

2023-2027

FISCAL YEAR

Adopted
Capital Improvement Plan
Executive Summary



**City of
Houston**
Sylvester Turner
Mayor

MOTION NO. 2022 0350

MOTION by Council Member Robinson that the recommendation of the Director of the Finance Department, for approval of the Fiscal Year 2023-2027 Capital Improvement Plan, be adopted, and the 2023-2027 Capital Improvement Plan amended by Motion Nos. 2022-0348 and 2022-0349 and recommended modifications are hereby approved by the City Council.

Seconded by Council Member Gallegos and carried.

Mayor Pro Tem Martin, Council Members Peck,
Jackson, Kamin, Evans-Shabazz, Thomas, Huffman,
Gallegos, Pollard, Knox, Robinson, Kubosh, Plummer
and Alcorn voting aye
Nays none

Mayor Turner, Council Members Cisneros and Castex-Tatum
out of the City on City business

Mayor Pro Tem Martin presiding

PASSED AND ADOPTED this 29th day of June, 2022.

Pursuant to Article VI, Section 6 of the City Charter, the
effective date of the foregoing motion is July 5, 2022


City Secretary

MOTION NO. 2022 0349

WRITTEN Motion by Council Member Gallegos to amend the proposed
Fiscal Year 2023-2027 Capital Improvement Plan, to provide the following:

Exhibit Amendment Number 14.02

Houston Public Works and the Planning & Development Department shall establish a working group in partnership with Metro, TxDOT, and Harris County, to evaluate and submit recommendations for future mobility improvements on Broadway Street, including the elimination of the traffic circle located at the intersection of Broadway Street and Interstate 45, as part of the METRORail extension to William P. Hobby Airport.

Mayor Pro Tem Martin, Council Members Peck,
Jackson, Kamin, Evans-Shabazz, Thomas, Huffman,
Gallegos, Pollard, Knox, Robinson, Kubosh, Plummer
and Alcorn voting aye
Nays none

Mayor Turner, Council Members Cisneros and Castex-Tatum
out of the City on City business

Mayor Pro Tem Martin presiding

PASSED AND ADOPTED this 29th day of June, 2022.

Pursuant to Article VI, Section 6 of the City Charter, the
effective date of the foregoing motion is July 5, 2022


City Secretary

MOTION NO. 2022 0348

WRITTEN Motion by Council Member Peck to amend the proposed Fiscal Year
2023-2027 Capital Improvement Plan, to provide the following:

Exhibit Amendment Number 6.01

Funding for the Tanner Road Street Overlay Project shall be
reallocated towards the Tanner Road Paving and Drainage
Project (N-000589-001)

Mayor Pro Tem Martin, Council Members Peck,
Jackson, Kamin, Evans-Shabazz, Thomas, Huffman,
Gallegos, Pollard, Knox, Robinson, Kubosh, Plummer
and Alcorn voting aye
Nays none

Mayor Turner, Council Members Cisneros and Castex-Tatum
out of the City on City business

Mayor Pro Tem Martin presiding

PASSED AND ADOPTED this 29th day of June, 2022.

Pursuant to Article VI, Section 6 of the City Charter, the
effective date of the foregoing motion is July 5, 2022


City Secretary

ACKNOWLEDGEMENTS

Finance Department

Tantri Erlinawati-Emo, Chief Business Officer/Director of Finance
Melissa Dubowski, Deputy Director

Houston Public Works

Carrol Haddock, Director
Michael Ereti, Deputy Director
David Wurdlow, Assistant Director

General Services Department

C.J. Messiah, Jr., Director
Richard Vella, Assistant Director

Houston Airport System

Mario Diaz, Director

Houston Information Technology Services

Lisa Kent, Director

Fleet Management Department

Gary Glasscock, Director

Department CIP Coordinators and Support Staff

Lisa Johnson, General Services
Clifford Perry, General Services
Dimitri Karavias, General Services
James Reddington, General Services
Stephen Chamberlain, Library
Rick Peralez, Library
Alpna (Simmi) Khana, Airport

Megan Campbell, Public Works
Steven Coyle, Public Works
Kristian Harper, Fleet Management
Chief Russell Fritsch, Fire
Kalpana Pillai, Information Technology
Veronica Lizama, Solid Waste
Mike Bell, Police

James Hudkins, Police
Matt Slinkard, Police
Linda Mortier, Health
John Arevalo, Health
Margaret Colligan, Housing
Mary Itz, Housing

Treasury and Capital Management Division, Finance Department

Nikki' Clayton Gregory Cunningham Christopher Gonzales Fahad Gulzar Marnita Holligan Chenyin Liu Elvira Ontiveros

Bayside Printing Company, Inc.

CITY OF HOUSTON ELECTED OFFICIALS

Sylvester Turner Mayor

Chris B. Brown City Controller

Amy Peck	District A
Tarsha Jackson	District B
Abbie Kamin	District C
Carolyn Evans-Shabazz	District D
Dave Martin	District E
Tiffany Thomas	District F
Mary Nan Huffman	District G
Karla Cisneros	District H
Robert Gallegos	District I
Edward Pollard	District J
Martha Castex-Tatum	District K
Mike Knox	At Large Position 1
David W. Robinson	At Large Position 2
Michael Kubosh	At Large Position 3
Letitia Plummer	At Large Position 4
Sallie Alcorn	At Large Position 5

CITY OF HOUSTON DEPARTMENT DIRECTORS

Departments	Directors
Administration and Regulatory Affairs	Tina Paez
Aviation	Mario C. Diaz
City Secretary	Pat Jefferson Daniel
Finance	Tantri Erlinawati-Emo
Fire	Samuel Pena
Fleet Management	Gary Glasscock
General Services	C.J. Messiah, Jr.
Houston Health Department	Stephen L. Williams
Housing and Community Development	Keith Bynam
Houston Emergency Center	Robert Mock
Human Resources	Jane Cheeks
Information Technology	Lisa Kent
Legal	Arturo Michel
Houston Public Library	Rhea Brown Lawson
Municipal Courts	J. Elaine Marshall
Neighborhoods	TaKasha L. Francis
Office of Business Opportunity	Marsha Murray
Parks & Recreation	Kenneth Allen
Planning & Development	Margaret Wallace Brown
Police	Troy Finner
Houston Public Works	Carol Haddock
Solid Waste Management	Mark Wilfalk

Abstract

The Fiscal Year 2023-2027 Capital Improvement Plan (CIP) is a forward-looking document outlining the City of Houston's infrastructure improvement strategy. This plan organizes projects by priority, project capacity and timing constraints and identifies funding sources for all anticipated projects. This organization creates a realistic plan to address the current and expected infrastructure needs of Houston that are subject to resource constraints.

The Executive Summary book is organized by department. Each section provides a summary of funding sources (Form D), and an expanded list of funding sources by project (Form C). Departments that have projects that are related to other departments will also include a Form R located behind the Form C. For example, the HPD Body Cameras project is located in the Information Technology section because of its technological element but referenced on the Houston Police Department's Form R because HPD is the requesting department.

For each project identified in the Form C, a detail page (Form A) is provided in the separate Capital Project Profiles Book in project number order. The Form A provides specific information for each project including description, justification, and location.

EXECUTIVE SUMMARY

The Capital Improvement Plan is vital to our City. It is a plan for physical improvements to public facilities and infrastructure throughout Houston. The underlying motive behind these programs is to improve safety, mobility, and lifestyles of Houstonians, and in turn to have a positive impact on the local economy. Recognition of this importance prompted City Council in November 1983 to establish the five-year capital improvement planning process. By resolution, it became City policy to engage in a continuous process that includes annual review, revision, and adoption of a five year Capital Improvement Plan. Public meetings are also held annually in each City Council District to provide citizens an opportunity to comment on the process and recommend projects to be included in the plan.

The five-year CIP is revised annually to include new projects, reflect changes in priorities, and extend the plan an additional year. The first year of the plan is the City's current fiscal year, which runs from July 1, 2022 through June 30, 2023. The plan is adjusted throughout the year as needs dictate or when changes are made to existing approved projects. This year's CIP continues the Administration's priorities of rehabilitation and replacement of the City's existing infrastructure. The current Adopted CIP can be viewed online at <http://houstontx.gov/cip>.

Major CIP Components:

- Public Improvement Program (PIP)
General Fund departments including Fire, General Government, Housing, Library, Parks, Police, Public Health, and Solid Waste.
- Build Houston Forward (Rebuild Houston)
Storm Drainage and Street & Traffic
- Enterprise Funds
Combined Utility System (Wastewater and Water) and Aviation.
- Component Units
Legally separate organizations from the City that are financially closely related.

Major Funding Sources:

- Public Improvement Program (PIP)
 - General Fund supported debt (Public Improvement Bonds)
 - Other community donations, contributions and grants
- Build Houston Forward (Rebuild Houston)
 - Revenue from Drainage Utility Fee & Developer Impact Fee
 - Other governmental entities such as METRO and TxDOT
- Enterprise Fund Program
 - CUS revenues derived from water customers, grants, etc.
 - HAS revenues derived from airlines, parking fees, FAA grants, etc.
 - Revenues may fund projects directly or support associated debt
- Component Units
 - Tax Increments, Private donations

EXECUTIVE SUMMARY

The FY2023-2027 Capital Improvement Plan projects a total of \$10.3 billion from all funding sources.

- Enterprise Programs total \$8.6 billion including Build Houston Forward (ReBuild Houston)
- Public Improvement Programs total \$799 million
- Component Units total \$958 million

<u>Plan Comparison (\$ millions)</u>	<u>FY2022-2026</u>		<u>FY2023-2027</u>	
Public Improvement Program*	710	9%	799	8%
Build Houston Forward (ReBuild Houston)	1,965	24%	2,003	19%
Combined Utility System	3,113	38%	4,223	41%
Houston Airport System	1,407	17%	2,344	23%
Component Units**	989	12%	958	9%
TOTAL	8,184	100%	10,327	100%

*Includes Citywide Programs such as Information Technology, Fleet, and Equipment.

**Net of overlap with Public Improvement Programs and Street and Traffic

Note: Total may not add due to rounding

FISCAL YEAR 2023-2027 CAPITAL IMPROVEMENT PLAN

All Funding Sources Fiscal Year Planned Appropriations (\$ Thousands)

	2023	2024	2025	2026	2027	2023-2027
Public Improvement Programs						
Fire	28,095	6,697	7,949	24,116	7,144	74,002
General Government	73,574	4,859	104,541	4,421	831	188,226
Health	9,207	18,532	853	5,346	2,857	36,796
Homeless & Housing	2,000	-	400	880	1,000	4,280
Library	12,332	20,087	18,868	866	816	52,969
Parks and Recreation	46,881	33,510	16,188	4,900	4,941	106,420
Police	44,469	30,339	4,973	5,091	3,930	88,802
Solid Waste Management	5,335	1,939	514	514	974	9,276
Subtotal	221,894	115,964	154,286	46,134	22,493	560,771
Enterprise Programs						
Aviation Facilities	620,283	341,501	626,937	233,700	521,660	2,344,081
Storm Drainage System	254,823	292,487	198,120	94,417	59,055	898,902
Street & Traffic Control	227,010	195,525	267,380	220,549	193,251	1,103,714
Wastewater	453,740	645,454	455,448	597,308	568,600	2,720,550
Water	324,210	498,373	263,856	228,464	187,299	1,502,202
Subtotal	1,880,066	1,973,339	1,811,741	1,374,439	1,529,865	8,569,449
Citywide Programs						
Technology	21,575	10,799	9,436	1,569	4,809	48,187
Fleet	66,190	31,446	26,194	31,870	34,617	190,316
Subtotal	87,764	42,246	35,629	33,438	39,426	238,504
City Programs Total	2,189,725	2,131,549	2,001,656	1,454,010	1,591,784	9,368,724
Component Units	436,004	324,964	180,671	97,573	8,257	1,047,468
Overlap Between Component Units and Public Improvement Programs/ Enterprise Programs	(22,700)	(66,800)	-	-	-	(89,500)
Grand Total	2,603,028	2,389,713	2,182,327	1,551,584	1,600,040	10,326,692

FISCAL YEAR 2023-2027 CAPITAL IMPROVEMENT PLAN

General Obligation Bond Summary Fiscal Year Planned Appropriations (\$ Thousands)

	2023	2024	2025	2026	2027	2023-2027	Leverage of Non-Debt Funding
Public Improvement Programs							
Fire	28,095	6,697	7,949	24,116	7,144	74,002	0%
General Government	65,264	4,859	104,541	4,421	831	179,915	4%
Health	9,207	18,532	853	5,346	2,857	36,796	0%
Homeless & Housing	2,000	-	400	880	1,000	4,280	0%
Library	12,332	20,087	18,868	866	816	52,969	0%
Parks and Recreation	32,377	33,510	16,188	4,900	4,941	91,916	14%
Police	33,769	30,339	4,973	5,091	3,930	78,102	12%
Solid Waste Management	5,335	1,939	514	514	974	9,276	0%
Subtotal	188,380	115,964	154,286	46,134	22,493	527,257	6%
Citywide Programs							
Technology	21,424	10,799	9,436	1,569	4,809	48,036	0%
Fleet	35,336	31,446	26,194	31,870	34,617	159,463	16%
Subtotal	56,760	42,246	35,629	33,438	39,426	207,499	13%
Grand Total	245,140	158,210	189,915	79,572	61,919	734,756	
Principal Payable from Ad Valorem Taxes on Existing Debt	233,984	227,044	200,080	186,490	201,800	1,049,398	
Net Increase (Decrease) to Outstanding Debt	11,156	(68,834)	(10,165)	(106,918)	(139,881)	(314,642)	

FISCAL YEAR 2023-2027 CAPITAL IMPROVEMENT PLAN

All Funding Sources by Fund Fiscal Year Planned Appropriations (\$ Thousands)

Source of Funds	2023	2024	2025	2026	2027	2023-2027
1800 - Equipment Acquisition Consolidated Fund	52,780	28,127	22,323	15,980	21,370	140,580
1801 - Dangerous Building Consolidated Fund				2,000		2,000
2301 - Building Inspection Fund	7,613					7,613
2302 - Stormwater Fund	2,851					2,851
2311 - DDSRF-Ad Valorem Tax	4,349					4,349
2425 - Woodlands Regional Participation	630					630
4035 - Parks & Recreation Dedication Fund	600					600
4039 - Misc Cap. Projects/Acquisitions CP Ser E	62,042	8,160	103,175			173,377
4040 - METRO Projects Construction - DDSRF	66,713	60,213	61,713	60,213	68,523	317,374
4042 - DDSRF CAPITAL FUND-DRAINAGE CHARGE	131,767	152,836	111,740	62,055	60,555	518,954
4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	156,427	97,737	145,695	103,754	61,823	565,436
4500 - Fire Consolidated Construction Fund	17,178					17,178
4501 - Homeless & Housing Consolidated Fund	2,000		400	880	1,000	4,280
4502 - Parks Consolidated Construction Fund	23,194	31,860	16,188	3,318	1,530	76,089
4503 - Solid Waste Consolidated Construction Fd	2,803	571				3,373
4504 - Police Consolidated Construction Fund	50,347					50,347
4507 - Public Library Consolidated Constr Fund	8,843	19,737	18,868	866	816	49,130
4508 - Public Health Consolidated Constr Fund	6,449	12,460		3,905		22,814
4509 - General Improvement Consol Constr Fd	1,674					1,674
4510 - Contribution for Capital Projects	13,004	55,377	27,748			96,129
4515 - Contributed Capital Project Fund	151					151
5000 - Federal Government - Grant Funded	9,530	9,913		19,988		39,432
5010 - State - Grant Funded	2,009					2,009
5030 - Federal State Local - Pass Through Fund	8,412					8,412
5040 - Other Government - Grant Funded	2,853					2,853
5430 - Federal State Local - HPW Pass thru DDSR	104,393	61,936	118,603	68,956	61,405	415,293
8000 - HAS-Grants	164,876	54,420	181,568	40,160	111,402	552,426
8011 - HAS-Airports Improvement	113,304	112,584	59,779		69,993	355,660
8012 - HAS-AIF Capital Outlay	11,999					11,999
8305 - HPW-Combined Utility System Gen Pur Fund	10,860					10,860
8386 - 2015 Flood Disaster and Recovery Fund	1,492					1,492
8500 - HPW-W&S Syst Consolidated Constr Fd	756,101	1,065,678	695,394	825,773	755,899	4,098,845

FISCAL YEAR 2023-2027 CAPITAL IMPROVEMENT PLAN
All Funding Sources by Fund
Fiscal Year Planned Appropriations (\$ Thousands)

Source of Funds	2023	2024	2025	2026	2027	2023-2027
8509 - HPW-SETL Capital Contribution	16,450	60,359	20,992			97,801
8510 - HPW-SETL Construction Fund	5,399	12,790	2,917			21,106
Future Bond Election	17,829	57,296	28,961	52,623	37,203	193,912
Houston First Corporation	13,463	28,689	10,186	7,340	7,202	66,881
Houston Zoo, Inc	57,835	44,365	61,530			163,730
HPB Fundraising	5,985	3,905	2,255	880	1,055	14,080
OTHER	15,000	35,695	15,000	15,000	15,000	95,695
REV BONDS/CP	327,103	138,802	370,590	178,540	325,265	1,340,300
TIRZ01	11,325	50	50	950		12,375
TIRZ02	55,270	28,903	10,837			95,010
TIRZ02 Bonds	1,780					1,780
TIRZ02 Grants	2,000					2,000
TIRZ02 Other	1,000					1,000
TIRZ03	2,176	715	4,742	4,742		12,375
TIRZ05	9,525	18,245	3,525	25		31,320
TIRZ05 COH Contrib.		2,500	6,500			9,000
TIRZ05 Grants	12,000	13,000	15,000	25,000		65,000
TIRZ07	8,063	1,208	1,770	841		11,880
TIRZ07 Bonds	26,245					26,245
TIRZ07 Grants	850					850
TIRZ08	11,515	4,000	4,000	4,300		23,815
TIRZ08 Grants	2,400					2,400
TIRZ09	1,855	870	870	870		4,465
TIRZ10	20,706	19,562	90	90		40,447
TIRZ10 Grants	17,254	17,254				34,508
TIRZ11	17,356	10,110	1,460			28,926
TIRZ11 Bonds	28,500					28,500
TIRZ13	25	2,365	425	2,525		5,340
TIRZ14	6,313	5,175	5,011	2,675		19,174
TIRZ15	11,300	2,100	6,550	50		20,000
TIRZ16	8,382	4,403	7,005	5,817		25,607
TIRZ16 COH Contrib.	1,000	1,000				2,000

FISCAL YEAR 2023-2027 CAPITAL IMPROVEMENT PLAN

All Funding Sources by Fund
Fiscal Year Planned Appropriations (\$ Thousands)

Source of Funds	2023	2024	2025	2026	2027	2023-2027
TIRZ16 Other	5,104	7,399				12,503
TIRZ17	19,701	16,366	1,300	4,060		41,427
TIRZ17 Grants	12,682	21,466				34,148
TIRZ18	999	1,299	824	524		3,646
TIRZ19	11,680	14,210	11,250	10,380		47,520
TIRZ19 Grants	2,860		2,500	3,000		8,360
TIRZ19 Other		1,000	5,000	5,100		11,100
TIRZ20	11,130	7,365	2,765	2,265		23,525
TIRZ21	29	25	25	25		104
TIRZ23	6,941	4,600	2,200	1,450		15,191
TIRZ25	735	860	885	910		3,390
TIRZ26	545	645	630	120		1,940
TIRZ26 Other	545	500				1,045
TIRZ27	12,730	27,426	10,485	13,635		64,276
TIRZ27 COH Contrib.	1,000	1,000	1,000			3,000
TIRZ27 Grants	3,200	584				3,784
Grand Total:	2,603,029	2,389,713	2,182,327	1,551,584	1,600,040	10,326,692