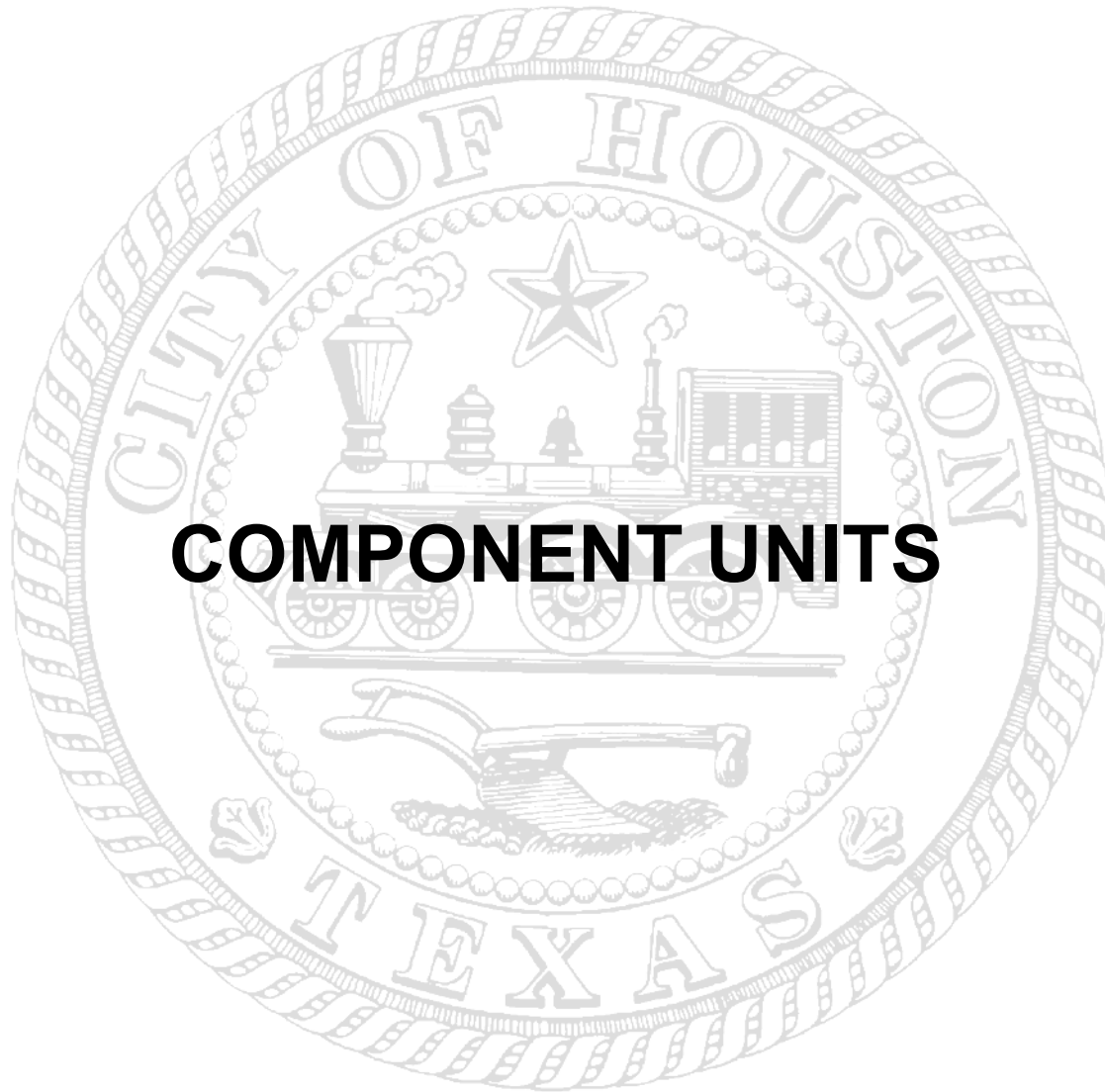




Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority (TIRZ 12)	N	
East Downtown Redevelopment Authority (TIRZ 15)	Y	FY20-24
Eastside Reinvestment Zone (TIRZ 6)	N	
Fifth Ward Redevelopment Authority (TIRZ 18)	Y	FY20-24
Fourth Ward Redevelopment Authority (TIRZ 14)	Y	FY20-24
Greater Greenspoint Redevelopment Authority (TIRZ 11)	Y	FY20-24
Greater Houston Convention and Visitors Bureau	N	
Greater Houston (TIRZ 24)	N	
Gulfgate Redevelopment Authority (TIRZ 8)	Y	FY20-24
Hardy Near Northside Redevelopment Authority (TIRZ 21)	Y	FY20-24
Harrisburg Redevelopment Authority (TIRZ 23)	Y	FY20-24
HALAN – Houston Area Library Automated Network Board	N	
Hiram Clarke Redevelopment Authority (TIRZ 25)	Y	FY19-23
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	FY20-24
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority (TIRZ 10)	Y	FY20-24
Lamar Terrace Public Improvement District	N	

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Land Assemblage Redevelopment Authority	N	
Leland Woods Redevelopment Authority I (TIRZ 22)	N	
Leland Woods Redevelopment Authority II (TIRZ 22)	N	
Main Street Market Square Redevelopment Authority (TIRZ 3)	Y	FY20-24
Memorial City Redevelopment Authority (TIRZ 17)	Y	FY19-23
Memorial-Heights Redevelopment Authority (TIRZ 5)	Y	FY20-24
Midtown Redevelopment Authority (TIRZ 2)	Y	FY20-24
Miller Theatre Advisory Board, Inc.	N	
Montrose Redevelopment Authority (TIRZ 27)	Y	FY20-24
Old Sixth Ward Redevelopment Authority (TIRZ 13)	Y	FY20-24
OST/Almeda Corridors Redevelopment Authority (TIRZ 7)	Y	FY20-24
Saint George Place Redevelopment Authority (TIRZ 1)	Y	FY20-24
South Post Oak Redevelopment Authority (TIRZ 9)	Y	FY20-24
Southwest Houston Redevelopment Authority (TIRZ 20)	Y	FY20-24
Stadium Park Redevelopment Authority	N	
Sunnyside (TIRZ 26)	N	
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority (TIRZ 19)	Y	FY20-24
Uptown Development Authority (TIRZ 16)	Y	FY20-24
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY21-25
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY21-23

FISCAL YEAR 2021-2025 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units

2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2021	2022	2023	2024	2025	2021-2025
TIRZ Total	283,139	275,682	166,222	169,944		894,987
Houston Parks Board, Inc.	8,706	2,605	2,555	620	1,205	15,691
Total	291,845	278,287	168,777	170,564	1,205	910,678

Summary Table of Business Type Component Units

2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2021	2022	2023	2024	2025	2021-2025
Houston Zoo, Inc.	44,020	37,460	40,560			122,040
Houston First Corporation	60,426	24,022	27,210	4,138	25,599	141,395
Total	104,446	61,482	67,770	4,138	25,599	263,435

Summary Table of Combined Component Units

2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2021	2022	2023	2024	2025	2021-2025
Governmental Units	291,845	278,287	168,777	170,564	1,205	910,678
Business Units	104,446	61,482	67,770	4,138	25,599	263,435
Total	396,291	339,769	236,547	174,702	26,804	1,174,113

FISCAL YEAR 2021-2025 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units 2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2021	2022	2023	2024	2025	2021-2025
St. George Place Redevelopment Authority (TIRZ 1)	8,558	9,875	5,820	1,520		25,773
Midtown Redevelopment Authority (TIRZ 2)	34,155	55,885	39,354	15,228		144,622
Main Street Market Square Redevelopment Authority (TIRZ 3)	18,160	15,610	14,610	14,460		62,840
Memorial Heights Redevelopment Authority (TIRZ 5)	4,380	52,700	14,720	57,500		129,300
OST/Almeda Corridors Redevelopment Authority (TIRZ 7)	27,129	7,965	5,858	2,210		43,162
Gulfgate Redevelopment Authority (TIRZ 8)	8,374	3,650	2,050	2,050		16,124
South Post Oak Redevelopment Authority (TIRZ 9)	2,193	870	870	870		4,803
Lake Houston Redevelopment Authority (TIRZ 10)	38,763	23,682	5,714	43,564		111,722
Greater Greenspoint Redevelopment Authority (TIRZ 11)	2,650	14,950	9,820			27,420
Old Sixth Ward Redevelopment Authority (TIRZ 13)	1,970	60	1,275	1,500		4,805
Fourth Ward Redevelopment Authority (TIRZ 14)	6,200	5,975	6,536	6,011		24,723
East Downtown Redevelopment Authority (TIRZ 15)	4,283	5,363	8,754	3,039		21,438
Uptown Redevelopment Authority (TIRZ 16)	40,085	29,400	13,216	3,162		85,863
Memorial City Redevelopment Authority (TIRZ 17)	37,060	13,360	2,810			53,230
Fifth Ward Redevelopment Authority (TIRZ 18)	665	640	200			1,505
Upper Kirby Redevelopment Authority (TIRZ 19)	13,190	15,440	20,370	17,480		66,480
Southwest Houston Redevelopment Authority (TIRZ 20)	26,885	14,608	13,595	1,000		56,088
Hardy Yards Redevelopment Authority (TIRZ 21)	150					150
Harrisburg Redevelopment Authority (TIRZ 23)	5,950	5,650	650	350		12,600
Hiram Clarke Redevelopment Authority (TIRZ 25)	500					500
Montrose Redevelopment Authority (TIRZ 27)	1,840					1,840
Houston Parks Board, Inc.	8,706	2,605	2,555	620	1,205	15,691
Total	291,845	278,287	168,777	170,564	1,205	910,678

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number indicate the TIRZ number. For Example:*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2021-2025
	2021	2022	2023	2024	2025	
Planning	1,520	755	980	830		4,085
Acquisition-Land	16,258	1,860	3,430	2,510		24,058
Design	15,196	11,822	9,008	11,964		47,990
Construction	236,889	239,817	143,848	148,851		769,405
Equipment Acquisition	3,375	12,995	1,200	50		17,620
Salary Recovery						
Other	9,901	8,434	7,755	5,739		31,829
Total Allocation	283,139	275,682	166,222	169,944		894,987
Source of Funds						
TIRZ01	6,758	9,875	5,820	1,520		23,973
TIRZ01 COH Contrib.	1,800					1,800
TIRZ02	27,625	52,885	39,354	15,228		135,092
TIRZ02 Bonds	2,000	2,000				4,000
TIRZ02 Grant	2,000					2,000
TIRZ02 Other	2,530	1,000				3,530
TIRZ03	18,160	15,610	14,610	14,460		62,840
TIRZ05	4,380	25,200	14,720	23,300		67,600
TIRZ05 COH Contrib.		2,500		1,500		4,000
TIRZ05 Grants		25,000		32,700		57,700
TIRZ07	27,129	7,965	5,784	1,462		42,340
TIRZ07 Grants			74	748		822
TIRZ08	8,374	3,650	2,050	2,050		16,124
TIRZ09	2,193	870	870	870		4,803
TIRZ10	5,961	4,858	5,714	15,201		31,734
TIRZ10 COH Contrib.	9,455					9,455
TIRZ10 Grants				28,363		28,363
TIRZ10 Other	23,346	18,824				42,170

Project Allocation						2021-2025
	2021	2022	2023	2024	2025	
Planning	1,520	755	980	830		4,085
Acquisition-Land	16,258	1,860	3,430	2,510		24,058
Design	15,196	11,822	9,008	11,964		47,990
Construction	236,889	239,817	143,848	148,851		769,405
Equipment Acquisition	3,375	12,995	1,200	50		17,620
Salary Recovery						
Other	9,901	8,434	7,755	5,739		31,829
Total Allocation	283,139	275,682	166,222	169,944		894,987
Source of Funds						
TIRZ11	2,650	14,950	9,820			27,420
TIRZ13	1,470	60	1,275	1,500		4,305
TIRZ13 Grants	500					500
TIRZ14	6,200	5,975	6,536	6,011		24,723
TIRZ15	4,283	5,363	8,754	3,039		21,438
TIRZ16	22,265	15,150	7,602	3,162		48,178
TIRZ16 Grants	3,000					3,000
TIRZ16 Other	14,820	14,250	5,615			34,685
TIRZ17	14,660	3,660	2,810			21,130
TIRZ17 Grants	22,400	9,700				32,100
TIRZ18	665	640	200			1,505
TIRZ19	13,190	11,640	7,670	9,380		41,880
TIRZ19 Grants		1,600	1,200			2,800
TIRZ19 Other		2,200	11,500	8,100		21,800
TIRZ20	26,085	13,808	13,595	1,000		54,488
TIRZ20 Grants	800	800				1,600
TIRZ21	150					150
TIRZ23	5,950	5,650	650	350		12,600

Project Allocation						2021-2025
	2021	2022	2023	2024	2025	
Planning	1,520	755	980	830		4,085
Acquisition-Land	16,258	1,860	3,430	2,510		24,058
Design	15,196	11,822	9,008	11,964		47,990
Construction	236,889	239,817	143,848	148,851		769,405
Equipment Acquisition	3,375	12,995	1,200	50		17,620
Salary Recovery						
Other	9,901	8,434	7,755	5,739		31,829
Total Allocation	283,139	275,682	166,222	169,944		894,987
Source of Funds						
TIRZ25	500					500
TIRZ27	1,840					1,840
Total Funds	283,139	275,682	166,222	169,944		894,987

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project		Fiscal Year Planned Appropriations					2021-2025	
			2021	2022	2023	2024	2025		
T-010700	Chimney Rock								
	TIRZ01		1,238	4,080	5,000	1,000		11,318	
	Project Total		1,238	4,080	5,000	1,000		11,318	
T-010900	Bering Drive US 59 - Westheimer								
	TIRZ01		1,500	2,200				3,700	
	Project Total		1,500	2,200				3,700	
T-011000	North South Connection								
	TIRZ01		1,375	1,250	800	500		3,925	
	Project Total		1,375	1,250	800	500		3,925	
T-011200	Sub-Regional Detention								
	TIRZ01		1,300					1,300	
	Project Total		1,300					1,300	
T-011500	Richmond Avenue Medians Beautification								
	TIRZ01		1,225	325				1,550	
	Project Total		1,225	325				1,550	
T-012000	Schumacher & Star Lane Reconstruction								
	TIRZ01		100	2,000				2,100	
	TIRZ01 COH Contrib.		1,800					1,800	
	Project Total		1,900	2,000				3,900	
T-019900	Concrete Panel Replacement Program								
	TIRZ01		20	20	20	20		80	
	Project Total		20	20	20	20		80	
T-020400	Enhanced Street Lights								
	TIRZ02		155	100				256	
	Project Total		155	100				256	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-020600	South East Neighborhood Street Reconstru								
	TIRZ02		300	4,025	4,010	10		8,346	
	Project Total		300	4,025	4,010	10		8,346	
T-020700	Operating of Zone & Project Facilities								
	TIRZ02		350	350	250	250		1,200	
	Project Total		350	350	250	250		1,200	
T-021000	Main Street Enhancements								
	TIRZ02		3,531	2,025				5,556	
	Project Total		3,531	2,025				5,556	
T-021300	Alabama Street Reconstruction								
	TIRZ02		1,340	7,020	7,020			15,380	
	Project Total		1,340	7,020	7,020			15,380	
T-021400	Caroline Street Reconstruction								
	TIRZ02		2,660	4,390				7,050	
	Project Total		2,660	4,390				7,050	
T-022000	Affordable Housing Land Banking Program								
	TIRZ02		2,000	780	1,500	1,500		5,780	
	TIRZ02 Bonds		2,000	2,000				4,000	
	TIRZ02 Grant		2,000					2,000	
	TIRZ02 Other		2,530	1,000				3,530	
	Project Total		8,530	3,780	1,500	1,500		15,310	
T-022100	Midtown Park (Superblock)								
	TIRZ02		3,010	510	510	510		4,541	
	Project Total		3,010	510	510	510		4,541	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-022200	Street Overlay Prog.(Partnership w COH)								
	TIRZ02		550	550				1,100	
	Project Total		550	550				1,100	
T-022300	Safe Sidewalk Prog. (Partnership w COH)								
	TIRZ02		260	260				520	
	Project Total		260	260				520	
T-022400	HTC Building Maintenance								
	TIRZ02		150	50	50	50		301	
	Project Total		150	50	50	50		301	
T-022500	Mobility & Pedestrian Improvements								
	TIRZ02		505	385	185	185		1,261	
	Project Total		505	385	185	185		1,261	
T-023000	Wheeler St. Pedestrian Enhancements								
	TIRZ02		3,771	2,721				6,491	
	Project Total		3,771	2,721				6,491	
T-023200	Public and Cultural Facilities								
	TIRZ02		1,050	100	100	100		1,350	
	Project Total		1,050	100	100	100		1,350	
T-023300	Parking Garage-Midtown Park								
	TIRZ02		521	521	521	521		2,082	
	Project Total		521	521	521	521		2,082	
T-023400	Parks & Open Spaces								
	TIRZ02		455	505	405	305		1,671	
	Project Total		455	505	405	305		1,671	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-023500	Public Art								
	TIRZ02		255	255	255	255		1,021	
	Project Total		255	255	255	255		1,021	
T-023600	Bagby Park								
	TIRZ02		256	256	256	256		1,022	
	Project Total		256	256	256	256		1,022	
T-023900	Brazos Street Reconstruction								
	TIRZ02		1,030	7,015	5,010	2,000		15,055	
	Project Total		1,030	7,015	5,010	2,000		15,055	
T-024000	Real Estate Development								
	TIRZ02		50	40	500	600		1,190	
	Project Total		50	40	500	600		1,190	
T-024100	Alameda/Crawford								
	TIRZ02		1,040	6,040	2,040			9,120	
	Project Total		1,040	6,040	2,040			9,120	
T-024200	Webster Street								
	TIRZ02			326	520	5,040		5,886	
	Project Total			326	520	5,040		5,886	
T-024300	Central Bank Plaza								
	TIRZ02		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-024400	Museum District - Main St. Enhancements								
	TIRZ02		100	1,400	1,500			3,000	
	Project Total		100	1,400	1,500			3,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-024500	Museum District - Pedestrian Enhancement								
	TIRZ02		3,400	3,000	3,000			9,400	
	Project Total		3,400	3,000	3,000			9,400	
T-024600	Museum District - Mobility Improvements								
	TIRZ02		500	4,300	4,000			8,800	
	Project Total		500	4,300	4,000			8,800	
T-024700	I59/69 CAP Park								
	TIRZ02		250	5,041	5,041			10,331	
	Project Total		250	5,041	5,041			10,331	
T-024800	Tuam Street								
	TIRZ02			785	2,546	3,546		6,876	
	Project Total			785	2,546	3,546		6,876	
T-029900	Concrete Panel Replacement Program								
	TIRZ02		35	35	35			105	
	Project Total		35	35	35			105	
T-030700	Southern Downtown Pocket Park								
	TIRZ03		3,460	460	460	460		4,840	
	Project Total		3,460	460	460	460		4,840	
T-030800	Jones Plaza								
	TIRZ03		2,000					2,000	
	Project Total		2,000					2,000	
T-031900	Allen Parkway Re-Construction								
	TIRZ03		150	150	150			450	
	Project Total		150	150	150			450	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-032400	Walker Street Improvements								
	TIRZ03		300	2,000	9,000	9,000		20,300	
	Project Total		300	2,000	9,000	9,000		20,300	
T-032500	Bagby Street Improvements								
	TIRZ03		12,000	8,000				20,000	
	Project Total		12,000	8,000				20,000	
T-032600	Local Connections NHHIP								
	TIRZ03		250	5,000	5,000	5,000		15,250	
	Project Total		250	5,000	5,000	5,000		15,250	
T-0522A0	18th Street Pedestrian Improvements								
	TIRZ05		90	1,200				1,290	
	Project Total		90	1,200				1,290	
T-0523A0	Shepherd Drive Reconstruction Project								
	TIRZ05		1,500	24,000	2,220	10,800		38,520	
	TIRZ05 COH Contrib.			2,500		1,500		4,000	
	TIRZ05 Grants			25,000		32,700		57,700	
	Project Total		1,500	51,500	2,220	45,000		100,220	
T-052500	Reconstruct Bridges Over White Oak								
	TIRZ05		1,000		12,500	12,500		26,000	
	Project Total		1,000		12,500	12,500		26,000	
T-052700	Heights Blvd. Pedestrian/Bicycle Safety								
	TIRZ05		620					620	
	Project Total		620					620	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-052900	Yale and Center Intersection								
	TIRZ05		950					950	
	Project Total		950					950	
T-053000	White Oak Bayou and Memorial Park Trail								
	TIRZ05		220					220	
	Project Total		220					220	
T-071000	Real Property Land Assembly & Site Prep.								
	TIRZ07		283					283	
	Project Total		283					283	
T-0711A0	Emancipation Ave. Reconstruction Project								
	TIRZ07		4,424					4,424	
	Project Total		4,424					4,424	
T-071200	Emancipation Park and Community Center								
	TIRZ07		1,505					1,505	
	Project Total		1,505					1,505	
T-071800	Alameda Corridor Improvements - Phase IV								
	TIRZ07		2,328					2,328	
	Project Total		2,328					2,328	
T-072200	Greater Third Ward Neighborhood Project								
	TIRZ07		7,687	6,819	5,602			20,108	
	Project Total		7,687	6,819	5,602			20,108	
T-072300	MacGregor Park and Tennis Center								
	TIRZ07		100	100	100	100		400	
	Project Total		100	100	100	100		400	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-072400	Live Oak St. Improvement Project								
	TIRZ07		7,480					7,480	
	Project Total		7,480					7,480	
T-072500	Hutchins Street Improvements Project								
	TIRZ07		3,042	982				4,024	
	Project Total		3,042	982				4,024	
T-072700	Scottcrest Drive Improvements Project								
	TIRZ07				18	187		205	
	TIRZ07 Grants				74	748		822	
	Project Total				92	935		1,027	
T-072900	Griggs and MLK Corridor Improvements								
	TIRZ07		217			1,112		1,329	
	Project Total		217			1,112		1,329	
T-079900	Concrete Panel Replacement Program								
	TIRZ07		63	63	63	63		254	
	Project Total		63	63	63	63		254	
T-080200	Corridor Mobility Projects								
	TIRZ08		3,500	2,000	2,000	2,000		9,500	
	Project Total		3,500	2,000	2,000	2,000		9,500	
T-0802A0	Short Term Corridor Mobility Improvement								
	TIRZ08		2,205					2,205	
	Project Total		2,205					2,205	
T-080400	Mykawa Road & Centerpoint Easement								
	TIRZ08		342					342	
	Project Total		342					342	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-080600	Telephone Rd & Reveille Rd Connections								
	TIRZ08		677					677	
	Project Total		677					677	
T-080700	Westover Gateway Trailhead & Connection								
	TIRZ08		1,000	1,000				2,000	
	Project Total		1,000	1,000				2,000	
T-080900	Park Place Entry Pre-Ticketed Area								
	TIRZ08		600	600				1,200	
	Project Total		600	600				1,200	
T-089900	Concrete Panel Replacement Program								
	TIRZ08		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-090100	S. Post Oak & W. Orem Intersection Imp.								
	TIRZ09		759					759	
	Project Total		759					759	
T-090200	Amphitheater and Open Market								
	TIRZ09		250					250	
	Project Total		250					250	
T-090300	West Orem Corridor Beautification								
	TIRZ09		100					100	
	Project Total		100					100	
T-090400	Affordable Housing Infrastructure								
	TIRZ09		750	750	750	750		3,000	
	Project Total		750	750	750	750		3,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-090500	Thoroughfare and Roadway Improvements								
	TIRZ09		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-090600	Greenspace and Landscape Improvements								
	TIRZ09		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-090700	Street Signage and Wayfinding Graphics								
	TIRZ09		50					50	
	Project Total		50					50	
T-090800	Hiram Clarke Rd Bus Stop-Crossing Imp.								
	TIRZ09		64					64	
	Project Total		64					64	
T-091000	Curb & Sidewalk Repairs and Improvements								
	TIRZ09		100					100	
	Project Total		100					100	
T-099900	Concrete Panel Replacement Program								
	TIRZ09		20	20	20	20		80	
	Project Total		20	20	20	20		80	
T-101100	Mill Branch Dr. Reconst. at NorthPark								
	TIRZ10		2,012					2,012	
	TIRZ10 Other			18,824				18,824	
	Project Total		2,012	18,824				20,836	
T-101200	Woodland Hills Extension								
	TIRZ10					600		600	
	Project Total					600		600	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-101300	Northpark Drive Overpass Project								
	TIRZ10 COH Contrib.		9,455					9,455	
	TIRZ10 Other		23,346					23,346	
	Project Total		32,801					32,801	
T-101400	Northpark Drive Reconstruction								
	TIRZ10			2,000	4,534	13,473		20,006	
	TIRZ10 Grants					28,363		28,363	
	Project Total			2,000	4,534	41,835		48,369	
T-101500	Kingwood Drive at Woodland Hills Drive								
	TIRZ10		2,717					2,717	
	Project Total		2,717					2,717	
T-101600	Kingwood Drive at Royal Forest Drive								
	TIRZ10				1,136			1,136	
	Project Total				1,136			1,136	
T-101700	Kingwood Drive at Green Oak Drive								
	TIRZ10					1,083		1,083	
	Project Total					1,083		1,083	
T-101800	Kingwood Diversion Ditch & Drainage								
	TIRZ10		1,188	2,813				4,000	
	Project Total		1,188	2,813				4,000	
T-109900	Concrete Panel Program								
	TIRZ10		45	45	45	45		180	
	Project Total		45	45	45	45		180	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-110300	Greenspoint Area Streetscape Improvement								
	TIRZ11		200	200	200			600	
	Project Total		200	200	200			600	
T-111900	North Houston Skate Park & Without Limit								
	TIRZ11		5	5	5			15	
	Project Total		5	5	5			15	
T-112300	Greens Road & Drainage Improvements								
	TIRZ11				8,615			8,615	
	Project Total				8,615			8,615	
T-112500	Greenspoint Public Safety Campus								
	TIRZ11			10,700				10,700	
	Project Total			10,700				10,700	
T-112700	Gears, Greens Crossing & Ella Improvemnt								
	TIRZ11		1,400	3,000				4,400	
	Project Total		1,400	3,000				4,400	
T-113000	North Houston Skate Park Maintenance								
	TIRZ11		1,000	1,000	1,000			3,000	
	Project Total		1,000	1,000	1,000			3,000	
T-119900	Concrete Panel Replacement Program								
	TIRZ11		45	45				90	
	Project Total		45	45				90	
T-131000	Hemphill Road Improvements								
	TIRZ13		1,250					1,250	
	TIRZ13 Grants		500					500	
	Project Total		1,750					1,750	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-131300	Dow School Park								
	TIRZ13		200					200	
	Project Total		200					200	
T-131400	Streetscape Improvements								
	TIRZ13		20					20	
	Project Total		20					20	
T-131700	Washington Ave. Pedestrian Improvement								
	TIRZ13			60	1,100			1,160	
	Project Total			60	1,100			1,160	
T-131900	Sawyer Street Re-Construction								
	TIRZ13				175	1,500		1,675	
	Project Total				175	1,500		1,675	
T-140300	Gillette - Genessee Improvements								
	TIRZ14		500	500	336	336		1,673	
	Project Total		500	500	336	336		1,673	
T-140900	Fourth Ward Street Reconst. Project								
	TIRZ14		4,025	3,800	4,525	4,000		16,350	
	Project Total		4,025	3,800	4,525	4,000		16,350	
T-141200	Historical Monuments								
	TIRZ14		175	175	175	175		700	
	Project Total		175	175	175	175		700	
T-141600	Affordable Housing-Housing Development								
	TIRZ14		1,500	1,500	1,500	1,500		6,000	
	Project Total		1,500	1,500	1,500	1,500		6,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-150400	Phase 2 Roadway & Utility Reconstruction								
	TIRZ15			294	4,173			4,467	
	Project Total			294	4,173			4,467	
T-150500	Phase 3 Roadway & Utility Reconstruction								
	TIRZ15		158	2,971				3,128	
	Project Total		158	2,971				3,128	
T-150600	Phase 4 Roadway & Utility Reconstruction								
	TIRZ15			178	3,225			3,403	
	Project Total			178	3,225			3,403	
T-150900	Phase 5 Roadway & Utility Reconstruction								
	TIRZ15				181	2,114		2,294	
	Project Total				181	2,114		2,294	
T-151000	Goal Park								
	TIRZ15			500				500	
	Project Total			500				500	
T-151100	Bastrop Promenade								
	TIRZ15			295	250			545	
	Project Total			295	250			545	
T-151200	Pocket Parks								
	TIRZ15		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-151500	Polk Street Reconstruction								
	TIRZ15		3,000					3,000	
	Project Total		3,000					3,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-151900	Pedestrian Realm Improvements (by Block)								
	TIRZ15		400	400	400	400		1,600	
	Project Total		400	400	400	400		1,600	
T-152000	Traffic Notification Improvements								
	TIRZ15		200	200				400	
	Project Total		200	200				400	
T-159900	Concrete Panel Replacement Program								
	TIRZ15		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-160800	Advance Traveler Information System								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-160900	Uptown Area Intersection & Signalization								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-161100	Right-of-Way Acquisition								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-161600	Secondary Roadways								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-162200	Parks								
	TIRZ16		250	250	250	250		1,000	
	TIRZ16 Grants		3,000					3,000	
	Project Total		3,250	250	250	250		4,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-162500	Lynn Street								
	TIRZ16		75					75	
	Project Total		75					75	
T-1633B0	Post Oak Blv ROW Purchases								
	TIRZ16		950					950	
	Project Total		950					950	
T-163400	West Loop Transit Way								
	TIRZ16		5,000					5,000	
	Project Total		5,000					5,000	
T-163500	Memorial Park								
	TIRZ16		1,610	1,650	1,916	1,712		6,888	
	Project Total		1,610	1,650	1,916	1,712		6,888	
T-1635A0	Memorial Park Connectivity								
	TIRZ16		1,000	800				1,800	
	Project Total		1,000	800				1,800	
T-1635B0	Memorial Park Infrastructure Phase I								
	TIRZ16		12,180	12,250	5,236	1,000		30,666	
	TIRZ16 Other		14,820	14,250	5,615			34,685	
	Project Total		27,000	26,500	10,850	1,000		65,350	
T-164100	Westpark								
	TIRZ16		1,000					1,000	
	Project Total		1,000					1,000	
T-171400	Frostwood Dr. & Kingsride Drainage Impr.								
	TIRZ17		8,400					8,400	
	Project Total		8,400					8,400	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-1715B0	Barryknoll West Drainage Imp.								
	TIRZ17			800	2,000			2,800	
	Project Total			800	2,000			2,800	
T-172500	Park and Green Space Improvements								
	TIRZ17		100	100				200	
	Project Total		100	100				200	
T-173500	Detention Basin A								
	TIRZ17		5,600					5,600	
	TIRZ17 Grants		22,400					22,400	
	Project Total		28,000					28,000	
T-1735A0	Detention Basin B								
	TIRZ17				750			750	
	Project Total				750			750	
T-1738B0	Memorial Dr. Drainage and Mobility Impr.								
	TIRZ17		500	2,700				3,200	
	TIRZ17 Grants			9,700				9,700	
	Project Total		500	12,400				12,900	
T-179900	Concrete Panel Replacement Program								
	TIRZ17		60	60	60			180	
	Project Total		60	60	60			180	
T-180100	Land Acquisition - Affordable Housing								
	TIRZ18		165	165				330	
	Project Total		165	165				330	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-180300	Area Parks								
	TIRZ18		25					25	
	Project Total		25					25	
T-180500	Environmental Remediation								
	TIRZ18		125	125				250	
	Project Total		125	125				250	
T-180600	Historic Preservation								
	TIRZ18			150				150	
	Project Total			150				150	
T-180700	Sidewalks & Mobility								
	TIRZ18		200	200	200			600	
	Project Total		200	200	200			600	
T-180800	Arts and Culture								
	TIRZ18		150					150	
	Project Total		150					150	
T-190700	Pedestrian Accessibility								
	TIRZ19		10	10	10	10		40	
	Project Total		10	10	10	10		40	
T-191300	Greenbriar Drainage System Improvements								
	TIRZ19			100	740	70		910	
	TIRZ19 Other			1,000	5,000	5,000		11,000	
	Project Total			1,100	5,740	5,070		11,910	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-191400	Shepherd Drainage System Improvements								
	TIRZ19		12,080	4,980	320			17,380	
	TIRZ19 Grants			1,600	1,200			2,800	
	Project Total		12,080	6,580	1,520			20,180	
T-191500	Richmond Paving & Drainage Imp.								
	TIRZ19					2,000		2,000	
	Project Total					2,000		2,000	
T-191900	Westpark Improvements - Kirby to Edloe								
	TIRZ19 Other					100		100	
	Project Total					100		100	
T-192000	West Alabama Reconst. Buffalo Spdwy								
	TIRZ19		1,100	6,350	6,500	7,300		21,250	
	Project Total		1,100	6,350	6,500	7,300		21,250	
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet								
	TIRZ19			200	100			300	
	TIRZ19 Other			1,200	6,500	3,000		10,700	
	Project Total			1,400	6,600	3,000		11,000	
T-200400	Club Creek Detention Basin and Park								
	TIRZ20		8	8				16	
	Project Total		8	8				16	
T-200500	Oak Park Road Construction								
	TIRZ20				845			845	
	Project Total				845			845	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-200700	Sharpstown Park Redev.(Pool & Golf Cor.)								
	TIRZ20				1,000	1,000		2,000	
	Project Total				1,000	1,000		2,000	
T-200800	Regional Hike and Bike Trails								
	TIRZ20		300	300				600	
	TIRZ20 Grants		800	800				1,600	
	Project Total		1,100	1,100				2,200	
T-200900	Mall Redevelopment Project								
	TIRZ20		14,000					14,000	
	Project Total		14,000					14,000	
T-201000	Harwin Access Management Project								
	TIRZ20		5,627	8,000	7,000			20,627	
	Project Total		5,627	8,000	7,000			20,627	
T-201100	Lee LeClear Tennis Center Reconstruction								
	TIRZ20		1,500					1,500	
	Project Total		1,500					1,500	
T-201900	Fondren South								
	TIRZ20		1,000	3,500	3,750			8,250	
	Project Total		1,000	3,500	3,750			8,250	
T-202000	Harwin Hillcroft Intersection Access								
	TIRZ20		875					875	
	Project Total		875					875	
T-202100	Corporate Reconstruction								
	TIRZ20		2,250	2,000	1,000			5,250	
	Project Total		2,250	2,000	1,000			5,250	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-209900	Concrete Panel Replacement Program								
	TIRZ20		525					525	
	Project Total		525					525	
T-210200	Hernandez Tunnel Mural								
	TIRZ21		150					150	
	Project Total		150					150	
T-230700	Eastwood Park								
	TIRZ23		350	300	300	300		1,250	
	Project Total		350	300	300	300		1,250	
T-230800	Harrisburg Trail Improvements								
	TIRZ23		300	300	300			900	
	Project Total		300	300	300			900	
T-230900	Intersection Improvements								
	TIRZ23		250					250	
	Project Total		250					250	
T-231000	Mobility & Infrastructure Improvements								
	TIRZ23		3,000	3,000				6,000	
	Project Total		3,000	3,000				6,000	
T-231100	Parks, Recreation, Cultural Facilities								
	TIRZ23		2,000	2,000				4,000	
	Project Total		2,000	2,000				4,000	
T-239900	Concrete Panel Replacement Program								
	TIRZ23		50	50	50	50		200	
	Project Total		50	50	50	50		200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2021-2025	
			2021	2022	2023	2024	2025		
T-250300	Thoroughfare & Roadway Imp.								
	TIRZ25		500					500	
	Project Total		500					500	
T-270200	Waugh Commonwealth Project								
	TIRZ27		1,640					1,640	
	Project Total		1,640					1,640	
T-270400	Stormwater Management Project								
	TIRZ27		200					200	
	Project Total		200					200	
Total Appropriations:			283,139	275,682	166,222	169,944		894,987	

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

HOUSTON PARKS BOARD LGC, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2021-2025
		2021	2022	2023	2024	2025	
See Parks F-000817	Houston Amateur Sports Park (HASP)						
	Bond Funds	811					811
	Project Total	811					811
	Site Amenities						
	Other Funds	205	155	155	55	55	625
	Project Total	205	155	155	55	55	625
	Bridges						
	Other Funds	2,200	200	50	200	50	2,700
	Project Total	2,200	200	50	200	50	2,700
	Retaining Walls						
	Other Funds	100	100	100	100	100	500
	Project Total	100	100	100	100	100	500
	Trails						
	Other Funds	5,190	1,950	2,050	65	800	10,055
	Project Total	5,190	1,950	2,050	65	800	10,055
	Unassigned						
	Other Funds	200	200	200	200	200	1,000
	Project Total	200	200	200	200	200	1,000
	Total	8,706	2,605	2,555	620	1,205	15,691

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2021-2025
		2021	2022	2023	2024	2025	
	Heart of the Zoo						
	Zoo Capital Funds	1,300					1,300
	Project Total	1,300					1,300
	Pantanal: Trail of the Jaguar						
	Zoo Capital Funds	2,400					2,400
	Project Total	2,400					2,400
	Avian Conservation Center						
	Zoo Capital Funds	3,500	1,150				4,650
	Project Total	3,500	1,150				4,650
	Arrival Plaza Improvement and Gift Shop Renovation						
	Zoo Capital Funds	700					700
	Project Total	700					700
	Galapagos Islands & Arrival Plaza						
	Zoo Capital Funds	27,800	13,450	8,750			50,000
	Project Total	27,800	13,450	8,750			50,000
	Infrastructure Repairs and Upgrades to Support Master Plan						
	Zoo Capital Funds	2,000	2,000	2,000			6,000
	Project Total	2,000	2,000	2,000			6,000
	Electrical Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2021-2025
		2021	2022	2023	2024	2025	
Staff Office and Parking Garage							
	Zoo Capital Funds	2,000	16,470	11,220			29,690
	Project Total	2,000	16,470	11,220			29,690
New Gate One and Recycling Center							
	Zoo Capital Funds	550	550	2,800			3,900
	Project Total	550	550	2,800			3,900
Brown Education Center Renovation							
	Zoo Capital Funds		200	1,000			1,200
	Project Total		200	1,000			1,200
Shade Structure at Rhinos and Giraffes							
	Zoo Capital Funds	600					600
	Project Total	600					600
Rhino Exhibit Grading Improvement							
	Zoo Capital Funds	600					600
	Project Total	600					600
Tiger Holding Roof Repair							
	Zoo Capital Funds	600	60	60			720
	Project Total	600	60	60			720
Ticketing System Conversion							
	Zoo Capital Funds	350	300				650
	Project Total	350	300				650

2021-2025 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2021-2025
		2021	2022	2023	2024	2025	
	New Facilities Maintenance Shops						
	Zoo Capital Funds		1,000	4,000			5,000
	Project Total		1,000	4,000			5,000
	Commissary Reno. and New Concessionaire Warehouse						
	Zoo Capital Funds		1,250	5,000			6,250
	Project Total		1,250	5,000			6,250
	Avian Conservation Environment (ACE) Bldg Recons.						
	Zoo Capital Funds			3,350			3,350
	Project Total			3,350			3,350
	Site Furniture and Lighting Replacements						
	Zoo Capital Funds	200	160	210			570
	Project Total	200	160	210			570
	Roof Replacements						
	Zoo Capital Funds	120	270	270			660
	Project Total	120	270	270			660
	Administrative Building Renovation						
	Zoo Capital Funds	150		1,300			1,450
	Project Total	150		1,300			1,450
	Guest Health and Safety Renovations						
	Zoo Capital Funds	550					550
	Project Total	550					550
	Total	44,020	37,460	40,560			122,040

Houston First Corporation

(formerly Houston Convention Center Hotel Corporation)

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

HOUSTON FIRST CORPORATION - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2021-2025
		2021	2022	2023	2024	2025	
Leased Facilities Projects							
	Houston First Funds	17,075	12,969	17,040	3,085	23,821	73,990
	Project Total	17,075	12,969	17,040	3,085	23,821	73,990
Hilton Americas Houston Projects							
	Houston First Funds	31,351	1,053	2,170	1,053	1,778	37,405
	Project Total	31,351	1,053	2,170	1,053	1,778	37,405
Harvey Flood and Mitigation Projects							
	Houston First Funds	12,000	10,000	8,000			30,000
	Project Total	12,000	10,000	8,000			30,000
	Total	60,426	24,022	27,210	4,138	25,599	141,395

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.