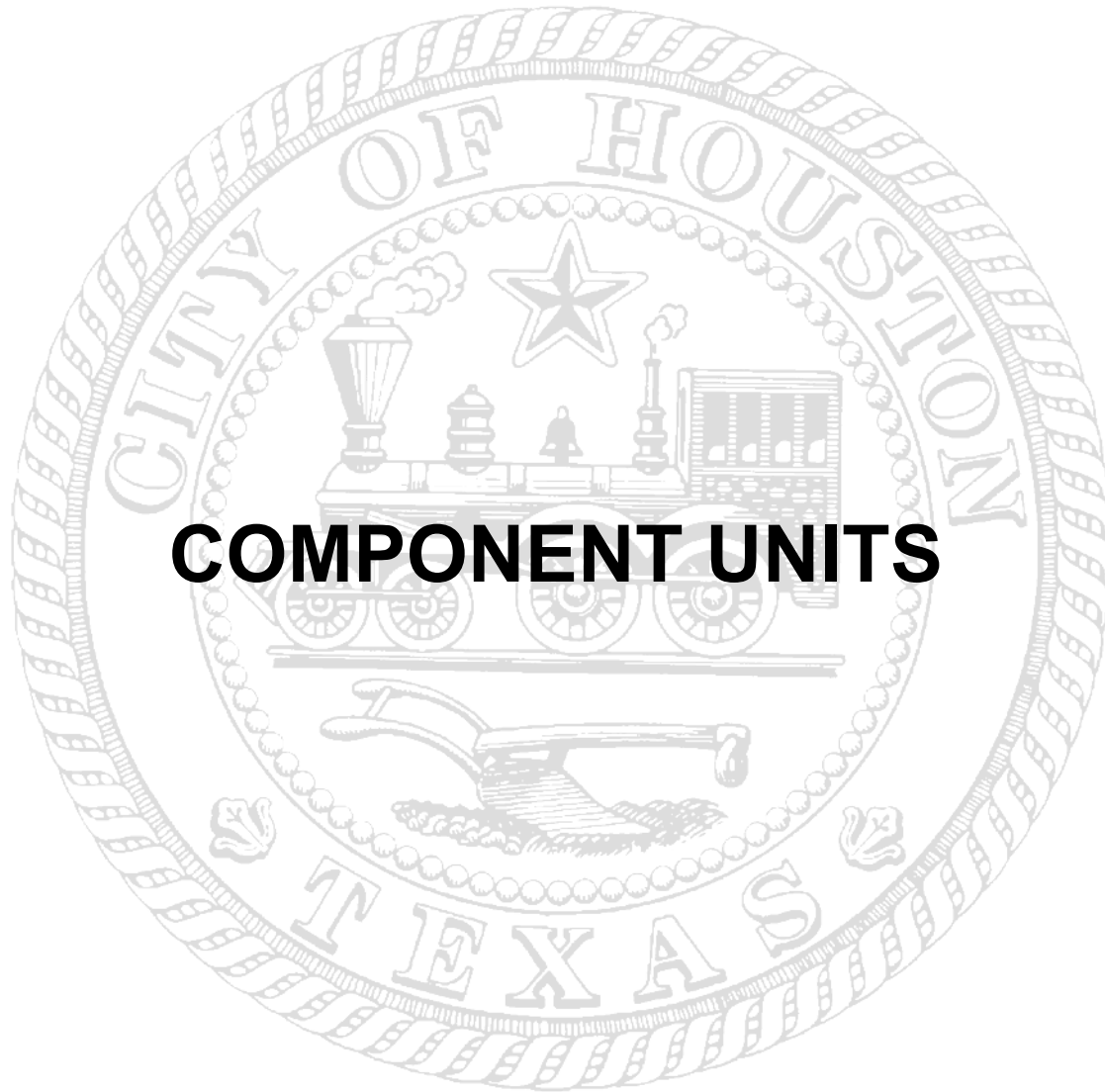




COMPONENT UNITS

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority (TIRZ 12)	N	
East Downtown Redevelopment Authority (TIRZ 15)	Y	FY22-26
Eastside Reinvestment Zone (TIRZ 6)	N	
Fifth Ward Redevelopment Authority (TIRZ 18)	Y	FY22-26
Fourth Ward Redevelopment Authority (TIRZ 14)	Y	FY22-26
Greater Greenspoint Redevelopment Authority (TIRZ 11)	Y	FY22-26
Greater Houston Convention and Visitors Bureau	N	
Greater Houston (TIRZ 24)	N	
Gulfgate Redevelopment Authority (TIRZ 8)	Y	FY22-26
Hardy Near Northside Redevelopment Authority (TIRZ 21)	Y	FY22-26
Harrisburg Redevelopment Authority (TIRZ 23)	Y	FY22-26
HALAN – Houston Area Library Automated Network Board	N	
Hiram Clarke Redevelopment Authority (TIRZ 25)	Y	FY22-26
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	FY22-26
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority (TIRZ 10)	Y	FY22-26
Lamar Terrace Public Improvement District	N	
Land Assemblage Redevelopment Authority	N	

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Leland Woods Redevelopment Authority I (TIRZ 22)	N	
Leland Woods Redevelopment Authority II (TIRZ 22)	N	
Main Street Market Square Redevelopment Authority (TIRZ 3)	Y	FY22-26
Memorial City Redevelopment Authority (TIRZ 17)	Y	FY22-26
Memorial-Heights Redevelopment Authority (TIRZ 5)	Y	FY22-26
Midtown Redevelopment Authority (TIRZ 2)	Y	FY21-25
Miller Theatre Advisory Board, Inc.	N	
Montrose Redevelopment Authority (TIRZ 27)	Y	FY22-26
Old Sixth Ward Redevelopment Authority (TIRZ 13)	Y	FY22-26
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	Y	FY22-26
Saint George Place Redevelopment Authority (TIRZ 1)	Y	FY22-26
South Post Oak Redevelopment Authority (TIRZ 9)	Y	FY22-26
Southwest Houston Redevelopment Authority (TIRZ 20)	Y	FY22-26
Stadium Park Redevelopment Authority	N	
Sunnyside Redevelopment Authority (TIRZ 26)	Y	FY22-26
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority (TIRZ 19)	Y	FY22-26
Uptown Development Authority (TIRZ 16)	Y	FY22-26
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY22-26
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY22-26

FISCAL YEAR 2023-2027 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units

2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2023	2024	2025	2026	2027	2023-2027
TIRZ Total	358,720	248,005	106,699	89,353		802,778
Houston Parks Board, Inc.	5,985	3,905	2,255	880	1,055	14,080
Total	364,705	251,910	108,954	90,233	1,055	816,858

Summary Table of Business Type Component Units

2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2023	2024	2025	2026	2027	2023-2027
Houston Zoo, Inc.	57,835	44,365	61,530			163,730
Houston First Corporation	13,463	28,689	10,186	7,340	7,202	66,881
Total	71,298	73,054	71,716	7,340	7,202	230,611

Summary Table of Combined Component Units

2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2023	2024	2025	2026	2027	2023-2027
Governmental Units	364,705	251,910	108,954	90,233	1,055	816,858
Business Type Units	71,298	73,054	71,716	7,340	7,202	230,611
Total	436,004	324,964	180,671	97,573	8,257	1,047,468

Summary Table of Governmental Component Units						
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2023	2024	2025	2026	2027	2023-2027
St. George Place Redevelopment Authority (TIRZ 1)	11,325	50	50	950		12,375
Midtown Redevelopment Authority (TIRZ 2)	60,050	28,903	10,837			99,790
Main Street Market Square Redevelopment Authority (TIRZ 3)	2,176	715	4,742	4,742		12,375
Memorial Heights Redevelopment Authority (TIRZ 5)	33,525	45,545	25,025	25,025		129,120
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	35,158	1,208	1,770	841		38,975
Gulfgate Redevelopment Authority (TIRZ 8)	13,915	4,000	4,000	4,300		26,215
South Post Oak Redevelopment Authority (TIRZ 9)	1,855	870	870	870		4,465
Lake Houston Redevelopment Authority (TIRZ 10)	37,960	36,816	90	90		74,955
Greater Greenspoint Redevelopment Authority (TIRZ 11)	45,856	10,110	1,460			57,426
Old Sixth Ward Redevelopment Authority (TIRZ 13)	25	2,365	425	2,525		5,340
Fourth Ward Redevelopment Authority (TIRZ 14)	6,313	5,175	5,011	2,675		19,174
East Downtown Redevelopment Authority (TIRZ 15)	11,300	2,100	6,550	50		20,000
Uptown Redevelopment Authority (TIRZ 16)	14,486	12,802	7,005	5,817		40,110
Memorial City Redevelopment Authority (TIRZ 17)	32,383	37,832	1,300	4,060		75,576
Fifth Ward Redevelopment Authority (TIRZ 18)	999	1,299	824	524		3,646
Upper Kirby Redevelopment Authority (TIRZ 19)	14,540	15,210	18,750	18,480		66,980
Southwest Houston Redevelopment Authority (TIRZ 20)	11,130	7,365	2,765	2,265		23,525
Hardy Yards Redevelopment Authority (TIRZ 21)	29	25	25	25		104
Harrisburg Redevelopment Authority (TIRZ 23)	6,941	4,600	2,200	1,450		15,191
Hiram Clarke Redevelopment Authority (TIRZ 25)	735	860	885	910		3,390
Sunnyside Redevelopment Authority (TIRZ 26)	1,090	1,145	630	120		2,985
Montrose Redevelopment Authority (TIRZ 27)	16,930	29,010	11,485	13,635		71,060
Houston Parks Board, Inc.	5,985	3,905	2,255	880	1,055	14,080
Total	364,705	251,910	108,954	90,233	1,055	816,858

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number indicate the TIRZ number. For Example:*

- T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority
- T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority

Project Allocation	Fiscal Year Planned Appropriations					2023-2027
	2023	2024	2025	2026	2027	
Planning	2,970	2,440	1,280	510		7,200
Acquisition-Land	2,680	3,885	3,832	2,782		13,179
Design	18,981	11,542	12,075	11,780		54,378
Construction	311,275	218,314	83,327	68,077		680,993
Equipment Acquisition	10,880	2,600	60	3,050		16,590
Salary Recovery						
Other	11,934	9,223	6,125	3,155		30,437
Total Allocation	358,720	248,005	106,699	89,353		802,778
Source of Funds						
TIRZ01	11,325	50	50	950		12,375
TIRZ02	55,270	28,903	10,837			95,010
TIRZ02 Bonds	1,780					1,780
TIRZ02 Grants	2,000					2,000
TIRZ02 Other	1,000					1,000
TIRZ03	2,176	715	4,742	4,742		12,375
TIRZ05	21,525	30,045	3,525	25		55,120
TIRZ05 COH Contrib.		2,500	6,500			9,000
TIRZ05 Grants	12,000	13,000	15,000	25,000		65,000
TIRZ07	8,063	1,208	1,770	841		11,880
TIRZ07 Bonds	26,245					26,245
TIRZ07 Grants	850					850
TIRZ08	11,515	4,000	4,000	4,300		23,815
TIRZ08 Grants	2,400					2,400
TIRZ09	1,855	870	870	870		4,465
TIRZ10	20,706	19,562	90	90		40,447
TIRZ10 Grants	17,254	17,254				34,508
TIRZ11	14,756	10,110	1,460			26,326

Project Allocation						2023-2027
	2023	2024	2025	2026	2027	
Planning	2,970	2,440	1,280	510		7,200
Acquisition-Land	2,680	3,885	3,832	2,782		13,179
Design	18,981	11,542	12,075	11,780		54,378
Construction	311,275	218,314	83,327	68,077		680,993
Equipment Acquisition	10,880	2,600	60	3,050		16,590
Salary Recovery						
Other	11,934	9,223	6,125	3,155		30,437
Total Allocation	358,720	248,005	106,699	89,353		802,778
Source of Funds						
TIRZ11 Bonds	31,100					31,100
TIRZ13	25	2,365	425	2,525		5,340
TIRZ14	6,313	5,175	5,011	2,675		19,174
TIRZ15	11,300	2,100	6,550	50		20,000
TIRZ16	8,382	4,403	7,005	5,817		25,607
TIRZ16 COH Contrib.	1,000	1,000				2,000
TIRZ16 Other	5,104	7,399				12,503
TIRZ17	19,701	16,366	1,300	4,060		41,427
TIRZ17 Grants	12,682	21,466				34,148
TIRZ18	999	1,299	824	524		3,646
TIRZ19	11,680	14,210	11,250	10,380		47,520
TIRZ19 Grants	2,860		2,500	3,000		8,360
TIRZ19 Other		1,000	5,000	5,100		11,100
TIRZ20	11,130	7,365	2,765	2,265		23,525
TIRZ21	29	25	25	25		104
TIRZ23	6,941	4,600	2,200	1,450		15,191
TIRZ25	735	860	885	910		3,390
TIRZ26	545	645	630	120		1,940

Project Allocation						2023-2027
	2023	2024	2025	2026	2027	
Planning	2,970	2,440	1,280	510		7,200
Acquisition-Land	2,680	3,885	3,832	2,782		13,179
Design	18,981	11,542	12,075	11,780		54,378
Construction	311,275	218,314	83,327	68,077		680,993
Equipment Acquisition	10,880	2,600	60	3,050		16,590
Salary Recovery						
Other	11,934	9,223	6,125	3,155		30,437
Total Allocation	358,720	248,005	106,699	89,353		802,778
Source of Funds						
TIRZ26 Other	545	500				1,045
TIRZ27	12,730	27,426	10,485	13,635		64,276
TIRZ27 COH Contrib.	1,000	1,000	1,000			3,000
TIRZ27 Grants	3,200	584				3,784
Total Funds	358,720	248,005	106,699	89,353		802,778

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project		Fiscal Year Planned Appropriations					2023-2027	
			2023	2024	2025	2026	2027		
T-010700	Chimney Rock								
	TIRZ01		425			500		925	
	Project Total		425			500		925	
T-010800	Detention Pond at Anderson Park								
	TIRZ01		2,275					2,275	
	Project Total		2,275					2,275	
T-010900	Bering Drive US 59 - Westheimer								
	TIRZ01		1,965					1,965	
	Project Total		1,965					1,965	
T-011000	North South Connection								
	TIRZ01					400		400	
	Project Total					400		400	
T-011600	Sidewalk Replacement and Improvements								
	TIRZ01		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-011800	Park and Green Space Improvements								
	TIRZ01		50					50	
	Project Total		50					50	
T-012000	Schumacher & Star Lane Reconstruction								
	TIRZ01		6,360					6,360	
	Project Total		6,360					6,360	
T-012100	Fountain View & Richmond Enhancement								
	TIRZ01		200					200	
	Project Total		200					200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-019900	Concrete Panel Replacement Program								
	TIRZ01		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-020400	Enhanced Street Lights								
	TIRZ02		100					100	
	Project Total		100					100	
T-020600	South East Neighborhood Street Reconstru								
	TIRZ02		6,025					6,025	
	Project Total		6,025					6,025	
T-020700	Operating of Zone & Project Facilities								
	TIRZ02		1,000	250	250			1,500	
	Project Total		1,000	250	250			1,500	
T-021000	Main Street Enhancements								
	TIRZ02		2,025					2,025	
	Project Total		2,025					2,025	
T-021300	Alabama Street Reconstruction								
	TIRZ02		7,020	7,020				14,040	
	Project Total		7,020	7,020				14,040	
T-021400	Caroline Street Reconstruction								
	TIRZ02		4,390					4,390	
	Project Total		4,390					4,390	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-022000	Affordable Housing Land Banking Program								
	TIRZ02			1,500	1,500			3,000	
	TIRZ02 Bonds		1,780					1,780	
	TIRZ02 Other		1,000					1,000	
	Project Total		2,780	1,500	1,500			5,780	
T-022100	Midtown Park (Superblock)								
	TIRZ02		510	510	510			1,531	
	Project Total		510	510	510			1,531	
T-022200	Street Overlay Prog.(Partnership w COH)								
	TIRZ02		550					550	
	Project Total		550					550	
T-022300	Safe Sidewalk Prog. (Partnership w COH)								
	TIRZ02		260					260	
	Project Total		260					260	
T-022400	HTC Building Maintenance								
	TIRZ02		50	50	50			150	
	Project Total		50	50	50			150	
T-022500	Mobility & Pedestrian Improvements								
	TIRZ02		580	580	580			1,741	
	Project Total		580	580	580			1,741	
T-023000	Wheeler St. Pedestrian Enhancements								
	TIRZ02		2,721					2,721	
	Project Total		2,721					2,721	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-023200	Public and Cultural Facilities								
	TIRZ02		100	100	100			300	
	Project Total		100	100	100			300	
T-023300	Parking Garage-Midtown Park								
	TIRZ02		521	521	521			1,562	
	Project Total		521	521	521			1,562	
T-023400	Parks & Open Spaces								
	TIRZ02		555	605	555			1,716	
	Project Total		555	605	555			1,716	
T-023500	Public Art								
	TIRZ02		255	255	255			766	
	Project Total		255	255	255			766	
T-023600	Bagby Park								
	TIRZ02		256	256	256			767	
	Project Total		256	256	256			767	
T-023900	Brazos Street Reconstruction								
	TIRZ02		5,015					5,015	
	TIRZ02 Grants		2,000					2,000	
	Project Total		7,015					7,015	
T-024000	Real Estate Development								
	TIRZ02		40	500	600			1,140	
	Project Total		40	500	600			1,140	
T-024100	Alameda/Crawford								
	TIRZ02		6,040	2,040				8,080	
	Project Total		6,040	2,040				8,080	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-024200	Webster Street								
	TIRZ02		326	520	5,040			5,886	
	Project Total		326	520	5,040			5,886	
T-024300	Central Bank Plaza								
	TIRZ02		100	100	100			300	
	Project Total		100	100	100			300	
T-024400	Museum District - Main St. Enhancements								
	TIRZ02		1,400	1,500				2,900	
	Project Total		1,400	1,500				2,900	
T-024500	Museum District - Pedestrian Enhancement								
	TIRZ02		3,000	3,000				6,000	
	Project Total		3,000	3,000				6,000	
T-024600	Museum District - Mobility Improvements								
	TIRZ02		4,300	4,000				8,300	
	Project Total		4,300	4,000				8,300	
T-024700	I59/69 CAP Park								
	TIRZ02		5,041	5,041				10,081	
	Project Total		5,041	5,041				10,081	
T-024800	Tuam Street								
	TIRZ02		2,535					2,535	
	Project Total		2,535					2,535	
T-024900	Pearl Market Place								
	TIRZ02		520	520	520			1,560	
	Project Total		520	520	520			1,560	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-029900	Concrete Panel Replacement Program								
	TIRZ02		35	35				70	
	Project Total		35	35				70	
T-030700	Southern Downtown Pocket Park								
	TIRZ03		456	465	492	492		1,905	
	Project Total		456	465	492	492		1,905	
T-030800	Jones Plaza								
	TIRZ03		1,470					1,470	
	Project Total		1,470					1,470	
T-032600	Local Connections NHHIP								
	TIRZ03		250	250	250	250		1,000	
	Project Total		250	250	250	250		1,000	
T-032800	NHHIP Planning								
	TIRZ03				4,000	4,000		8,000	
	Project Total				4,000	4,000		8,000	
T-0523A0	Shepherd Drive Reconstruction Project								
	TIRZ05		9,500	18,220	3,500			31,220	
	TIRZ05 COH Contrib.			2,500	6,500			9,000	
	TIRZ05 Grants		12,000	13,000	15,000	25,000		65,000	
	Project Total		21,500	33,720	25,000	25,000		105,220	
T-052500	Reconstruct Bridges Over White Oak								
	TIRZ05		12,000	11,800				23,800	
	Project Total		12,000	11,800				23,800	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-059900	Safe Sidewalk Program								
	TIRZ05		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-070600	Park @ Palm Center - Phase I & Phase II								
	TIRZ07		10	10	10	10		40	
	Project Total		10	10	10	10		40	
T-071000	Real Property Land Assembly & Site Prep.								
	TIRZ07		260	93	93	93		539	
	Project Total		260	93	93	93		539	
T-0711A0	Emancipation Ave. Reconstruction Project								
	TIRZ07 Bonds		11,435					11,435	
	Project Total		11,435					11,435	
T-071200	Emancipation Park and Community Center								
	TIRZ07		4,623	408	408	408		5,845	
	Project Total		4,623	408	408	408		5,845	
T-071300	Historic Holman Street Reconst. Project								
	TIRZ07 Bonds		7,530					7,530	
	Project Total		7,530					7,530	
T-071800	Alameda Corridor Improvements - Phase IV								
	TIRZ07		2,950					2,950	
	Project Total		2,950					2,950	
T-072300	MacGregor Park and Tennis Center								
	TIRZ07		115					115	
	Project Total		115					115	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-072400	Live Oak St. Improvement Project								
	TIRZ07 Bonds		7,280					7,280	
	Project Total		7,280					7,280	
T-072600	Scott Street Improvements Project								
	TIRZ07			115	115	115		345	
	TIRZ07 Grants		283					283	
	Project Total		283	115	115	115		628	
T-072700	Scottcrest Drive Improvements Project								
	TIRZ07		55	147	984	55		1,241	
	Project Total		55	147	984	55		1,241	
T-072800	Old Spanish Trail Mobility Improvements								
	TIRZ07			330	55	55		440	
	TIRZ07 Grants		283					283	
	Project Total		283	330	55	55		723	
T-072900	Griggs and MLK Corridor Improvements								
	TIRZ07			55	55	55		165	
	TIRZ07 Grants		283					283	
	Project Total		283	55	55	55		448	
T-079900	Concrete Panel Replacement Program								
	TIRZ07		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-081100	Parks and Greenspace Improvements								
	TIRZ08		2,000	2,000				4,000	
	Project Total		2,000	2,000				4,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-081200	Madden Lane Improvements								
	TIRZ08		5,000					5,000	
	Project Total		5,000					5,000	
T-081300	Telephone Road Mobility								
	TIRZ08		500	500	1,500	1,800		4,300	
	Project Total		500	500	1,500	1,800		4,300	
T-081400	Woodridge Drive Mobility								
	TIRZ08		800					800	
	TIRZ08 Grants		2,400					2,400	
	Project Total		3,200					3,200	
T-081500	Belfort Ave Mobility (MLK to Broadway)								
	TIRZ08		500	500	1,500	2,000		4,500	
	Project Total		500	500	1,500	2,000		4,500	
T-081600	Dixie Road Mobility (Mykawa to IH-45)								
	TIRZ08					500		500	
	Project Total					500		500	
T-081700	Mosley Road Improvements								
	TIRZ08		1,565					1,565	
	Project Total		1,565					1,565	
T-081800	Affordable Housing								
	TIRZ08		150					150	
	Project Total		150					150	
T-081900	Safe Sidewalks								
	TIRZ08		1,000	1,000	1,000			3,000	
	Project Total		1,000	1,000	1,000			3,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-090100	S. Post Oak & W. Orem Intersection Imp.								
	TIRZ09		525					525	
	Project Total		525					525	
T-090300	West Orem Corridor Beautification								
	TIRZ09		100					100	
	Project Total		100					100	
T-090400	Affordable Housing Infrastructure								
	TIRZ09		750	750	750	750		3,000	
	Project Total		750	750	750	750		3,000	
T-090500	Thoroughfare and Roadway Improvements								
	TIRZ09		300	50	50	50		450	
	Project Total		300	50	50	50		450	
T-090600	Greenspace and Landscape Improvements								
	TIRZ09		110	50	50	50		260	
	Project Total		110	50	50	50		260	
T-090700	Street Signage and Wayfinding Graphics								
	TIRZ09		50					50	
	Project Total		50					50	
T-099900	Concrete Panel Replacement Program								
	TIRZ09		20	20	20	20		80	
	Project Total		20	20	20	20		80	
T-101300	Northpark Drive Overpass Project								
	TIRZ10		14,252	14,159				28,411	
	Project Total		14,252	14,159				28,411	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-1014A0	NorthPark Drive Reconstruction								
	TIRZ10		2,897	2,372				5,268	
	TIRZ10 Grants		7,833	7,833				15,667	
	Project Total		10,730	10,205				20,935	
T-1014B0	NorthPark Drive Reconstruction-Harris Co								
	TIRZ10		3,466	2,941				6,408	
	TIRZ10 Grants		9,421	9,421				18,841	
	Project Total		12,887	12,362				25,249	
T-109900	Concrete Panel Program								
	TIRZ10		90	90	90	90		360	
	Project Total		90	90	90	90		360	
T-110300	Greenspoint Area Streetscape Improvement								
	TIRZ11		200	200	200			600	
	Project Total		200	200	200			600	
T-111900	North Houston Skate Park & Without Limit								
	TIRZ11		10	10	10			30	
	Project Total		10	10	10			30	
T-112300	Greens Road & Drainage Improvements								
	TIRZ11		560					560	
	TIRZ11 Bonds		6,500					6,500	
	Project Total		7,060					7,060	
T-112500	Greenspoint Public Safety Campus								
	TIRZ11		8,100					8,100	
	TIRZ11 Bonds		2,600					2,600	
	Project Total		10,700					10,700	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-112600	Pedestrian Safety Imp. Ella & Beltway 8								
	TIRZ11		330	1,105				1,435	
	Project Total		330	1,105				1,435	
T-112700	Gears, Greens Crossing & Ella Improvemnt								
	TIRZ11		1,582	3,500				5,082	
	Project Total		1,582	3,500				5,082	
T-113000	North Houston Skate Park Maintenance								
	TIRZ11		1,250	1,250	1,250			3,750	
	Project Total		1,250	1,250	1,250			3,750	
T-113200	Landscaping on Kuydendahl Road								
	TIRZ11		179					179	
	Project Total		179					179	
T-113300	Greens Rd & Greenpoint Dr Redevelopment								
	TIRZ11		2,500	4,000				6,500	
	TIRZ11 Bonds		22,000					22,000	
	Project Total		24,500	4,000				28,500	
T-119900	Concrete Panel Replacement Program								
	TIRZ11		45	45				90	
	Project Total		45	45				90	
T-131000	Hemphill Road Improvements								
	TIRZ13			1,780				1,780	
	Project Total			1,780				1,780	
T-131700	Washington Ave. Pedestrian Improvement								
	TIRZ13			560				560	
	Project Total			560				560	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-132400	Silver Street Improvements								
	TIRZ13				400	2,500		2,900	
	Project Total				400	2,500		2,900	
T-139900	Concrete Panel Replacement Program								
	TIRZ13		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-140300	Gillette - Genesse Improvements								
	TIRZ14		500	500	336			1,336	
	Project Total		500	500	336			1,336	
T-140900	Fourth Ward Street Reconst. Project								
	TIRZ14		3,738	3,000	3,000	1,000		10,738	
	Project Total		3,738	3,000	3,000	1,000		10,738	
T-141200	Historical Monuments								
	TIRZ14		425	175	175	175		950	
	Project Total		425	175	175	175		950	
T-1414A0	Decorative Street Lights								
	TIRZ14		150					150	
	Project Total		150					150	
T-141600	Affordable Housing-Housing Development								
	TIRZ14		1,500	1,500	1,500	1,500		6,000	
	Project Total		1,500	1,500	1,500	1,500		6,000	
T-150400	Phase 2 Roadway & Utility Reconstruction								
	TIRZ15		11,000					11,000	
	Project Total		11,000					11,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-150900	Phase 5 Roadway & Utility Reconstruction								
	TIRZ15			100	1,000			1,100	
	Project Total			100	1,000			1,100	
T-152000	Traffic Notification Improvements								
	TIRZ15				100			100	
	Project Total				100			100	
T-152400	McKinney St Rehabilitation								
	TIRZ15		250	1,550				1,800	
	Project Total		250	1,550				1,800	
T-152500	Phase 3-Roadway & Utility Reconstruction								
	TIRZ15			400	5,400			5,800	
	Project Total			400	5,400			5,800	
T-159900	Concrete Panel Replacement Program								
	TIRZ15		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-161100	Right-of-Way Acquisition								
	TIRZ16		40	40	40	40		160	
	Project Total		40	40	40	40		160	
T-162200	Parks								
	TIRZ16		250	250	250	250		1,000	
	Project Total		250	250	250	250		1,000	
T-162500	Lynn Street								
	TIRZ16				200	850		1,050	
	Project Total				200	850		1,050	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-162600	Richmond Phase I Reconstruction								
	TIRZ16 Other			6,500				6,500	
	Project Total			6,500				6,500	
T-163400	West Loop Transit Way								
	TIRZ16		2,000	1,000				3,000	
	Project Total		2,000	1,000				3,000	
T-163500	Memorial Park								
	TIRZ16		1,916	1,712	6,315	1,477		11,420	
	Project Total		1,916	1,712	6,315	1,477		11,420	
T-1635A0	Memorial Park Connectivity								
	TIRZ16			200	200	200		600	
	Project Total			200	200	200		600	
T-1635A1	Memorial Dr. Connection-San Felipe Trail								
	TIRZ16		580	900				1,480	
	Project Total		580	900				1,480	
T-1635A2	Memorial Park Connectivity-SLT								
	TIRZ16					3,000		3,000	
	Project Total					3,000		3,000	
T-1635B0	Memorial Park Infrastructure Phase I								
	TIRZ16		3,096	301				3,397	
	TIRZ16 Other		4,104	399				4,503	
	Project Total		7,200	700				7,900	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-164000	Drainage Project								
	TIRZ16		500					500	
	TIRZ16 COH Contrib.		1,000	1,000				2,000	
	TIRZ16 Other		1,000	500				1,500	
	Project Total		2,500	1,500				4,000	
T-172500	Park and Green Space Improvements								
	TIRZ17		125	100	40			265	
	Project Total		125	100	40			265	
T-173400	W140 Channel Improvements								
	TIRZ17		100					100	
	Project Total		100					100	
T-173500	Detention Basin A								
	TIRZ17		13,874	13,874				27,748	
	TIRZ17 Grants		12,138	12,138				24,276	
	Project Total		26,012	26,012				52,025	
T-1735A0	Detention Basin B								
	TIRZ17				1,200	4,000		5,200	
	Project Total				1,200	4,000		5,200	
T-1738B0	Memorial Dr. Drainage and Mobility Impr.								
	TIRZ17		136	2,332				2,468	
	TIRZ17 Grants		544	9,328				9,872	
	Project Total		680	11,660				12,340	
T-174100	W140 Detention Basin Deepening & Straw E								
	TIRZ17		5,406					5,406	
	Project Total		5,406					5,406	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-179900	Concrete Panel Replacement Program								
	TIRZ17		60	60	60	60		240	
	Project Total		60	60	60	60		240	
T-180100	Land Acquisition - Affordable Housing								
	TIRZ18		524	524	524	524		2,096	
	Project Total		524	524	524	524		2,096	
T-180300	Area Parks								
	TIRZ18		50	200				250	
	Project Total		50	200				250	
T-180500	Environmental Remediation								
	TIRZ18		125	125				250	
	Project Total		125	125				250	
T-180600	Historic Preservation								
	TIRZ18			150				150	
	Project Total			150				150	
T-180700	Transit & Mobility								
	TIRZ18		150	200	200			550	
	Project Total		150	200	200			550	
T-180800	Arts and Culture								
	TIRZ18		150	100	100			350	
	Project Total		150	100	100			350	
T-190700	Pedestrian Accessibility								
	TIRZ19		10	10	10	10		40	
	Project Total		10	10	10	10		40	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-191300	Greenbriar Drainage System Improvements								
	TIRZ19			100	740	70		910	
	TIRZ19 Other			1,000	5,000	5,000		11,000	
	Project Total			1,100	5,740	5,070		11,910	
T-191400	Shepherd Drainage System Improvements								
	TIRZ19		9,570	1,000				10,570	
	TIRZ19 Grants		2,610					2,610	
	Project Total		12,180	1,000				13,180	
T-191500	Richmond Paving & Drainage Imp.								
	TIRZ19					2,000		2,000	
	Project Total					2,000		2,000	
T-191900	Westpark Improvements - Kirby to Edloe								
	TIRZ19 Other					100		100	
	Project Total					100		100	
T-192000	West Alabama Reconst. Buffalo Spdwy								
	TIRZ19		700	6,500	4,000	4,300		15,500	
	TIRZ19 Grants		250		2,500	3,000		5,750	
	Project Total		950	6,500	6,500	7,300		21,250	
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet								
	TIRZ19		1,400	6,600	6,500	4,000		18,500	
	Project Total		1,400	6,600	6,500	4,000		18,500	
T-200800	Regional Hike and Bike Trails								
	TIRZ20		1,250	1,000				2,250	
	Project Total		1,250	1,000				2,250	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-200900	Mall Redevelopment Project								
	TIRZ20		15	4,115	15	15		4,160	
	Project Total		15	4,115	15	15		4,160	
T-201000	Harwin Access Management Project								
	TIRZ20		4,000	2,000	2,500	2,000		10,500	
	Project Total		4,000	2,000	2,500	2,000		10,500	
T-2010A0	Harwin & Gessner Intersection								
	TIRZ20		325					325	
	Project Total		325					325	
T-202000	Harwin Hillcroft Intersection Access								
	TIRZ20		3,465					3,465	
	Project Total		3,465					3,465	
T-202100	Corporate Drive Reconstruction								
	TIRZ20		1,575					1,575	
	Project Total		1,575					1,575	
T-202400	Sidewalk Replacement & Improvements								
	TIRZ20		500	250	250	250		1,250	
	Project Total		500	250	250	250		1,250	
T-210300	METRO Parcel Acquisition and Planning								
	TIRZ21		4					4	
	Project Total		4					4	
T-219900	Concrete Panel & Sidewalk Replacement								
	TIRZ21		25	25	25	25		100	
	Project Total		25	25	25	25		100	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-230400	Jensen/Navigation Roundabout								
	TIRZ23		426					426	
	Project Total		426					426	
T-230700	Eastwood Park								
	TIRZ23		1,500	1,000				2,500	
	Project Total		1,500	1,000				2,500	
T-230800	Harrisburg Trail Improvements								
	TIRZ23		800	600				1,400	
	Project Total		800	600				1,400	
T-230900	Navigation Esplanade Expansion								
	TIRZ23		1,715					1,715	
	Project Total		1,715					1,715	
T-231000	Lawndale/Wayside Intersection								
	TIRZ23		250	250				500	
	Project Total		250	250				500	
T-231100	Additional Mobility & Infrastructure								
	TIRZ23		750	2,200	2,150	1,400		6,500	
	Project Total		750	2,200	2,150	1,400		6,500	
T-231200	Mason Park Improvements								
	TIRZ23		1,000	500				1,500	
	Project Total		1,000	500				1,500	
T-231400	Milby,Navigation & 72nd Street Bicycle								
	TIRZ23		450					450	
	Project Total		450					450	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-239900	Concrete Panel Replacement Program								
	TIRZ23		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-250200	Post Oak & W Fuqua Inter. Imp.								
	TIRZ25		100					100	
	Project Total		100					100	
T-250300	Thoroughfare & Roadway Imp.								
	TIRZ25		300	500	500	500		1,800	
	Project Total		300	500	500	500		1,800	
T-250600	Curb/Sidewalk Repair and Improvement								
	TIRZ25		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-250800	Fort Bend County South Post Oak Park								
	TIRZ25		135	160	185	210		690	
	Project Total		135	160	185	210		690	
T-250900	Fort Bend Houston: Edison Performing Art								
	TIRZ25		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-259900	Concrete Panel and Sidewalk Replacement								
	TIRZ25		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-260100	Heritage Green								
	TIRZ26		545	500				1,045	
	TIRZ26 Other		545	500				1,045	
	Project Total		1,090	1,000				2,090	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-260200	Phase 1 Area-Wide Beautification								
	TIRZ26			145	365			510	
	Project Total			145	365			510	
T-260300	Gateway at Airport Boulevard								
	TIRZ26				125			125	
	Project Total				125			125	
T-260400	Cullen Boulevard Beautification								
	TIRZ26				140	120		260	
	Project Total				140	120		260	
T-270600	Partnership with METRO for Montrose Blvd								
	TIRZ27		6,900	18,250	8,250	12,900		46,300	
	TIRZ27 COH Contrib.		1,000	1,000	1,000			3,000	
	Project Total		7,900	19,250	9,250	12,900		49,300	
T-270700	Hawthorne Neighborhood Safe Street								
	TIRZ27		1,165					1,165	
	Project Total		1,165					1,165	
T-270800	Woodhead Neighborhood Safe Street								
	TIRZ27		2,080					2,080	
	Project Total		2,080					2,080	
T-270900	Dallas Bikeway								
	TIRZ27		300					300	
	TIRZ27 Grants		200					200	
	Project Total		500					500	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2023-2027	
			2023	2024	2025	2026	2027		
T-271000	Watch Neighborhood Safe Street								
	TIRZ27		300	1,916				2,216	
	TIRZ27 Grants			584				584	
	Project Total		300	2,500				2,800	
T-271100	Stanford Neighborhood Safe Street								
	TIRZ27		250	2,300				2,550	
	Project Total		250	2,300				2,550	
T-271200	Mandell Bikeway								
	TIRZ27			225	1,500			1,725	
	Project Total			225	1,500			1,725	
T-271400	BCycle								
	TIRZ27		135	135	135	135		540	
	Project Total		135	135	135	135		540	
T-271500	Affordable Housing Projects								
	TIRZ27		750	1,000				1,750	
	Project Total		750	1,000				1,750	
T-271600	Safe Route to School Sidewalk Program								
	TIRZ27		250	3,000				3,250	
	TIRZ27 Grants		3,000					3,000	
	Project Total		3,250	3,000				6,250	
T-279900	Safe Sidewalk Program								
	TIRZ27		600	600	600	600		2,400	
	Project Total		600	600	600	600		2,400	
Total Appropriations:			358,720	248,005	106,699	89,353		802,778	

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

HOUSTON PARKS BOARD LGC, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2023-2027
		2023	2024	2025	2026	2027	
	Site Amenities						
	Other Funds	225	155	55	55	55	545
	Project Total	225	155	55	55	55	545
	Bridges						
	Other Funds	1,200	750		50		2,000
	Project Total	1,200	750		50		2,000
	Trails						
	Other Funds	3,910	1,250	1,700	275	500	7,635
	Project Total	3,910	1,250	1,700	275	500	7,635
	Facilities						
	Other Funds	150	1,250				1,400
	Project Total	150	1,250				1,400
	Unassigned						
	Other Funds	500	500	500	500	500	2,500
	Project Total	500	500	500	500	500	2,500
	Total	5,985	3,905	2,255	880	1,055	14,080

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)
HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2023-2027
		2023	2024	2025	2026	2027	
	Avian Conservation Center						
	Zoo Capital Funds	3,000	2,200	500			5,700
	Project Total	3,000	2,200	500			5,700
	New Aviaries						
	Zoo Capital Funds			1,100			1,100
	Project Total			1,100			1,100
	Cypress Circle Restrooms						
	Zoo Capital Funds	1,575					1,575
	Project Total	1,575					1,575
	Galapagos Islands						
	Zoo Capital Funds	22,500	8,370	1,000			31,870
	Project Total	22,500	8,370	1,000			31,870
	Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	2,000	2,000	2,000			6,000
	Project Total	2,000	2,000	2,000			6,000
	Electrical Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	1,200	1,200	600			3,000
	Project Total	1,200	1,200	600			3,000
	Staff Offices and Parking Garage						
	Zoo Capital Funds	21,500	12,800	500			34,800
	Project Total	21,500	12,800	500			34,800
	New Gate One and Recycling Center						
	Zoo Capital Funds	550	50				600
	Project Total	550	50				600

2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2023-2027
		2023	2024	2025	2026	2027	
	Brown Education Center Renovation						
	Zoo Capital Funds	50	4,000	10,000			14,050
	Project Total	50	4,000	10,000			14,050
	Shade Structure at Giraffe Exhibits						
	Zoo Capital Funds			1,700			1,700
	Project Total			1,700			1,700
	Rhino Exhibit Grading Improvements						
	Zoo Capital Funds	100		3,200			3,300
	Project Total	100		3,200			3,300
	Tiger Holding Repair						
	Zoo Capital Funds	60	600				660
	Project Total	60	600				660
	Business Operations Software and Hardware						
	Zoo Capital Funds	100	400	400			900
	Project Total	100	400	400			900
	New Facilities Maintenance Shops						
	Zoo Capital Funds		1,000	7,000			8,000
	Project Total		1,000	7,000			8,000
	Commissary Reno. and New Concessionaire Warehouse						
	Zoo Capital Funds		1,250	7,000			8,250
	Project Total		1,250	7,000			8,250
	Avian Conservation Environment (ACE) Bldg Recons.						
	Zoo Capital Funds	2,850	2,500				5,350
	Project Total	2,850	2,500				5,350

2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)
HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2023-2027
		2023	2024	2025	2026	2027	
	Site Furniture and Lighting Replacements						
	Zoo Capital Funds	580	350	350			1,280
	Project Total	580	350	350			1,280
	Roof Replacements						
	Zoo Capital Funds	270	270	270			810
	Project Total	270	270	270			810
	Administrative Building Renovation						
	Zoo Capital Funds	100	1,675	1,400			3,175
	Project Total	100	1,675	1,400			3,175
	Reflection Pool and Colonnade Restoration						
	Zoo Capital Funds	300	4,200	1,050			5,550
	Project Total	300	4,200	1,050			5,550
	Wayfinding Improvements						
	Zoo Capital Funds	250	350	110			710
	Project Total	250	350	110			710
	Perimeter Security Improvements						
	Zoo Capital Funds	100	550				650
	Project Total	100	550				650
	New Children's Zoo						
	Zoo Capital Funds			5,500			5,500
	Project Total			5,500			5,500
	West Gate Reconstruction						
	Zoo Capital Funds			2,500			2,500
	Project Total			2,500			2,500

2023-2027 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2023-2027
		2023	2024	2025	2026	2027	
	New African Forest Visitor Amenities						
	Zoo Capital Funds			1,100			1,100
	Project Total			1,100			1,100
	Wortham World of Primates Boardwalk						
	Zoo Capital Funds			1,100			1,100
	Project Total			1,100			1,100
	Asian Islands						
	Zoo Capital Funds			5,500			5,500
	Project Total			5,500			5,500
	Elephant Barn Roof Replacement						
	Zoo Capital Funds	550					550
	Project Total	550					550
	ADA Improvements						
	Zoo Capital Funds	200	600	600			1,400
	Project Total	200	600	600			1,400
	Lion Tunnel						
	Zoo Capital Funds			2,750			2,750
	Project Total			2,750			2,750
	New Education Center						
	Zoo Capital Funds			3,500			3,500
	Project Total			3,500			3,500
	Landscape Improvements in Back of House						
	Zoo Capital Funds			800			800
	Project Total			800			800
	Total	57,835	44,365	61,530			163,730

Houston First Corporation **(formerly Houston Convention Center Hotel Corporation)**

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

HOUSTON FIRST CORPORATION - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2023-2027
		2023	2024	2025	2026	2027	
Leased Facilities Projects							
	Houston First Funds	9,916	24,168	5,920	5,638	4,810	50,452
	Project Total	9,916	24,168	5,920	5,638	4,810	50,452
Hilton Americas Houston Projects							
	Houston First Funds	3,047	4,021	3,766	1,702	2,392	14,928
	Project Total	3,047	4,021	3,766	1,702	2,392	14,928
Harvey Flood and Mitigation Projects							
	Houston First Funds	500	500	500	0	0	1,500
	Project Total	500	500	500	0	0	1,500
	Total	13,463	28,689	10,186	7,340	7,202	66,881

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.