355,513	267,874	191,786		1,181,449
Source of Funds						
TIRZ01	5,908	620	4,040	2,083		12,650
TIRZ01 Grants	699	5,400				6,099
TIRZ02	27,426	22,490				49,915
TIRZ03	25,225	13,140	16,393	15,147		69,905
TIRZ05	25,002	23,530	12,500	9,000		70,032
TIRZ05 COH	500					500
TIRZ05 Grants	2,831	2,200				5,031
TIRZ07	4,174	17,898	6,077	3,545		31,694
TIRZ07 Bonds	27,186					27,186
TIRZ07 Grants	1,429					1,429
TIRZ08	5,320	5,335	7,935	16,135		34,725
TIRZ08 COH	1,250		1,500			2,750
TIRZ08 Grants	1,800	1,500	400			3,700
TIRZ09	3,592	1,705	1,000	1,000		7,297
TIRZ10	20,115	19,325	13,024	13,024		65,488
TIRZ10 Grants			19,212	19,212		38,425
TIRZ11	15,660	9,775	9,820	4,600		39,855
TIRZ11 Bonds	1,250					1,250

Project Allocation						2026-2030
	2026	2027	2028	2029	2030	
Planning	3,375	2,355	730	485		6,945
Acquisition-Land	14,690	9,040	5,890	8,440		38,060
Design	31,718	21,090	16,905	14,743		84,456
Construction	286,974	297,977	234,938	160,223		980,113
Equipment Acquisition	7,330	10,695	195	1,155		19,375
Salary Recovery				400		400
Other	22,189	14,356	9,216	6,340		52,100
Total Allocation	366,276	355,513	267,874	191,786		1,181,449
Source of Funds						
TIRZ12	3,375	1,475	2,525	4,025		11,400
TIRZ12 Grants		2,600				2,600
TIRZ13	1,784	5,900	3,675	4,900		16,259
TIRZ13 Grants	977					977
TIRZ14	8,100	2,175	2,011	1,675		13,961
TIRZ14 Bonds	8,000	8,000	12,000			28,000
TIRZ15	10,398	5,593	8,668	830		25,488
TIRZ15 Grants	100					100
TIRZ16	4,530	4,740	6,065	9,769		25,103
TIRZ16 Grants	4,932	10,400				15,332
TIRZ16 Other	1,233	2,600				3,833
TIRZ17	21,816	56,955	44,509	40,763		164,044
TIRZ17 Grants	5,280	22,831	21,417			49,528
TIRZ17 Other		10,000	10,000			20,000
TIRZ18	1,674	1,299	1,299	624		4,896
TIRZ19	21,625	20,725	20,825	12,110		75,285
TIRZ19 Grants	250	2,500	1,500	1,500		5,750
TIRZ20	21,300	8,900	1,300	1,150		32,650

Project Allocation						2026-2030
	2026	2027	2028	2029	2030	
Planning	3,375	2,355	730	485		6,945
Acquisition-Land	14,690	9,040	5,890	8,440		38,060
Design	31,718	21,090	16,905	14,743		84,456
Construction	286,974	297,977	234,938	160,223		980,113
Equipment Acquisition	7,330	10,695	195	1,155		19,375
Salary Recovery				400		400
Other	22,189	14,356	9,216	6,340		52,100
Total Allocation	366,276	355,513	267,874	191,786		1,181,449
Source of Funds						
TIRZ20 COH	6,000	3,500				9,500
TIRZ20 Grants	5,800	3,000	3,000			11,800
TIRZ20 Other		2,750	2,250			5,000
TIRZ21	1,125	25	25	25		1,200
TIRZ22	1,435	675	125	125		2,360
TIRZ23	11,280	11,430	1,190	1,190		25,090
TIRZ23 COH	2,500					2,500
TIRZ25	12,777	3,690	4,550	5,550		26,567
TIRZ25 Grants	3,000					3,000
TIRZ26	4,539	2,395	1,100	1,400		9,434
TIRZ26 Other	545	500				1,045
TIRZ27	24,415	22,490	26,548	22,405		95,857
TIRZ27 COH	1,000	1,000	1,000			3,000
TIRZ27 Grants	7,122	14,447	391			21,959
Total Funds	366,276	355,513	267,874	191,786		1,181,449

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project		Fiscal Year Planned Appropriations					2026-2030	
			2026	2027	2028	2029	2030		
T-010800	Anderson Park Improvements								
	TIRZ01		4,200					4,200	
	Project Total		4,200					4,200	
T-011500	Richmond Avenue Medians Beautification								
	TIRZ01		37					37	
	Project Total		37					37	
T-0116A0	Pedestrian Safety Improvements								
	TIRZ01		110	20	20	20		170	
	TIRZ01 Grants		450					450	
	Project Total		560	20	20	20		620	
T-012100	Fountain View & Richmond Enhancement								
	TIRZ01		275					275	
	Project Total		275					275	
T-012300	East & West Greenridge Safety Imp.								
	TIRZ01		295					295	
	Project Total		295					295	
T-012800	Greenridge Drive (Westheimer to BH)								
	TIRZ01		540	400				940	
	TIRZ01 Grants			5,400				5,400	
	Project Total		540	5,800				6,340	
T-012900	W-142 Trail North to Westheimer								
	TIRZ01		351	100	3,920	1,963		6,334	
	TIRZ01 Grants		249					249	
	Project Total		600	100	3,920	1,963		6,583	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-013000	Civic Art								
	TIRZ01		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-020700	Operating of Zone & Project Facilities								
	TIRZ02		250	250				500	
	Project Total		250	250				500	
T-021300	Alabama Street Reconstruction								
	TIRZ02		7,020					7,020	
	Project Total		7,020					7,020	
T-022000	Affordable Housing Program								
	TIRZ02		2,742	2,742				5,484	
	Project Total		2,742	2,742				5,484	
T-022100	Midtown Park (Superblock)								
	TIRZ02		510	510				1,021	
	Project Total		510	510				1,021	
T-022400	HX Building Maintenance								
	TIRZ02		50	50				100	
	Project Total		50	50				100	
T-022500	Mobility & Pedestrian Improvements								
	TIRZ02		580	580				1,161	
	Project Total		580	580				1,161	
T-023200	Public and Cultural Facilities								
	TIRZ02		100	100				200	
	Project Total		100	100				200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-023300	Parking Garage-Midtown Park(Super Block)								
	TIRZ02		521	521				1,041	
	Project Total		521	521				1,041	
T-023400	Parks & Open Spaces								
	TIRZ02		755	755				1,511	
	Project Total		755	755				1,511	
T-023500	Public Art								
	TIRZ02		255	255				511	
	Project Total		255	255				511	
T-023600	Bagby Park								
	TIRZ02		356	356				711	
	Project Total		356	356				711	
T-023700	Baldwin Park Upgrade								
	TIRZ02		250	250				500	
	Project Total		250	250				500	
T-024100	Alameda/Crawford								
	TIRZ02		4,040	2,040				6,080	
	Project Total		4,040	2,040				6,080	
T-024200	Webster Street								
	TIRZ02		1,021	7,040				8,061	
	Project Total		1,021	7,040				8,061	
T-024400	Museum District - Main St. Enhancements								
	TIRZ02		1,500					1,500	
	Project Total		1,500					1,500	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-024500	Museum District - Pedestrian Enhancement								
	TIRZ02		3,000	3,000				6,000	
	Project Total		3,000	3,000				6,000	
T-024600	Museum District - Mobility Improvements								
	TIRZ02		4,300	4,000				8,300	
	Project Total		4,300	4,000				8,300	
T-024700	I-69(US-59) Deck Park - NHHIP								
	TIRZ02		41	41				81	
	Project Total		41	41				81	
T-025100	Pierce Elevated - NHHIP								
	TIRZ02		100					100	
	Project Total		100					100	
T-029900	Concrete Panel Replacement Program								
	TIRZ02		35					35	
	Project Total		35					35	
T-030700	Trebly Park Southern Downtown Pocket Prk								
	TIRZ03		912	941	944	947		3,744	
	Project Total		912	941	944	947		3,744	
T-031900	Allen Parkway Improvements								
	TIRZ03		150	150	150	150		600	
	Project Total		150	150	150	150		600	
T-032000	More Space Main Street 2.0								
	TIRZ03		9,575					9,575	
	Project Total		9,575					9,575	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-032600	NHHIP Planning								
	TIRZ03		438	438	438	438		1,752	
	Project Total		438	438	438	438		1,752	
T-032800	Warehouse District Infrastructure Improv								
	TIRZ03				4,000	4,000		8,000	
	Project Total				4,000	4,000		8,000	
T-033600	EADO Cap Park Set Aside								
	TIRZ03		6,500	5,000	5,000	5,000		21,500	
	Project Total		6,500	5,000	5,000	5,000		21,500	
T-033700	Montrose Bridge at Allen Parkway								
	TIRZ03		1,038					1,038	
	Project Total		1,038					1,038	
T-033900	Pedestrian Lighting Improvements								
	TIRZ03		1,569	1,569	1,569	1,569		6,275	
	Project Total		1,569	1,569	1,569	1,569		6,275	
T-034000	Office Conversion Incentive Program								
	TIRZ03		2,000	2,000	1,250			5,250	
	Project Total		2,000	2,000	1,250			5,250	
T-034100	Downtown Living Initiative 2.0								
	TIRZ03		3,042	3,042	3,042	3,042		12,170	
	Project Total		3,042	3,042	3,042	3,042		12,170	
T-051000	Pedestrian Improvement Shepherd@Memorial								
	TIRZ05		1,621					1,621	
	TIRZ05 Grants		421					421	
	Project Total		2,042					2,042	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-0512A0	18th Street and surrounding area Pedes.								
	TIRZ05		110	880				990	
	TIRZ05 Grants		360	2,200				2,560	
	Project Total		470	3,080				3,550	
T-0522B0	19th Street Reconstruction								
	TIRZ05				500	9,000		9,500	
	Project Total				500	9,000		9,500	
T-0523A0	Shepherd Durham & Select Cross St Recons								
	TIRZ05		4,600					4,600	
	Project Total		4,600					4,600	
T-0523B0	Durham Reconstruction Project								
	TIRZ05		8,050	7,150				15,200	
	Project Total		8,050	7,150				15,200	
T-052500	North Canal Project								
	TIRZ05		5	12,000	12,000			24,005	
	Project Total		5	12,000	12,000			24,005	
T-052600	Stude Park Improvement								
	TIRZ05		500					500	
	TIRZ05 COH		500					500	
	Project Total		1,000					1,000	
T-053200	Zone Wide Safety and Mobility Projects								
	TIRZ05		1,500					1,500	
	Project Total		1,500					1,500	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-053900	Full Recon-Cross Streets Durham/Shepherd								
	TIRZ05		8,000	3,500				11,500	
	Project Total		8,000	3,500				11,500	
T-054000	Cherry Loraine White Oak Bayou Connect								
	TIRZ05		528					528	
	TIRZ05 Grants		1,200					1,200	
	Project Total		1,728					1,728	
T-054300	Congressional District 7 Sidewalk Improv								
	TIRZ05		88					88	
	TIRZ05 Grants		850					850	
	Project Total		938					938	
T-071000	Real Property Land Assembly & Site Prep.								
	TIRZ07		574	577	577	577		2,305	
	Project Total		574	577	577	577		2,305	
T-0711A0	Emancipation Ave. Reconstruction Project								
	TIRZ07			11,321				11,321	
	TIRZ07 Bonds		10,908					10,908	
	Project Total		10,908	11,321				22,230	
T-071800	Alameda Corridor Improvements - Phase V								
	TIRZ07		50	50	50	50		200	
	Project Total		50	50	50	50		200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-072200	Greater Third Ward Neighborhood Project								
	TIRZ07			4,400	4,400	2,868		11,668	
	TIRZ07 Bonds		3,564					3,564	
	TIRZ07 Grants		1,429					1,429	
	Project Total		4,992	4,400	4,400	2,868		16,661	
T-072300	MacGregor Park and Tennis Center								
	TIRZ07		1,500	1,500	1,000			4,000	
	Project Total		1,500	1,500	1,000			4,000	
T-072400	Live Oak St. Improvement Project								
	TIRZ07		2,000					2,000	
	TIRZ07 Bonds		12,714					12,714	
	Project Total		14,714					14,714	
T-073000	Garden Bridges & Cleburne/Almeda Cap								
	TIRZ07		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-081000	Charlton Park & Community Center								
	TIRZ08		325					325	
	TIRZ08 COH		1,250					1,250	
	Project Total		1,575					1,575	
T-081100	Parks and Greenspace Improvements								
	TIRZ08		2,100	100				2,200	
	TIRZ08 COH				1,500			1,500	
	Project Total		2,100	100	1,500			3,700	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-081300	Telephone Road Mobility								
	TIRZ08		500	1,000	1,000	1,000		3,500	
	Project Total		500	1,000	1,000	1,000		3,500	
T-081400	Woodridge Drive Mobility								
	TIRZ08			200	200			400	
	Project Total			200	200			400	
T-081500	Belfort Ave Mobility (MLK to Broadway)								
	TIRZ08		500	1,000				1,500	
	Project Total		500	1,000				1,500	
T-081600	Dixie Road Mobility Mykawa to Chaffin St								
	TIRZ08		500	1,000	2,000	5,000		8,500	
	Project Total		500	1,000	2,000	5,000		8,500	
T-081900	Safe School Sidewalks & Pedestrian								
	TIRZ08		160					160	
	TIRZ08 Grants		1,600					1,600	
	Project Total		1,760					1,760	
T-082000	MLK Blvd Pedestrian Improvements								
	TIRZ08		100	400				500	
	Project Total		100	400				500	
T-082100	Long Drive Mobility and Safety Improve								
	TIRZ08		500	1,000	1,000	6,000		8,500	
	Project Total		500	1,000	1,000	6,000		8,500	
T-082200	Civic Art								
	TIRZ08		110	110	110	110		440	
	Project Total		110	110	110	110		440	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-082300	Martindale Road Reconstruction								
	TIRZ08				3,100	3,500		6,600	
	TIRZ08 Grants		200	1,500	400			2,100	
	Project Total		200	1,500	3,500	3,500		8,700	
T-082700	Houston Botanic Garden Public Infra. Imp								
	TIRZ08		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-089900	Concrete Panel Replacement Program								
	TIRZ08		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-090100	South Post Oak Intersection Improvements								
	TIRZ09		2,055	1,605				3,660	
	Project Total		2,055	1,605				3,660	
T-090200	Detention Basin Imp at Corinthian Pointe								
	TIRZ09		200					200	
	Project Total		200					200	
T-090300	West Orem Corridor Beautification								
	TIRZ09		50	100				150	
	Project Total		50	100				150	
T-090400	Affordable Housing Infrastructure								
	TIRZ09				1,000	1,000		2,000	
	Project Total				1,000	1,000		2,000	
T-090500	Thoroughfare and Roadway Improvements								
	TIRZ09		50					50	
	Project Total		50					50	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-090700	Street Signage and Wayfinding Graphics								
	TIRZ09		263					263	
	Project Total		263					263	
T-090900	Civic Art								
	TIRZ09		100					100	
	Project Total		100					100	
T-091100	Madison Mile Streetscape Improvements								
	TIRZ09		575					575	
	Project Total		575					575	
T-091200	Signature Bus Shelter Improvements								
	TIRZ09		300					300	
	Project Total		300					300	
T-101300	Northpark Drive Overpass Project								
	TIRZ10		16,988	16,885				33,873	
	Project Total		16,988	16,885				33,873	
T-1014A0	Northpark Drive Recon-Montgomery County								
	TIRZ10		1,731	1,200	972	972		4,875	
	TIRZ10 Grants				9,421	9,421		18,841	
	Project Total		1,731	1,200	10,392	10,392		23,716	
T-1014B0	Northpark Drive Recon - Harris County								
	TIRZ10		1,306	1,150	11,962	11,962		26,380	
	TIRZ10 Grants				9,792	9,792		19,583	
	Project Total		1,306	1,150	21,754	21,754		45,964	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-109900	Concrete Panel and Sidewalk Rplcmnt Pgrm								
	TIRZ10		90	90	90	90		360	
	Project Total		90	90	90	90		360	
T-110300	Greenspoint Area Streetscape Improvement								
	TIRZ11		300	200	200			700	
	Project Total		300	200	200			700	
T-111900	N. Houston Skate Park; Rockstar Energy								
	TIRZ11		5,750					5,750	
	Project Total		5,750					5,750	
T-112300	Greens Road St. & Drainage Improvements								
	TIRZ11		4,190	1,880				6,070	
	TIRZ11 Bonds		1,250					1,250	
	Project Total		5,440	1,880				7,320	
T-112600	Undercrossing at Aldine Bender & I-45								
	TIRZ11			400	2,600			3,000	
	Project Total			400	2,600			3,000	
T-112700	Gears, Greens Crossing & Ella Improvemnt								
	TIRZ11		500	1,375	3,120			4,995	
	Project Total		500	1,375	3,120			4,995	
T-112800	Northborough Street Drainage & Sidewalks								
	TIRZ11			1,000	2,400	4,600		8,000	
	Project Total			1,000	2,400	4,600		8,000	
T-113000	N. Houston Skate and Bike Park Maint.								
	TIRZ11		1,500	1,500	1,500			4,500	
	Project Total		1,500	1,500	1,500			4,500	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-113500	Rankin Road Drainage & Panel Replacement								
	TIRZ11		3,375	3,375				6,750	
	Project Total		3,375	3,375				6,750	
T-119900	Concrete Panel Replacement & Sideway								
	TIRZ11		45	45				90	
	Project Total		45	45				90	
T-120100	Public Utility and Drainage Improvements								
	TIRZ12					3,000		3,000	
	Project Total					3,000		3,000	
T-120200	Roadway and Mobility Improvements								
	TIRZ12		750	750	500	500		2,500	
	Project Total		750	750	500	500		2,500	
T-120500	12th Street Drainage and Mobility Impro.								
	TIRZ12			500	2,000	500		3,000	
	Project Total			500	2,000	500		3,000	
T-120600	Seamist Drive Reconstruction (11th St)								
	TIRZ12		2,300					2,300	
	Project Total		2,300					2,300	
T-120700	Multimodal Connectivity to Jaycee Park								
	TIRZ12		300	200				500	
	TIRZ12 Grants			2,600				2,600	
	Project Total		300	2,800				3,100	
T-129900	Concrete Panel Replacement Program								
	TIRZ12		25	25	25	25		100	
	Project Total		25	25	25	25		100	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-131000	Hemphill Road								
	TIRZ13		1,000					1,000	
	Project Total		1,000					1,000	
T-131700	Washington Ave. Pedestrian Improvements								
	TIRZ13			825				825	
	Project Total			825				825	
T-131900	Sawyer Street Re-Construction								
	TIRZ13				200	4,500		4,700	
	Project Total				200	4,500		4,700	
T-132400	Silver Street Improvements								
	TIRZ13			600	3,000			3,600	
	Project Total			600	3,000			3,600	
T-132800	Improvements to Washington and Sawyer								
	TIRZ13		109					109	
	TIRZ13 Grants		977					977	
	Project Total		1,085					1,085	
T-132900	Oliver Street Reconstruction								
	TIRZ13		200	4,000				4,200	
	Project Total		200	4,000				4,200	
T-139900	Safe Intrsction Crossing and Sidewlk Prg								
	TIRZ13		475	475	475	400		1,825	
	Project Total		475	475	475	400		1,825	
T-140300	Gillette - Genesse Street Amenities								
	TIRZ14		500	500	336			1,336	
	Project Total		500	500	336			1,336	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-140900	Fourth Ward Street Reconst. Project								
	TIRZ14		4,775					4,775	
	Project Total		4,775					4,775	
T-141200	Historical Monuments								
	TIRZ14		175	175	175	175		700	
	Project Total		175	175	175	175		700	
T-1414A0	Decorative Street Lights								
	TIRZ14		150					150	
	Project Total		150					150	
T-141600	Affordable Housing - Acq and Development								
	TIRZ14		1,500	1,500	1,500	1,500		6,000	
	Project Total		1,500	1,500	1,500	1,500		6,000	
T-142200	Traffic Arresting Improvements								
	TIRZ14		1,000					1,000	
	Project Total		1,000					1,000	
T-142300	Street Reconstruction - South of Gray								
	TIRZ14 Bonds		6,500	6,500				13,000	
	Project Total		6,500	6,500				13,000	
T-142400	West Dallas Street Improvements								
	TIRZ14 Bonds		500	1,500	12,000			14,000	
	Project Total		500	1,500	12,000			14,000	
T-142600	Street Lighting								
	TIRZ14 Bonds		1,000					1,000	
	Project Total		1,000					1,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-150400	Phase 2 Roadway & Utility Reconstruction								
	TIRZ15		3,050					3,050	
	Project Total		3,050					3,050	
T-151400	Texas Avenue Mobility Improvements								
	TIRZ15		580					580	
	Project Total		580					580	
T-152100	Public Parking Opportunities								
	TIRZ15		50					50	
	Project Total		50					50	
T-152300	NHHIP Planning and Implementation								
	TIRZ15		15	15	15	15		60	
	Project Total		15	15	15	15		60	
T-152400	McKinney Street Reconstruction								
	TIRZ15		2,138	2,138	2,138			6,413	
	Project Total		2,138	2,138	2,138			6,413	
T-152500	Phase 3-Roadway & Utility Reconstruction								
	TIRZ15		500	2,625	5,700			8,825	
	Project Total		500	2,625	5,700			8,825	
T-152800	Zone Wide Safety and Mobility Projects								
	TIRZ15		450	550	550	550		2,100	
	TIRZ15 Grants		100					100	
	Project Total		550	550	550	550		2,200	
T-152900	Emancipation Avenue Rehabilitation								
	TIRZ15		2,600					2,600	
	Project Total		2,600					2,600	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-153100	Zone-wide Wayfinding								
	TIRZ15		900					900	
	Project Total		900					900	
T-159900	Safe Sidewalk Program								
	TIRZ15		115	265	265	265		910	
	Project Total		115	265	265	265		910	
T-160800	Traffic / Safety Information System								
	TIRZ16		166	166	166	166		664	
	Project Total		166	166	166	166		664	
T-160900	Uptown Area Intersection & Signalization								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-161100	Right-of-Way Acquisition								
	TIRZ16		40	40	40	40		160	
	Project Total		40	40	40	40		160	
T-162200	Parks								
	TIRZ16		310	310	310	310		1,240	
	Project Total		310	310	310	310		1,240	
T-162500	Lynn Street								
	TIRZ16				200	850		1,050	
	Project Total				200	850		1,050	
T-162700	Sage Reconstruction								
	TIRZ16			45	200	600		845	
	Project Total			45	200	600		845	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-163500	Memorial Park Ecological Restoration								
	TIRZ16		1,000	1,000	1,000	1,000		4,000	
	Project Total		1,000	1,000	1,000	1,000		4,000	
T-1635A0	Memorial Park Connectivity Projects								
	TIRZ16		200	200	200	200		800	
	Project Total		200	200	200	200		800	
T-1635A1	Memorial Dr. Connection-San Felipe Trail								
	TIRZ16			250	900	553		1,703	
	Project Total			250	900	553		1,703	
T-1635A2	Memorial Park Connectivity-SLT								
	TIRZ16		1,000	1,000	1,000			3,000	
	Project Total		1,000	1,000	1,000			3,000	
T-1635A3	Memorial Park Connectivity-Pedestrian								
	TIRZ16				500	4,500		5,000	
	Project Total				500	4,500		5,000	
T-1635A4	Memorial Park Greenspace Maintenance								
	TIRZ16		1,764	1,679	1,299	1,300		6,041	
	Project Total		1,764	1,679	1,299	1,300		6,041	
T-1635B1	Memorial Park Infra. Ph 1 - Storm Water								
	TIRZ16				200	200		400	
	Project Total				200	200		400	
T-1635B3	Memorial Park Uptown Mem. Trail & Bridge								
	TIRZ16 Grants		4,932	10,400				15,332	
	TIRZ16 Other		1,233	2,600				3,833	
	Project Total		6,165	13,000				19,165	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-172500	Park and Green Space Improvements								
	TIRZ17		125	100	40			265	
	Project Total		125	100	40			265	
T-173500	Detention Basin A								
	TIRZ17		9,720	18,002	3,002			30,724	
	TIRZ17 Grants		5,280	9,498	9,498			24,276	
	TIRZ17 Other			10,000	10,000			20,000	
	Project Total		15,000	37,500	22,500			75,000	
T-1735A0	Detention Basin B								
	TIRZ17				1,200	4,000		5,200	
	Project Total				1,200	4,000		5,200	
T-1738B0	Memorial Dr. Drainage and Mobility Impr.								
	TIRZ17			2,091	3,505			5,595	
	TIRZ17 Grants			13,333	11,919			25,252	
	Project Total			15,424	15,424			30,847	
T-174100	W140 Detention Basin Deepening & Straw E								
	TIRZ17		7,420					7,420	
	Project Total		7,420					7,420	
T-174200	Detention Basin C wth Public Safety Fac.								
	TIRZ17		4,491	36,703	36,703	36,703		114,600	
	Project Total		4,491	36,703	36,703	36,703		114,600	
T-179900	Sidewalk Improvement Program								
	TIRZ17		60	60	60	60		240	
	Project Total		60	60	60	60		240	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-180100	Land Acquisition								
	TIRZ18		524	524	524	524		2,096	
	Project Total		524	524	524	524		2,096	
T-180300	Area Parks								
	TIRZ18		50	200	200			450	
	Project Total		50	200	200			450	
T-180400	Lyons Avenue Streetscape								
	TIRZ18		500					500	
	Project Total		500					500	
T-180500	Environmental Remediation								
	TIRZ18		125	125	275	100		625	
	Project Total		125	125	275	100		625	
T-180600	Historic Preservation								
	TIRZ18		175	150				325	
	Project Total		175	150				325	
T-180700	Transit & Mobility								
	TIRZ18		150	200	200			550	
	Project Total		150	200	200			550	
T-180800	Arts and Culture								
	TIRZ18		150	100	100			350	
	Project Total		150	100	100			350	
T-190700	Pedestrian Accessibility								
	TIRZ19		10	10	10	10		40	
	Project Total		10	10	10	10		40	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-191300	Greenbriar Drainage System Improvements								
	TIRZ19				150	2,050		2,200	
	Project Total				150	2,050		2,200	
T-191800	Buffalo Speedway Improvements US 59								
	TIRZ19		7,215	7,065	6,615			20,895	
	Project Total		7,215	7,065	6,615			20,895	
T-191900	Westpark Improvements - Kirby to Edloe								
	TIRZ19					100		100	
	Project Total					100		100	
T-192000	West Alabama Reconst. Buffalo Spdwy								
	TIRZ19		12,700	7,150	7,650	5,550		33,050	
	TIRZ19 Grants		250	2,500	1,500	1,500		5,750	
	Project Total		12,950	9,650	9,150	7,050		38,800	
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet								
	TIRZ19		1,700	6,500	6,400	4,400		19,000	
	Project Total		1,700	6,500	6,400	4,400		19,000	
T-200800	Regional Hike and Bike Trails								
	TIRZ20		3,150	1,000				4,150	
	Project Total		3,150	1,000				4,150	
T-200900	Mall Redevelopment Project								
	TIRZ20		3,050					3,050	
	Project Total		3,050					3,050	
T-201000	Harwin Dr Mobility and Drainage Impr.								
	TIRZ20		4,400					4,400	
	Project Total		4,400					4,400	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-202000	Harwin at Hillcroft Intersection Recon.								
	TIRZ20		6,600	1,100				7,700	
	Project Total		6,600	1,100				7,700	
T-202400	Sidewalk Replacement & Improvements								
	TIRZ20		1,200	600				1,800	
	Project Total		1,200	600				1,800	
T-202800	Southwest Civic Core Campus								
	TIRZ20		600					600	
	TIRZ20 COH		5,000					5,000	
	TIRZ20 Grants		5,800					5,800	
	Project Total		11,400					11,400	
T-202900	District Gateways								
	TIRZ20		1,000					1,000	
	Project Total		1,000					1,000	
T-203000	Gasmer Site Redevelopment								
	TIRZ20			5,400				5,400	
	Project Total			5,400				5,400	
T-203500	Sharpstown Community Center								
	TIRZ20 COH		1,000	3,500				4,500	
	TIRZ20 Grants			3,000	3,000			6,000	
	TIRZ20 Other			2,750	2,250			5,000	
	Project Total		1,000	9,250	5,250			15,500	
T-209900	Concrete Panel Replacement Program								
	TIRZ20		1,300	800	1,300	1,150		4,550	
	Project Total		1,300	800	1,300	1,150		4,550	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-210600	Sidewalk Replacement & Improvements								
	TIRZ21		550					550	
	Project Total		550					550	
T-210900	Parks and Greenspace Improvements								
	TIRZ21		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-211100	Multi-Street Mobility Improvements								
	TIRZ21		550					550	
	Project Total		550					550	
T-220100	Multi-Street Mobility Improvements								
	TIRZ22		1,200	550				1,750	
	Project Total		1,200	550				1,750	
T-220200	Civic Art								
	TIRZ22		25					25	
	Project Total		25					25	
T-220300	Street Signage Improvements								
	TIRZ22		85					85	
	Project Total		85					85	
T-229900	Concrete Panel Replacement Program								
	TIRZ22		125	125	125	125		500	
	Project Total		125	125	125	125		500	
T-230700	Eastwood Park Improvements								
	TIRZ23		2,300	2,000				4,300	
	Project Total		2,300	2,000				4,300	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-230800	Harrisburg Trail Improvements								
	TIRZ23		600	600				1,200	
	Project Total		600	600				1,200	
T-231200	Mason Park Improvements								
	TIRZ23		2,300	2,000				4,300	
	Project Total		2,300	2,000				4,300	
T-231300	Telephone Road (Lawndale to Lockwood)								
	TIRZ23		4,000	5,000				9,000	
	TIRZ23 COH		2,500					2,500	
	Project Total		6,500	5,000				11,500	
T-231700	Sidewalk Improvement Program								
	TIRZ23		1,220	1,220	610	610		3,660	
	Project Total		1,220	1,220	610	610		3,660	
T-231800	Community Development Program								
	TIRZ23		250	250	250	250		1,000	
	Project Total		250	250	250	250		1,000	
T-232000	Flores Library Enhancement								
	TIRZ23		250					250	
	Project Total		250					250	
T-239900	Concrete Panel Replacement & Roadway Imp								
	TIRZ23		360	360	330	330		1,380	
	Project Total		360	360	330	330		1,380	
T-250300	Thoroughfare & Roadway Imp.								
	TIRZ25		50	500	500	500		1,550	
	Project Total		50	500	500	500		1,550	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-250500	Civic Art								
	TIRZ25		135					135	
	Project Total		135					135	
T-250700	Blight Removal and Beautification								
	TIRZ25		2,000					2,000	
	Project Total		2,000					2,000	
T-250800	Fort Bend County South Post Oak Park								
	TIRZ25		210					210	
	Project Total		210					210	
T-250900	Fort Bend Houston: Edison Performing Art								
	TIRZ25		100					100	
	Project Total		100					100	
T-251000	Signature Bus Shelters and Improvements								
	TIRZ25		535					535	
	Project Total		535					535	
T-251100	Parks and Greenspace Improvements								
	TIRZ25		107					107	
	Project Total		107					107	
T-251200	Kirby Drive Extension (Almeda to BTW 8)								
	TIRZ25		2,000	1,000	4,000	5,000		12,000	
	Project Total		2,000	1,000	4,000	5,000		12,000	
T-251300	90A Corridor Improvements								
	TIRZ25		1,070					1,070	
	Project Total		1,070					1,070	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-251400	Workforce Training Facility Infra.								
	TIRZ25 Grants		3,000					3,000	
	Project Total		3,000					3,000	
T-251600	Pedestrian Bridge Over 90-A								
	TIRZ25		3,310	2,140				5,450	
	Project Total		3,310	2,140				5,450	
T-251700	Carved Rock Rdwy. Extension Improvements								
	TIRZ25		2,140					2,140	
	Project Total		2,140					2,140	
T-251800	Hike & Bike Trail Network Extension								
	TIRZ25		1,070					1,070	
	Project Total		1,070					1,070	
T-259900	Concrete Panel and Sidewalk Replacement								
	TIRZ25		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-260100	Heritage Green								
	TIRZ26		545	200				745	
	TIRZ26 Other		545	500				1,045	
	Project Total		1,090	700				1,790	
T-260200	Phase 1 Area-Wide Beautification								
	TIRZ26		375	145	45			565	
	Project Total		375	145	45			565	
T-260300	Gateway at Airport Boulevard								
	TIRZ26		390		5			395	
	Project Total		390		5			395	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-260400	Cullen Boulevard Beautification								
	TIRZ26		1,729	50	50			1,829	
	Project Total		1,729	50	50			1,829	
T-260500	Sunnyside Park								
	TIRZ26		1,500	2,000	1,000	1,400		5,900	
	Project Total		1,500	2,000	1,000	1,400		5,900	
T-270600	Montrose Blvd - Phase 1								
	TIRZ27		14,178					14,178	
	Project Total		14,178					14,178	
T-2706A0	Montrose Blvd - Phase 2								
	TIRZ27		3,680	11,720	11,720	13,780		40,900	
	TIRZ27 COH		1,000	1,000	1,000			3,000	
	Project Total		4,680	12,720	12,720	13,780		43,900	
T-270900	Dallas Bikeway								
	TIRZ27		340					340	
	TIRZ27 Grants		200					200	
	Project Total		540					540	
T-271000	Welch Neighborhood Safe Street								
	TIRZ27		125	2,575				2,700	
	TIRZ27 Grants			125	216			341	
	Project Total		125	2,700	216			3,041	
T-271100	Stanford Neighborhood Safe Street								
	TIRZ27		125	1,160	203			1,488	
	TIRZ27 Grants			1,000	175			1,175	
	Project Total		125	2,160	378			2,663	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-271200	Mandell Bikeway								
	TIRZ27		80					80	
	TIRZ27 Grants		1,000					1,000	
	Project Total		1,080					1,080	
T-271500	Affordable Housing Projects								
	TIRZ27		750	1,000				1,750	
	Project Total		750	1,000				1,750	
T-271600	Safe Route to School Sidewalk Program								
	TIRZ27		660	310				969	
	TIRZ27 Grants		4,422	4,422				8,843	
	Project Total		5,081	4,731				9,812	
T-271700	W Alabama Street								
	TIRZ27			3,100	12,000	6,000		21,100	
	TIRZ27 Grants		1,500	8,900				10,400	
	Project Total		1,500	12,000	12,000	6,000		31,500	
T-272000	Westheimer Corridor Study								
	TIRZ27		202					202	
	Project Total		202					202	
T-272100	West Gray Multi-Service Center								
	TIRZ27		2,625	2,625	2,625	2,625		10,500	
	Project Total		2,625	2,625	2,625	2,625		10,500	
T-272300	Cherryhurst Safe Route School Sidewalk								
	TIRZ27		1,150					1,150	
	Project Total		1,150					1,150	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2026-2030	
			2026	2027	2028	2029	2030		
T-279900	Safe Sidewalk Program								
	TIRZ27		500					500	
	Project Total		500					500	
Total Appropriations:			366,276	355,513	267,874	191,786		1,181,449	

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

HOUSTON PARKS BOARD LGC, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2026-2030
		2026	2027	2028	2029	2030	
	Site Amenities						
	Other Funds	275	150				425
	Project Total	275	150				425
	Bridges						
	Other Funds	488	1,300	925	7,650		10,363
	Project Total	488	1,300	925	7,650		10,363
	Retaining Walls/Drainage/Structures						
	Other Funds	925	210	221	232	243	1,830
	Project Total	925	210	221	232	243	1,830
	Trails						
	Other Funds	5,487	10,656	2,225	6,800	3,000	28,167
	Project Total	5,487	10,656	2,225	6,800	3,000	28,167
	Future Projects						
	Other Funds		500	500	500	500	2,000
	Project Total		500	500	500	500	2,000
	Total	7,174	12,816	3,871	15,182	3,743	42,785

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2026-2030
		2026	2027	2028	2029	2030	
	New Aviaries						
	Zoo Capital Funds	1,050					1,050
	Project Total	1,050					1,050
	Galapagos Islands and Reflections Events Building						
	Zoo Capital Funds	1,700					1,700
	Project Total	1,700					1,700
	Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	2,000	2,500	2,500			7,000
	Project Total	2,000	2,500	2,500			7,000
	Electrical Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	1,700	1,200	1,200			4,100
	Project Total	1,700	1,200	1,200			4,100
	New Gate One and Recycling Center						
	Zoo Capital Funds	550	250				800
	Project Total	550	250				800
	Brown Education Center Renovation						
	Zoo Capital Funds	250	150	120			520
	Project Total	250	150	120			520
	Shade Structure at Giraffe Exhibits						
	Zoo Capital Funds	880		750			1,630
	Project Total	880		750			1,630
	Rhino Exhibit Grading Improvements						
	Zoo Capital Funds	5,500	500				6,000
	Project Total	5,500	500				6,000

2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2026-2030
		2026	2027	2028	2029	2030	
	Tiger Holding Repair						
	Zoo Capital Funds	60	600	60			720
	Project Total	60	600	60			720
	Business Operations Software and Hardware						
	Zoo Capital Funds	575	825	575			1,975
	Project Total	575	825	575			1,975
	New Facilities Maintenance Shops						
	Zoo Capital Funds	1,000	3,500	5,100			9,600
	Project Total	1,000	3,500	5,100			9,600
	New Commissary Reno. and New Concessionaire Warehouse						
	Zoo Capital Funds	550	1,750	7,100			9,400
	Project Total	550	1,750	7,100			9,400
	Site Furniture and Lighting Replacements						
	Zoo Capital Funds	580	550	550			1,680
	Project Total	580	550	550			1,680
	Wayfinding Improvements						
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
	Roof Replacements						
	Zoo Capital Funds	520	520	520			1,560
	Project Total	520	520	520			1,560
	Administrative Building Renovation						
	Zoo Capital Funds	4,900	3,700				8,600
	Project Total	4,900	3,700				8,600

2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2026-2030
		2026	2027	2028	2029	2030	
	Reflection Pool and Colonnade Restoration						
	Zoo Capital Funds	1,090					1,090
	Project Total	1,090					1,090
	Perimeter Security Improvements						
	Zoo Capital Funds	750	750	750			2,250
	Project Total	750	750	750			2,250
	New Children's Zoo						
	Zoo Capital Funds	550	550	6,000			7,100
	Project Total	550	550	6,000			7,100
	West Gate Reconstruction						
	Zoo Capital Funds	3,200					3,200
	Project Total	3,200					3,200
	New African Forest Visitor Amenities						
	Zoo Capital Funds	2,300	550	600			3,450
	Project Total	2,300	550	600			3,450
	Wortham World of Primates Boardwalk						
	Zoo Capital Funds	550	1,100	220			1,870
	Project Total	550	1,100	220			1,870
	Tropical Asia						
	Zoo Capital Funds	550	5,500	10,200			16,250
	Project Total	550	5,500	10,200			16,250
	Accessibility Improvements						
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800

2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2026-2030
		2026	2027	2028	2029	2030	
	New Education Center						
	Zoo Capital Funds	550	550	3,500			4,600
	Project Total	550	550	3,500			4,600
	Landscape Improvements						
	Zoo Capital Funds	550	800	550			1,900
	Project Total	550	800	550			1,900
	Building Automation Systems						
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
	Elephant Bull Yard Drainage Improvements						
	Zoo Capital Funds		80				80
	Project Total		80				80
	HVAC Improvements						
	Zoo Capital Funds	250	350	100			700
	Project Total	250	350	100			700
	Bug House Improvements						
	Zoo Capital Funds		20	100			120
	Project Total		20	100			120
	Great Ape Exhibit Improvements						
	Zoo Capital Funds	50	350	100			500
	Project Total	50	350	100			500
	Water Treatment System Improvements						
	Zoo Capital Funds	160	210	20			390
	Project Total	160	210	20			390

2026-2030 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2026-2030
		2026	2027	2028	2029	2030	
Electronics Recycling Installation (ZEEBRA)							
	Zoo Capital Funds	1,100	400				1,500
	Project Total	1,100	400				1,500
Food Kiosks Reconstructions							
	Zoo Capital Funds	1,500	70				1,570
	Project Total	1,500	70				1,570
Vet Clinic Improvements							
	Zoo Capital Funds	3,000					3,000
	Project Total	3,000					3,000
Event Tents							
	Zoo Capital Funds	400					400
	Project Total	400					400
Total		40,115	29,075	42,365			111,555

Houston First Corporation **(formerly Houston Convention Center Hotel Corporation)**

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

HOUSTON FIRST CORPORATION - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2026-2030
		2026	2027	2028	2029	2030	
Leased Facilities Projects							
	Houston First Funds	262,260	513,064	259,390	7,764	5,570	1,048,048
	Project Total	262,260	513,064	259,390	7,764	5,570	1,048,048
Hilton Americas Houston Projects							
	Houston First Funds	6,697	7,517	4,557	30,452	3,615	52,838
	Project Total	6,697	7,517	4,557	30,452	3,615	52,838
Harvey Flood and Mitigation Projects							
	Houston First Funds	1,320	1,320	1,320			3,960
	Project Total	1,320	1,320	1,320			3,960
	Total	270,277	521,901	265,267	38,216	9,185	1,104,846

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.



Intentional Blank Page